



MACKENZIE COUNTY

BUDGET COUNCIL MEETING

**December 16, 2021
10:00 A.M.**

FORT VERMILION
COUNCIL CHAMBERS

 780.927.3718

 www.mackenziecounty.com

 4511-46 Avenue, Fort Vermilion

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Mackenzie County

**MACKENZIE COUNTY
BUDGET COUNCIL MEETING**

**Tuesday December 16, 2021
10:00 a.m.**

Fort Vermilion Council Chambers

Fort Vermilion, Alberta

AGENDA

			Page
CALL TO ORDER:	1.	a) Call to Order	
AGENDA:	2.	a) Adoption of Agenda	3
ADOPTION OF PREVIOUS MINUTES:	3.	a) Minutes of the December 14, 2021 Regular Council Meeting	7
		b) Business Arising out of the Minutes	
CLOSED MEETING:		<i>Freedom of Information and Protection of Privacy Act Division 2, Part 1 Exceptions to Disclosure</i>	
	4.	a) None	
TENDERS:		Tender openings are scheduled for 10:15 a.m.	
	5.	a) Fort Vermilion Airport Flood Recovery Phase 3	21
		b)	
PUBLIC HEARINGS:		Public Hearings	
	6.	a) None	
DELEGATIONS	7.	a) None	
		b)	
GENERAL REPORTS:	8.	a) None	

		b)		
AGRICULTURE SERVICES:	9.	a)	None	
		b)		
COMMUNITY SERVICES:	10.	a)	None	
		b)		
		c)		
FINANCE:	11.	a)	Draft 2022 Operating Budget	25
		b)	2022 Budget Amendment - Council Meals	67
		c)	Organizational Chart Change Request - Community Services Administrative Assistant	69
		d)	2022 Interim Operating Budget	75
		e)	2022 Capital Projects	79
		f)		
		g)		
OPERATIONS:	12.	a)	None	
		b)		
UTILITIES:	13.	a)	None	
		b)		
PLANNING & DEVELOPMENT:	14.	a)		
		b)		
		c)		
ADMINISTRATION:	15.	a)	None	
		b)	None	
		c)		

**COUNCIL
COMMITTEE
REPORTS:**

- 16. a) None
- b) None
- c)
- d)

**INFORMATION /
CORRESPONDENCE:**

- 17. a) None

NOTICE OF MOTION:

- 18. a)

**NEXT MEETING
DATES:**

- 19. a) Regular Council Meeting
January 11, 2022
10:00 a.m.
Fort Vermilion Council Chambers
- b)

ADJOURNMENT:

- 20. a) Adjournment

**MACKENZIE COUNTY
REGULAR COUNCIL MEETING**

**Tuesday, December 14, 2021
10:00 a.m.**

**Fort Vermilion Council Chambers
Fort Vermilion, AB**

PRESENT:

Josh Knelsen	Reeve
Walter Sarapuk	Deputy Reeve
Jacque Bateman	Councillor
Peter F. Braun	Councillor
Cameron Cardinal	Councillor
Darrell Derksen	Councillor
David Driedger	Councillor – arrived 10:04 a.m.
Garrell Smith	Councillor
Lisa Wardley	Councillor
Ernest Peters	Councillor

REGRETS:

ADMINISTRATION:

Len Racher	Chief Administrative Officer – virtual
Byron Peters	Director of Projects and Infrastructure – virtual
Carrie Simpson	Director of Legislative Services
Jennifer Batt	Director of Finance
Jeff Simpson	Director of Operations
John Zacharias	Director of Utilities
Don Roberts	Director of Community Services
Caitlin Smith	Manager of Planning and Development
Grant Smith	Agricultural Fieldman
Willie Schmidt	Fleet Maintenance Manager – virtual
Sylvia Wheeler	Communications Coordinator
Colleen Sarapuk	Administrative Officer /Recording Secretary

ALSO PRESENT:

Minutes of the Regular Council meeting for Mackenzie County held on December 14, 2021 in the Council Chambers at the Fort Vermilion County Office.

CALL TO ORDER:

1. a) Call to Order

Reeve Knelsen called the meeting to order at 10:00 a.m.

AGENDA:

2. a) Adoption of Agenda

MOTION 21-12-842

MOVED by Councillor Braun

That the agenda be adopted with the additions;

- 4.d) Requisition
- 15.c) Fort Vermilion Hospital
- 15.d) Mighty Peace Watershed Alliance

CARRIED

DELEGATIONS

7.a) Long Service Award Presentations (10:00 a.m.)

**ADOPTION OF
PREVIOUS MINUTES:**

3. a) Minutes of the November 30, 2021 Regular Council Meeting

MOTION 21-12-843

MOVED by Councillor Derksen

That the minutes of the November 30, 2021 Regular Council Meeting be adopted as amended.

CARRIED

**ADOPTION OF
PREVIOUS MINUTES:**

3. b) Minutes of the December 7 - 8, 2021 Budget Council Meeting

MOTION 21-12-844

MOVED by Councillor Bateman

That the minutes of the December 7 - 8, 2021 Budget Council Meeting be adopted as presented.

CARRIED

**ADOPTION OF
PREVIOUS MINUTES:**

3. c) Business Arising out of the Minutes

CLOSED MEETING:

4. Closed Meeting

MOTION 21-12-845

MOVED by Deputy Reeve Sarapuk

That Council move into a closed meeting at 10:16 a.m. to discuss the following:

- 4.a) Labour Relations (s.23, 24, 27)
- 4.b) Municipal Planning Commission – Fort Vermilion Urban Development Standards (s.23, 24, 25 and 27)
- 4.c) Mackenzie County Legal Status Update (s.23, 24, 25 and 27)
- 4.d) Requisition (s.23, 24, 27) (addition)

CARRIED

The following individuals were present during the closed meeting discussion. (MGA Section 602.08(1)(6))

- All Members of Council
- Len Racher, Chief Administrative Officer – virtual
- Byron Peters, Director of Projects and Infrastructure – virtual
- Jennifer Batt, Director of Finance
- Jeff Simpson, Director of Operations
- Carrie Simpson, Director of Legislative Services
- Don Roberts, Director of Community Services
- Caitlin Smith, Manager of Planning & Development
- Colleen Sarapuk, Administrative Officer
- Sylvia Wheeler, Communication Coordinator
- John Zacharias, Director of Utilities
- Willie Schmidt, Fleet Maintenance Manager – virtual
- Grant Smith, Agricultural Fieldman

Administration left the Closed Meeting at 11:04 a.m.

MOTION 21-12-846 **MOVED** by Deputy Reeve Sarapuk

That Council move out of the closed meeting at 12:59 p.m.

CARRIED

TENDERS: **5.a) None**

PUBLIC HEARINGS: **6.a) Bylaw 1242-21 Caribou Mountain Area Structure Plan**

Reeve Knelsen call the public hear for Bylaw 1241-21 to order at 1:00 p.m.

Reeve Knelsen asked if the public hearing for proposed bylaw 1241-21 was properly advertised. Caitlin Smith, Manager or Planning & Development, answered that the bylaw was advertised in accordance with the Municipal Government Act.

Reeve Knelsen asked the Development Authority to outline the proposed Caribou Mountain Area Structure Plan Caitlin Smith, Manager of Planning & Development presented the following:

An Area Structure Plan (ASP) is a planning document which helps guide the long-term development of the subject area. An ASP may include general and specific transportation routes, servicing plans, storm water management plans, or other requested information. Mackenzie County may request an ASP when the area being developed falls outside of an urban area or an area which has already been identified for future development.

An area for which an ASP has been adopted must still follow all regulations set forth by the Land Use Bylaw (LUB).

The Caribou Mountain Centre, located at SW 5-110-13-W5M, north of the junction of Hwy 58 and Hwy 88, was rezoned in 2019 to Rural Industrial General "RIG" to accommodate a service station and future industrial subdivision. This intersection has also been identified in Mackenzie County's 2009 Municipal Development Plan (MDP) as a suitable area for commercial/industrial development. The MDP is a high-level planning document which identifies the County's development priorities and guides general areas of development throughout the County.

Little Red River Cree Nation has acquired grant funding for a portion of their project, this funding is contingent on the Area Structure Plan being approved by Council.

First Reading of Area Structure Plan Bylaw 1242-21 was given by Council on November 9, 2021, subject to LRRCN addressing concerns brought forward. The amendments made to the ASP in response are as follows:

- *Section 4.1.6 regarding Storm Water Management facilities:
 - *Added that mowing will be the responsibility of the developer and that the facilities will be designed to have low maintenance requirements. Requirements from the County will include checking and cleaning of control structure, outlet, and dry hydrant.**
- *Snow clearing of the access road, emails added to appendices:*
- *At least until further development, there should be no issue with the Petro Canada performing the snow clearing as the access road only serves them.*
- *Section 4.1.7 regarding Solid Waste Management:*
- *Added that each development will need to consider on-site solid waste storage and secure contracts for hauling waste to the Regional Landfill.*
- *Intersection Lighting, addressed in appendices:*
- *Alberta Transportation does not require intersection lighting at this time, but the developer is open to upgrading at the time of future development.*

Council has already given a rezoning to this entire parcel and the parcel to the South from Agricultural to Rural Industrial. At this time, if the applicant was to apply to further subdivide, they would be required to meet the conditions of approval and the Municipal Planning Commission would be the development authority. The uses within must comply with the uses within the zoning district.

Reeve Knelsen asked if Council has any questions of the proposed Land Use Bylaw Amendment. There were no questions.

Reeve Knelsen asked if any submissions were received in regards to proposed Bylaw 1241-21. No submissions were received.

Reeve Knelsen asked if there was anyone present who would like to speak in regards to the proposed Bylaw 1241-21. There was no one present to speak to the proposed bylaw.

Reeve Knelsen closed the public hearing for Bylaw 1241-21 at 1:05 p.m.

MOTION 21-12-847 **MOVED** by Councillor Braun

That second reading be given to Bylaw 1242-21 being an Area Structure Plan for SW 5-110-13-W5M, as amended.

CARRIED

MOTION 21-12-848 **MOVED** by Councillor Wardley

That third reading be given to Bylaw 1242-21 being an Area Structure Plan for SW 5-110-13-W5M.

CARRIED

PUBLIC HEARINGS: **6.b) Bylaw 1243-21 Land Use Bylaw Amendment
Rezone Plan 102 4542; 1; 39 & 40 from Rural Country Residential
3 "RCR3" to Country Recreational "CREC"**

Reeve Knelsen call the public hear for Bylaw 1243-21 to order at 1:06 p.m.

Reeve Knelsen asked if the public hearing for proposed bylaw 1243-21 was properly advertised. Caitlin Smith, Manager or Planning & Development, answered that the bylaw was advertised in accordance with the Municipal Government Act.

Reeve Knelsen asked the Development Authority to outline the proposed Land Use Bylaw Amendment to Rezone Plan 102 4542; 1; 39 & 40 from Rural Country Residential 3 "RCR3" to Country Recreational "CREC". Caitlin Smith, Manager of Planning & Development presented the following:

Administration has received a Land Use Bylaw Amendment application to rezone Plan 102 4542, Block 1, Lots 39 & 40 from Rural Country Residential 3 "RCR3" to Country Recreational "CREC". The subject lots are located

within Greenwood Estates, northeast of the Hamlet of La Crete and are currently vacant.

The purpose of the Rural Country Residential 3 “RCR3” zoning district is to provide low density, multi-lot residential development in rural areas, these developments are typically just outside of hamlet boundaries. The RCR3 zoning is restricted to 3-5 acre lots and does not allow Manufactured Homes. Greenwood Estates and Pinnacle Estates are zoned RCR3.

The purpose of the Country Recreational “CREC” zoning district is to provide for seasonal or permanent residential areas in close proximity to significant natural features or recreational developments. The minimum lot dimensions in CREC are 30.5m x 45.7m (100ft x 150ft), there is no maximum lot size. Permitted uses in this zoning include Cabins and Park Models with a maximum of two (2) dwelling units allowed; a recreational vehicle is considered a dwelling unit in CREC. These areas shall conform to a relevant Area Structure Plan (ASP).

The applicant is proposing to further subdivide the two (2) existing 3-acre lots into six (6) lots, approximately 1 acre each, to be used as a small cabin community for people using the nearby golf course. The development would include an internal road with access from the north (golf course) side and the existing accesses from the south (Greenwood Bend) would be removed. The applicant is proposing private water servicing, consisting of cistern and hauling for each lot individual but is discussing utilizing the lagoon to the north to provide for sewer services. This lagoon is privately owned and maintained and provides service for another CREC development to the north.

The proposed recreational use does not conform to the Area Structure Plan for SW 13-106-15-W5M (Greenwood Estates). The existing ASP is for Country Residential development and includes traffic projections based on only those uses. Due to the proximity to Secondary Highway 697, Alberta Transportation may require additional information from the developer, including a new or amended ASP.

North of the subject parcels, a 25-lot Country Recreational development already exists with a strip of land to the west also zoned to allow for a mirrored development. Mackenzie County has not received development permits for any of these lots to date and all but one (1) is still vacant.

Reeve Knelsen asked if Council has any questions of the proposed Land Use Bylaw Amendment.

Reeve Knelsen asked if any submissions were received in regards to proposed Bylaw 1243-21. No submissions were received.

Reeve Knelsen asked if there was anyone present who would like to speak in regards to the proposed Bylaw 1243-21. There was no one present to speak to the proposed bylaw.

Reeve Knelsen closed the public hearing for Bylaw 1243-21 at 1:10 p.m.

MOTION 21-12-849 **MOVED** by Councillor Peters

That second reading be given to Bylaw 1243-21 being a Land Use Bylaw Amendment to Rezone Plan 102 4542; 1; 39 & 40 from Rural Country Residential 3 "RCR3" to Country Recreational "CREC".

CARRIED

MOTION 21-12-850 **MOVED** by Councillor Braun

That third reading be given to Bylaw 1243-21 being a Land Use Bylaw Amendment to Rezone Plan 102 4542; 1; 39 & 40 from Rural Country Residential 3 "RCR3" to Country Recreational "CREC".

CARRIED

CLOSED MEETING: **4.a) Labour Relations (s.23, 24, 27)**

MOTION 21-12-851 **MOVED** by Councillor Bateman

That Mackenzie County request that negotiations begin with Alberta Union Provincial Employees.

CARRIED

CLOSED MEETING: **4.b) Municipal Planning Commission – Fort Vermilion Urban Development Standards (s.23, 24, 25 and 27)**

MOTION 21-12-852 **MOVED** by Councillor Wardley

That the subdivision application be amended to include pavement, underground power and walkways.

CARRIED

MOTION 21-12-853 **MOVED** by Councillor Braun

That Policy DEV001 & DEV 007 be brought back to Council for review.

CARRIED

MOTION 21-12-854 **MOVED** by Councillor Cardinal

That the full cost of pavement and walkways be reserved for all future development from the Mitigation funding.

CARRIED

CLOSED MEETING: **4.c) Mackenzie County Legal Status Update (s.23, 24, 25 and 27)**

MOTION 21-12-855 **MOVED** by Deputy Reeve Sarapuk

That the Legal Status report be received for information.

CARRIED

CLOSED MEETING: **4.d) Requisition (s.23, 24, 27) (addition)**

MOTION 21-12-856 **MOVED** by Councillor Derksen
Requires unanimous

That the requisition be received for information.

CARRIED

GENERAL **8. a) CAO & Director Reports for November, 2021**
REPORTS:

MOTION 21-12-857 **MOVED** by Deputy Reeve Sarapuk

That the CAO & Director reports for November 2021 be received for information.

CARRIED

AGRICULTURE **9. a) None**
SERVICES:

COMMUNITY **10. a) Fort Vermilion Ice Plant Repairs – 2021 Budget Amendment**
SERVICES:

MOTION 21-12-858 **MOVED** by Councillor Cardinal
Requires 2/3

That the Fort Vermilion Ice Plant insurance deductible of \$10,000 be funded from emergent funding.

CARRIED

FINANCE:

11. a) Community Aggregate Levy Bylaw 1248-21

Councillor Bateman and Councillor Smith declared themselves in conflict of interest and left the meeting at 1:37 p.m.

MOTION 21-12-859
Requires 2/3

MOVED by Councillor Braun

That the first reading be given to Bylaw 1248-21 being a Community Aggregate Levy for Mackenzie County.

CARRIED

MOTION 21-12-860
Requires 2/3

MOVED by Deputy Reeve Sarapuk

That the second reading be given to Bylaw 1248-21 being a Community Aggregate Levy for Mackenzie County.

CARRIED

MOTION 21-12-861
Requires 2/3

MOVED by Councillor Wardley

That consideration be given to go to third reading of Bylaw 1248-21 being the Community Aggregate Levy for Mackenzie County.

CARRIED

MOTION 21-12-862
Requires 2/3

MOVED by Councillor Cardinal

That the third reading be given to Bylaw 1248-21 being a Community Aggregate Levy for Mackenzie County.

CARRIED

Reeve Knelsen recessed the meeting at 1:52 p.m. and reconvened the meeting at 2:02 p.m.

Councillor Bateman and Councillor Smith rejoined the meeting.

FINANCE:

11. b) Bylaw 1246-21 Fee Schedule

MOTION 21-12-863
Requires 2/3

MOVED by Councillor Wardley

That second reading be given to Bylaw 1246-21 being the Fee Schedule for Mackenzie County as amended (fuel flowage).

Deputy Reeve Sarapuk requested a recorded vote

In Favour

Councillor Peters
Councillor Driedger
Councillor Derksen
Reeve Knelsen
Councillor Braun
Councillor Bateman
Councillor Cardinal
Councillor Wardley

Opposed

Deputy Reeve Sarapuk
Councillor Smith

CARRIED

MOTION 21-12-864

Requires 2/3

MOVED by Councillor Bateman

That third reading be given to Bylaw 1246-21 being the Fee Schedule for Mackenzie County

CARRIED

FINANCE:

11. c) ZA - Lift Station Upgrade Project – Reallocation of Grant Funding

MOTION 21-12-865

Requires 2/3

MOVED by Councillor Bateman

That ZA - Lift Station Upgrade Project be removed from the 2021 Capital budget, with the current realized costs funded by the Alberta Municipal Water & Wastewater Partnership grant in the amount of \$185,293 to be funded from the Water Sewer Infrastructure Reserve, and that an application under Alberta Community Partnership grant be submitted for the Fort Vermilion Sewer Infrastructure project to assist with mitigation.

CARRIED

FINANCE:

11. d) Expense Claims – Councillors

MOTION 21-12-866

MOVED by Councillor Wardley

That the Councillor expense claims for November, 2021 be received for information.

CARRIED

FINANCE: 11. e) Expense Claims – Members at Large

MOTION 21-12-867 **MOVED** by Councillor Braun

That the Member at Large Expense Claims for November & December 2021 be received for information.

CARRIED

OPERATIONS: 12. a) None

UTILITIES: 13. a) None

PLANNING & DEVELOPMENT: 14. a) None

ADMINISTRATION: 15. a) Bylaw 1240-21 Procedural Bylaw

MOTION 21-12-868 **MOVED** by Councillor Wardley
Requires 2/3

That first reading be given to Bylaw 1240-21 being the Procedural Bylaw for Mackenzie County.

CARRIED

MOTION 21-12-869 **MOVED** by Councillor Braun
Requires 2/3

That second reading be given to Bylaw 1240-21 being the Procedural Bylaw for Mackenzie County.

CARRIED

MOTION 21-12-870 **MOVED** by Councillor Cardinal
Unanimous

That consideration be given to go to third reading of Bylaw 1240-21 being the Procedural Bylaw for Mackenzie County, at this meeting.

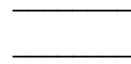
CARRIED

MOTION 21-12-871 **MOVED** by Councillor Bateman
Requires 2/3

That third and final reading be given to Bylaw 1240-21 being the Procedural Bylaw for Mackenzie County.

CARRIED

ADMINISTRATION: 15. b) Letter of Support – Fort Vermilion School Division



MOTION 21-12-872 **MOVED** by Councillor Driedger

That a letter be written to Alberta Health Services voicing Mackenzie County's concern of the Psychiatrist for Zone 1 being eliminated.

CARRIED

ADMINISTRATION: **15.c) Fort Vermilion Hospital (addition)**

MOTION 21-12-873 **MOVED** by Councillor
Requires unanimous

That Reeve Knelsen send an email to the Minister of Health regarding the Fort Vermilion Hospital.

CARRIED

15.d) Mighty Peace Watershed Alliance (addition)

MOTION 21-12-874 **MOVED** by Councillor Wardley
Requires unanimous

That Mackenzie County support the Might Peace Watershed Alliance application for the EcoAction Community Funding Program, and that the County contributes to the project with in-kind support through a program partnership.

CARRIED

COUNCIL **16. a) Council Committee Reports (verbal)**
COMMITTEE
REPORTS:

MOTION 21-12-875 **MOVED** by Deputy Reeve Sarapuk

That the Council Committee Reports be received for information

CARRIED

COUNCIL **16. b) Municipal Planning Commission Meeting Minutes**
COMMITTEE
REPORTS:

MOTION 21-12-876 **MOVED** by Councillor Bateman

That the Municipal Planning Commission meeting minutes of December 2, 2021 be received for information.

CARRIED

**INFORMATION /
CORRESPONDENCE:**

17. a) Information/Correspondence

MOTION 21-12-877 **MOVED** by Deputy Reeve Sarapuk

That the information/correspondence items be accepted for information purposes.

CARRIED

NOTICE OF MOTION: **18. a) None**

**NEXT MEETING
DATE:** **19. a) Next Meeting Dates**

Budget Council Meeting
December 16, 2021
10:00 a.m.
Fort Vermilion Council Chambers

ADJOURNMENT: **20. a) Adjournment**

MOTION 21-12-878 **MOVED** by Peters

That the council meeting be adjourned at 3:40 p.m.

CARRIED

These minutes will be presented to Council for approval at the December 16, 2021 Budget Council Meeting.

Joshua Knelsen
Reeve

Lenard Racher
Chief Administrative Officer

CARRIED

OPTIONS & BENEFITS:

COSTS & SOURCE OF FUNDING:

The majority of the repair and restoration work will be covered through a combination of insurance and DRP (Disaster Recovery Program). Council has currently allocated \$100,000 for the mitigation and lighting upgrade portions of the work.

SUSTAINABILITY PLAN:

Goal E26 That Mackenzie County is prepared with infrastructure for a continually growing population.

Goal E26.1 Infrastructure is adequate and there are plans to manage additional growth

COMMUNICATION / PUBLIC PARTICIPATION:

The tender was publicly advertised. The successful bidder will be notified.

POLICY REFERENCES:

Policy FIN025 Purchasing Authority Directive and Tendering Process

RECOMMENDED ACTION:

Motion 1:

Simple Majority Requires 2/3 Requires Unanimous

That the Fort Vermilion Airport Flood Recovery Phase 3 Tenders – Envelope #1 be opened.

Motion 2:

Simple Majority Requires 2/3 Requires Unanimous

That the unqualified Fort Vermilion Airport Flood Recovery Phase 3 Tenders be returned to the senders without opening Envelope #2.

Author: S Gibson **Reviewed by:** B Peters **CAO:** _____

Motion 3:

Simple Majority Requires 2/3 Requires Unanimous

That the Fort Vermilion Airport Flood Recovery Phase 3 Tenders – Envelope #2 be opened for the qualified bidders.

Motion 4:

Simple Majority Requires 2/3 Requires Unanimous

That Administration review the tenders and return for awarding later in the meeting.

Motion 5:

Simple Majority Requires 2/3 Requires Unanimous

That the Fort Vermilion Airport Flood Recovery Phase 3 contracts be awarded to the lowest qualified bidder while staying within budget.

Author: S Gibson **Reviewed by:** B Peters **CAO:** _____



Mackenzie County

REQUEST FOR DECISION

Meeting:	Budget Council Meeting
Meeting Date:	December 16, 2021
Presented By:	Jennifer Batt, Director of Finance
Title:	Draft 2022 Operating Budget

BACKGROUND / PROPOSAL:

Administration has drafted the 2022 Operating Budget for Councils review.

The 2022 Operating Budget presented is based on current expense review, and service levels as identified by Council in 2021, and during the Budget meeting October 12th, and workshop November 4th & 5th, Budget meeting November 19th, and December 7th & 8th, 2021.

Included in this draft budget is:

- Administration’s review of expenditures, and required budgets to maintain current service levels
- Administration review and amendment to various amendments as noted in the Tracking Sheet Change #1,#2,#3 & #4
- Tax Revenue estimated adjustment for reduction in linear, non-residential, and estimated residential growth increase.
- 2022 Police Costing Model Municipal Share
- Council Committees
- Council Honorarium review and amendment – Committee of the Whole
- Regraveling program
- Gravel Crushing program
- Recommended 2022 One Time projects
- Funding of Reserves
- Insurance Premium amendment
- Non Profit Organizations recommended grant amounts from the December 8th Budget meeting

Author: J. Batt **Reviewed by:** _____ **CAO:** Len Racher

2021 One Time Projects being carried forward are fully funded, and will have no negative impact on the 2022 operating budget. Once all projects that were approved to be carried forward have finalized costs for 2021, administration will include the budgets for these projects in upcoming budget meetings.

2021 Year to Date (YTD) Actuals are as of November 30,2021.

As Council is committed to review all Service Levels through various Committees, and Council Meetings in the coming year, administration has an RFD further in today's meeting package, recommending that a 50% Interim Budget be approved for 2022.

OPTIONS & BENEFITS:

N/A

COSTS & SOURCE OF FUNDING:

N/A

SUSTAINABILITY PLAN:

N/A

COMMUNICATION/PUBLIC PARTICIPATION:

N/A

POLICY REFERENCES:

FIN022 Budget Development Policy

RECOMMENDED ACTION:

Motion #1

Simple Majority Requires 2/3 Requires Unanimous

That the Track Sheet change #3 & 4 be approved as presented, and incorporated into the Draft 2022 Operating Budget.

Author: J. Batt Reviewed by: _____ CAO: Len Racher

EXECUTIVE SUMMARY

2022 OPERATING DRAFT BUDGET HIGHLIGHTS DECEMBER 16, 2021 – MEETING YOUR NEEDS

Mackenzie County administration prepared this budget and are presenting this draft to Council to gain information on the direction Council would like administration to update future draft budgets for presentation to the newly elected or acclaimed Councillors.

Mackenzie County’s track record of fiscal responsibility and providing value for the property tax dollar is once again reflected in the Draft 2022 Operating Budget.

The County continues to be affected by many factors that put upward pressure on the budget. These include industry shutdowns, inflation, reductions, and /or lack of provincial/federal funding, escalating infrastructure renewal and maintenance costs, changing legislative requirements and fuel/electrical utility cost pressures.

Administration prepared this draft budget with the anticipated reduction in linear assessment, reduced sale of goods & services, while reducing costs for contracted services, rental fees, and professional fees. Budgeting expenses for an increase in insurance costs, wages, enhanced policing, dust control (Oil), repair & maintenance roads, gravel crushing & remaining status quo for the regravelling program.

The County’s objective is to have a balanced budget, once all service levels have been approved.

Now included in the attached Operating Budget is allocations to/from reserves, and any new 2022 One Time projects recommended by Council.

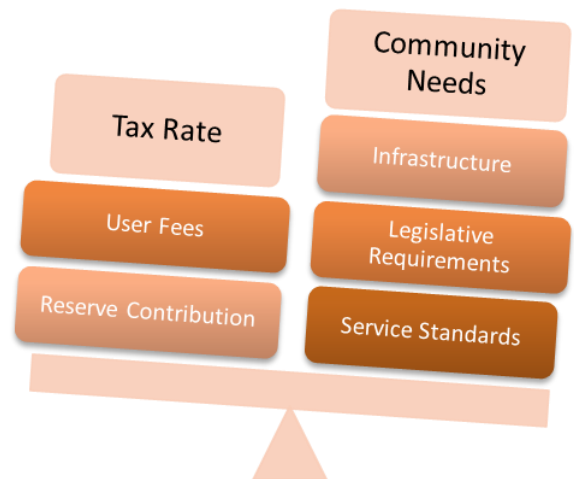
As expenditures will continue for any 2021 One Time projects approved to being carried into the 2022 budget, they have not been included in this draft budget until budget presentation later in the year. Once all anticipated 2021 costs have been incurred, Council will be presented with the updated list. All

2021 projects are currently funded and will have no negative impact on the 2022 operating budget.

Provincial & Federal Fiscal Retrenchment & Impacts

The following are examples of additional challenges the County has managed as a direct result of fiscal retrenchment and policy impacts of the upper tier governments:

- The province has eliminated the requirement for social housing to pay property taxes.
- Grants in place of taxes has been reduced to 50% of the taxable amount.
- The unknown future impact of the Carbon Tax has been budgeted as an expenditure of approximately \$104,000 by the County on the goods (fuel, utilities, etc.) required for service delivery.
- Police Costing Model for 2022 are to be collected in January of every year, which has an impact on the County’s operating budget.
- Imposing service standards changes via legislation and regulations without any financial support.



OPERATING BUDGET OVERVIEW

The 2022 Proposed Updated Operating Budget was prepared on the premise that the County will deliver the same level and quality of services approved in the draft 2021 Operating Budget.

The increase in the base operating budget is \$394,410. This is comprised of a combination of negative and positive expenditure and revenue shifts.



Exhibit 1: Revenue Changes Included in the Operating Budget details the shifts and reasons driving these revenue changes. These revenue changes show an overall decrease of \$805,697* noting that One Time Projects budgeted in 2021 were fully funded by reserves, and a reserve draw is included for the 2022 Gravel Crushing Program. These changes are detailed in Exhibit 1 below.

Exhibit 2: Expenditure Changes Included in the Operating Budget details the shifts and reasons driving these changes. These expenditure changes show an overall decrease of \$1,798,820* noting that One Time Projects budgeted in 2021 were fully funded by reserves, and the 2022 Gravel Crushing Program is included in this expenditure. The major changes are detailed in the notes explaining Exhibit 2 below.

Exhibit 1: Revenue Changes in the Operating Budget -\$805,697

[100] Municipal Taxes has an overall estimated reduction of \$147,000. Anticipated reduction in machinery & equipment, and linear assessment due to industry shutdown while taking into account growth at the current mill rate.

[420] Sale of Goods and Services has been decreased by \$75,661 to reflect the 3 year trend in reduction of services purchased, taking into account a reduced amount for the anticipated revenue collection at the waste transfer stations. Included in this draft is the increase in Dust Control, Snow Removal, and the addition of the Sidewalk Snow Removal/Sweeping Fee for Hamlet residents, and increase in contract revenue for grading.

[421] Water Metered has been increased by \$72,280 to reflect three-year sales average and growth factor. New anticipated customers have been included in this calculation.

[422] Bulk Water Sales has been increased by \$22,379 to reflect 3 year average and growth forecast.

[510] Penalties on Taxes has been increased by \$200,000 to reflect the anticipated penalty amounts.

[526] Safety Code permits have an increase of \$100,000 due to anticipated growth, and mitigation property moves.

[530] Fines have a small increase of \$4,000 which in large part is due to fees collected through the TRAVIS permitting system, and the County's portion of fines through RCMP revenues.

[550] Interest Revenue has a substantial reduction of \$175,000 based on current interest rates, and actuals anticipated.

[560] Rental & Lease Revenue has an increase of \$20,424 due to the furnishings and rental costs of the trailers in Zama.

[597] Other Revenue has a reduction of \$36,338 based on current levels.

[840] Provincial Grants have decreased by \$1,238,742. These reductions are for specific projects that will be completed with funding allocated in 2021 or will not be incurring expenditures in 2022. As new projects come online, administration will provide Council with updates.

[930] Contribution from Operating Reserves are identifying an increase of \$415,661. The allocation identified in this draft budget is for the Gravel Crushing Program, and 2022 One Time Projects funded from Reserves. The notes expenditures do not include any 2021 one time projects being carried forward in this draft budget.

Exhibit 2: Expenditure Changes in the Operating Budget -\$411,287

[110] [132] [136] Wages and Benefits had an increase of \$137,860. The changes reflect staffing step increases, lump sum payments as per agreement, actual benefit premiums and a +/- 1% decrease in LAPP premiums.

[151] Honoraria's decrease of \$43,000 reflects the 3 year average, and anticipated meetings/training of 2022.

[216] Postage decrease of \$7,500 reflects the anticipated rollout of ebilling delay for some taxation/utility ratepayers in 2022.

[232] Legal had a small increase of \$20,000 due to a current services required for taxation collection, and administrative supports.

[233] Engineering and Consulting had a slight decrease of \$2,500 due to a review of services required to maintain service levels.

[235] Professional Fees had a decrease of \$132,500 due to a review of services required to maintain service levels.

[236] Enhanced Policing had an increase of \$133,688 due to the Police Cost Sharing model rolled out in 2021.

[243] Professional Fees had a decrease of \$23,000 due to a review of budget averages for service.

[251] Repair & Maintenance - bridges has an increase of \$115,000 to repair bridges to ensure service levels and required maintenance is funded.

[253] Repair & Maintenance - equipment had an increase of \$48,500 to maintain all equipment to ensure service levels and anticipated needs.

[258] Contract Services had a decrease of \$305,252 while still maintaining the levels of service based on anticipated needs.

[259] Repair and Maintenance Structural reflects an increase of \$234,500 to ensure levels of service, and anticipated rural road repairs are met.

[274] Insurance reflects an increase of \$127,799 from 2021. After reviewing historical claims, and liabilities, Councils made a motion to increase deductibles, lowering premiums. Without increasing

deductibles, there would have been a 20%+ increase in premiums for 2022.

[521] Fuel and Oil reflects a decrease of \$1,980 based on 2021 anticipated final costs.

[531] Chemicals and Salt reflects an increase of \$32,000 due to product price increases and freight.

[532] Dust Control reflects an increase of \$315,000 to repair maintain most Oiled dust control rural roads.

[534] Currently the regravelling cost of \$1,525,000 is reflected in this 2022 budget as the regravelling program is being reviewed and will be being brought to Council for final discussion. Spot-graveling costs of \$410,000 is also included in this budget line.

2022 is also anticipated to be a crushing year for the County, and \$1,500,000 is included in this draft budget, along with a \$1,500,000 draw from the gravel crushing reserve.

[735] Grants to Organizations was recommended at the December 8th Budget Council meeting, and all recommended funding has been incorporated into this draft budget. There is a slight increase of \$6,055 to not for profit organizations, not including any Capital recommended.

[831] [832] Interest & Principle on Debt is reduced by \$28,615 as one financed project only requires one payment to be fully funded. Four (4) projects will be fully funded by end of 2022.

[763] [764] Contributions to reserves are reflected at \$1,704,731 to assist with funding future capital expenditures. Included in these contributions are specific revenues that should be contributed to the reserves namely: Municipal Reserve Revenue; and Off-Site Levies; Water & Sewer Surplus .

[921] Bad Debt remains unchanged from 2021 and will require further discussion with Council in 2022 on analysis of aging schedules related to various account receivables/taxes outstanding, and payment options available to ratepayers.



BUDGET AMENDMENTS BY COUNCIL MOTIONS										
Tracking	Change #	GL CODE			ADDITIONS (-)	REMOVE (+)	Accumulative BASE Variance	Variance Oct 12 bud presentation		
			Proposed Base Budget (Existing Service Levels)		-	\$-1,952,832	\$-1,952,832			
1	151		Council Honorarium review - COW							
	32-00-251		Bridge Maintenance		-\$12,000		-\$1,964,832			
	41-30-258		Standard Operating procedures WTP		-\$24,500		-\$2,089,332			
	41-40-258		Standard Operating procedures WTP		-\$24,500		-\$2,113,832			
	764		Reduction in reserve allocation			\$49,000	-\$2,064,832			
	100		Update amendment		\$447,500		-\$1,617,332			
	421		Sale of water - growth increase		\$45,148		-\$1,572,184			
	422		Sale of sewer - growth increase		\$17,660		-\$1,554,524			
	510		Tax Penalty revenue - average		\$200,000		-\$1,354,524			
	550		Interest Revenue		\$75,000		-\$1,279,524			
	560		Rental & Lease rental - update review		\$8,000		-\$1,271,524			
	211		Travel & Substinance - various			\$9,500	-\$1,262,024			
	258		Various Contracted Services reduction			\$190,000	-\$1,072,024			
	243		Various Contracted Services reduction			\$50,000	-\$1,022,024			
	235		Professional Fees Reduction			\$105,000	-\$917,024			
	532		Oil Dust Control Zama			\$50,000	-\$867,024			
	63-263		Vehicle Allowance		-\$17,136		-\$884,160			
	132/136		Benefit adjustment to current rates			\$11,000	-\$873,160			
	242		Computer programming reduction			\$5,500	-\$867,660			
	521		Fuel rate review increase		-\$9,600		-\$877,260			
	544		Utility rate review increase		-\$43,471		-\$920,731			19-Nov
	543		Natural Gas rate review increase		-\$3,752		-\$924,483			Amend. Proposed
2	420		Hamlet Sidewalk Snowremoval / Sweeping Fee		\$85,500		-\$838,983			
	259		Line Painting Reduction			\$85,000	-\$753,983			
	420		Rural Snow Plow Fee		\$36,520		-\$717,463			
	420		Dust Control Rural Fee		\$4,750		-\$712,713			
	242		Computer Programming - Zoom		-\$700		-\$713,413			
	41-40-531		Salt increase+2k/load		-\$16,000		-\$729,413			
	41-30-50-515		Lab Testing		-\$5,000		-\$734,413			
	764		Water/Sewer reserve allocation		-\$23,996		-\$758,409			
	32-30-40-258		Contracted Services			\$25,000	-\$733,409			
	32-30-40-511		Culverts (3 yr average)			\$75,000	-\$658,409			
	32-30-40-511		Xmas decorations			\$5,000	-\$653,409			December 7-8
	32-30-40-511		Reduce Sand costs (3Yr average)			\$25,000	-\$628,409			Amend. Proposed
3	32-30/40-259		Line Painting Amendment (addition)		-\$50,000		-\$678,409			December 7th
	11-211		Line Painting Amendment (addition)		-\$5,000		-\$683,409			
	11-211		Council meeting meals			\$4,200	-\$679,209			
	12-00-598		Gravel Aggregate 1247-21		\$35,000		-\$644,209			
	73-214		Deh Cho			\$750	-\$643,459			
	1-32-30-420		AT FN grading contract increase		\$75,000		-\$568,459			
	2-23-151		Honorariums FD average			\$50,000	-\$518,459			
	2-23-239		Training recode- 10-01			\$20,000	-\$498,459			
	1-61-526		Permit 3 yr average		\$100,000		-\$398,459			
	2-274		Insurance deductible increase (reduction in costs)			\$10,000	-\$388,459			
	2-51/71-735		Non Profit		-\$141,927		-\$530,386			December 8th
4	132		Benefit Renewal/rate changes rec'd			\$41,261	-\$489,125			
	136		Benefit Renewal/rate changes rec'd		-\$5,580		-\$494,705			
	2-71-735		Insurance Duplicate error / Capital Projects for grant funding			\$90,988	-\$403,717			
	1-597		Insurance premium to Reserve		-\$13,662		-\$417,380			
	1-32-840		MSI Operating grant - update		\$2,543		-\$414,837			
	One time Project 1		Atlas Landing Disposition		-\$25,000		-\$440,837			
	One time Project 2		La Crete Storm Water Master Plan		-\$151,000		-\$591,837			
	One time Project 3		La Crete Area Structure Plan		-\$150,000		-\$741,837			
	MR		Funding from Municipal Reserve - One Time Project #2 & 3		\$301,000		-\$440,837			
	GOR		Funding from General Operating Reserve		\$25,000		-\$415,837			
	764		Contribution to reserve			\$19,526	-\$396,311			December 16th

BUDGET AMENDMENTS BY COUNCIL MOTIONS									
Tracking									
Change #	GL CODE					ADDITIONS (-)	REMOVE (+)	Acummunlative BASE Variance	Variance
3	32-30/40-259	Line Painting Amendment (addition)				-\$50,000		-\$677,509	December 7th
	32-30/40-511	Line Painting Amendment (addition)				-\$5,000		-\$682,509	
	11-211	Council meeting meals					\$4,200	-\$678,309	
	12-00-598	Gravel Aggregate 1247-21				\$35,000		-\$643,309	
	73-214	Deh Cho					\$750	-\$642,559	
	1-32-30-420	AT FN grading contract increase				\$75,000		-\$567,559	
	2-23-151	Honorariums FD average					\$50,000	-\$517,559	
	2-23-239	Training recode- 10-01					\$20,000	-\$497,559	
	1-61-526	Permit 3 yr average				\$100,000		-\$397,559	
	2-274	Insurance deductible increase (reduction in costs)					\$10,000	-\$387,559	
	2-51/71-735	Non Profit				-\$141,927		-\$529,486	December 8th
4	132	Benefit Renewal/rate changes rec'd					\$41,261	-\$488,225	
	136	Benefit Renewal/rate changes rec'd				-\$5,580		-\$493,805	
	2-71-735	Insurance Duplicate error / Capital Projects for grant fundi					\$90,988	-\$402,817	
	1-597	Insurance premium to Reserve				-\$13,662		-\$416,479	
	1-32-840	MSI Operating grant - update				\$2,543		-\$413,936	
	One Time Project 1	Atlas Landing Disposition				-\$25,000		-\$438,936	
	One Time Project 2	La Crete Storm Water Master Plan				-\$151,000		-\$589,936	
	One Time Project 3	La Crete Area Structure Plan				-\$150,000		-\$739,936	
	MR	Funding from Municipal Reserve - One Time Project #2 & 3				\$301,000		-\$438,936	
	GOR	Funding from General Operating Reserve				\$25,000		-\$413,936	
	764	Contribution to reserve					\$19,526	-\$394,410	December 16th

**Mackenzie County
2022 Budget
Contributions to Reserves as per Policy**

Reserves	2022 Operating Budget	Minimal contribution	Reserve Policy #
Roads		500,000	Reserve Policy #4
Vehicle & Equipment/Emergency Services	-	250,000	Reserve Policy #6
Recreation and Parks	-	50,000	Reserve Policy #8
Surface Water Management	-	500,000	Reserve Policy #9
Gravel Crushing	-	500,000	Reserve Policy #14
Street Light Replacement	-	253,750	Reserve Policy #19
Grants to Other Organizations	13,662	20,000	Reserve Policy #20
Total	13,662	2,073,750	

Contributions to Reserves as per Revenues/Policies			
Municipal Reserve	80,000	80,000	Reserve Policy #10
Gravel Reclamation Reserve	50,000	50,000	Reserve Policy #5
Off Site Levy Reserve	119,450	119,450	Reserve Policy #3
Water/Sewer (2022 Operating)	1,441,619	1,441,619	Reserve Policy #13
Total	1,691,069	1,691,069	

**TOTAL CONTRIBUTIONS TO RESERVES
IN THE 2021 BUDGET**

1,704,731	3,764,819
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Draws from Reserves

Gravel Crushing Reserve	1,500,000	1,500,000	2022 Crushing Program
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**TOTAL DRAWS FROM RESERVES
IN THE 2021 OPERATING BUDGET**

1,500,000

Mackenzie County
2022 Budget

MACKENZIE COUNTY
MUNICIPAL RESERVES

	Name	Dec 31, 2020 Ending Balance	2021 Budget TCA	Contigent on Grant Funding	2021 Budget One Time	2021 Operating Budget	2021 Council Motions POST BUDGET APPROVAL Operating	2021 Estimated YE Balance	2022 Operating Budget	2022 Budget One Time	Contigent on Grant Funding	2022 Estimaed YE Balance
	Operating Fund Reserves:											
RESV17	Bursaries	25,350						25,350				25,350
	Operating Fund Reserve - incl. non-TC	304,044						304,044				304,044
RESV01	General Operating Reserve	5,905,940	(992,029)		(964,035)	(433,100)	527,464	4,044,240	-	(25,000)		4,019,240
RESV05	Gravel Reclamation	226,300				50,000		276,300	50,000			326,300
RESV14	Gravel Crushing Reserve	1,523,755				896,180		2,419,935	(1,500,000)			919,935
RESV03	Off-Site Levy Reserve	1,359,531				119,450		1,478,981	119,450			1,598,431
RESV20	Grants to Other Organizations Reserve	29,780	(26,187)				(8,187)	(4,594)	13,662	-		9,068
RESV15	Non-profit Organizations	124,773						124,773				124,773
	Incomplete Development	12,034	(12,035)					(1)	-	-		(1)
RESV10	Municipal Reserve	831,118	(107,265)			80,000		803,853	80,000	(301,000)		582,853
	Subtotal - Operating Fund Reserves	10,342,624	(1,137,516)	-	(964,035)	712,530	519,277	9,472,880	(1,236,888)	(326,000)	-	7,909,992
	Capital Fund Reserves:											
	Incomplete Capital - Administration	22,245						22,245				22,245
RESV07	Emergency Service - Fort Vermilion	450,000						450,000				450,000
RESV06	Vehicle & Equipment Replacement	1,953,858	(18,390)					1,935,468	-	-		1,935,468
RESV19	Street Light Replacement Reserve	484,471						484,471				484,471
RESV04	Roads (General)	3,074,296	(352,357)					2,721,939	-	-		2,721,939
	Incomplete Capital - Airport	109,224						109,224				109,224
RESV09	Surface Water Management (Drainag	1,141,417	(46,244)					1,095,173	-	-		1,095,173
RESV13	Water /Sewer Infrastructure	2,383,735	(695,293)			1,432,794	754,400	3,875,636	1,441,619	-		5,317,255
RESV18	Rural Water Line	1,922,912	(192,930)					1,729,982	-	-		1,729,982
	Incomplete Capital - Waste	9,000						9,000				9,000
RESV08	Recreation Board Reserve - Zama	15,456						15,456				15,456
RESV08	Recreation Reserve - Fort Vermilion	(27,448)	(19,033)					(46,481)	-	-		(46,481)
RESV08	Recreation Reserve - La Crete	123,548	-					123,548	-	-		123,548
RESV08	Recreation and Parks	260,356			(4,500)			255,856				255,856
	Incomplete Capital - Recreation	97,837	(933)					96,904	-	-		96,904
RESV02	General Capital	2,522,794	(1,466,257)	(211,750)			2,172,681	3,017,468	-	-	(100,000)	2,917,468
	Subtotal - Capital Fund Reserves	14,543,701	(2,791,437)	(211,750)	(4,500)	1,432,794	2,927,081	15,895,889	1,441,619	-	(100,000)	17,237,508
	TOTAL RESERVES	24,886,325	(3,928,953)	(211,750)	(968,535)	2,145,324	3,446,358	25,368,769	204,731	(326,000)	(100,000)	25,147,500

DRAFT 2022 OPERATING REVENUE BY OPERATIONAL CODE

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
OPERATING REVENUES						
100-Municipal Taxes	\$25,701,057	\$23,617,379	\$23,680,360	\$23,702,505	\$23,555,505	(\$147,000)
124-Frontage	\$73,576	(\$2,224)	\$37,385	\$99,450	\$99,450	\$0
261-Ice Bridge	\$120,000	\$130,000	\$120,000	\$140,000	\$140,000	\$0
420-Sales of goods and services	\$1,273,937	\$801,414	\$892,473	\$1,036,581	\$960,920	(\$75,661)
421-Sale of water - metered	\$3,444,088	\$3,396,053	\$2,900,631	\$3,457,395	\$3,529,675	\$72,280
422-Sale of water - bulk	\$907,778	\$862,607	\$867,700	\$915,229	\$937,608	\$22,379
424-Sale of land	\$0	\$556	\$32,978	\$10,000	\$10,000	\$0
510-Penalties on taxes	\$1,062,787	\$1,074,843	\$611,800	\$500,000	\$700,000	\$200,000
511-Penalties of AR and utilities	\$29,435	\$23,822	\$20,693	\$29,000	\$21,000	(\$8,000)
520-Licenses and permits	\$45,328	\$59,045	\$52,022	\$45,000	\$55,000	\$10,000
521-Offsite levy	\$40,482	\$80,967	\$362,702	\$20,000	\$20,000	\$0
522-Municipal reserve revenue	\$138,985	\$245,377	\$256,050	\$80,000	\$80,000	\$0
526-Safety code permits	\$200,599	\$332,055	\$327,668	\$200,000	\$300,000	\$100,000
525-Subdivision fees	\$71,060	\$52,249	\$97,222	\$60,000	\$75,000	\$15,000
530-Fines	\$6,987	\$6,825	\$8,368	\$5,000	\$9,000	\$4,000
531-Safety code fees	\$8,136	\$17,765	\$15,185	\$8,000	\$8,000	\$0
550-Interest revenue	\$606,352	\$357,803	\$136,449	\$500,000	\$325,000	(\$175,000)
551-Market value changes	-\$17,137	\$15,602	\$0	\$0	\$0	\$0
560-Rental and lease revenue	\$171,499	\$180,134	\$133,184	\$153,703	\$174,127	\$20,424
570-Insurance proceeds	\$0	\$4,120	\$0	\$0	\$0	\$0
597-Other revenue	\$52,285	\$24,411	\$24,702	\$65,000	\$28,662	(\$36,338)
598-Community aggregate levy	\$45,182	\$109,834	\$0	\$50,000	\$85,000	\$35,000
630-Sale of non-TCA equipment	-\$471,827	-\$107,227	\$28,881	\$0	\$0	\$0
830-Federal grants	\$51,500	\$10,490	\$0	\$0	\$0	\$0
840-Provincial grants	\$7,869,190	\$8,693,567	\$419,817	\$1,841,095	\$602,353	(\$1,238,742)
890-Gain (Loss) Penny Rounding	\$4	\$2	\$0	\$0	\$0	\$0
909- Other Sources-Grants	\$55,584	\$586,741	\$0	\$15,000	\$0	(\$15,000)
930-Contribution From Operating Reserves	\$577,194	\$281,270	\$0	\$1,410,539	\$1,826,000	\$415,461
940-Contribution From Capital	\$14,940	\$5,697	\$0	\$4,500	\$0	(\$4,500)
TOTAL REVENUE	\$42,079,001	\$40,861,177	\$31,026,270	\$34,347,997	\$33,542,300	(\$805,697)

DRAFT 2022 OPERATING EXPENSE BY OPERATIONAL CODE

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 / 22
OPERATING EXPENSES						
110-Wages and salaries	\$7,755,114	\$6,692,824	\$4,606,559	\$6,526,443	\$6,716,381	\$189,938
132-Benefits	\$1,456,733	\$1,283,183	\$1,012,809	\$1,410,406	\$1,320,413	(\$89,993)
136-WCB contributions	\$152,797	\$127,940	\$54,542	\$89,478	\$127,393	\$37,915
142-Recruiting	\$9,348	\$4,588	\$11,164	\$15,000	\$15,000	\$0
150-Isolation cost	\$81,031	\$49,154	\$31,957	\$43,200	\$43,200	\$0
151-Honoraria	\$948,208	\$553,572	\$441,249	\$630,360	\$587,360	(\$43,000)
211-Travel and subsistence	\$415,372	\$229,044	\$112,159	\$390,314	\$363,214	(\$27,100)
212-Promotional expense	\$42,603	\$21,024	\$8,762	\$39,500	\$36,000	(\$3,500)
214-Memberships & conference fees	\$140,118	\$62,899	\$45,107	\$129,212	\$130,227	\$1,015
215-Freight	\$92,889	\$76,427	\$58,384	\$99,850	\$98,450	(\$1,400)
216-Postage	\$61,487	\$49,743	\$44,988	\$69,550	\$62,050	(\$7,500)
217-Telephone	\$129,249	\$119,864	\$94,868	\$124,920	\$118,420	(\$6,500)
221-Advertising	\$63,204	\$65,991	\$63,401	\$76,900	\$77,400	\$500
223-Subscriptions and publications	\$7,397	\$11,219	\$8,392	\$15,250	\$12,600	(\$2,650)
231-Audit fee	\$141,400	\$87,800	\$123,000	\$90,000	\$115,000	\$25,000
232-Legal fee	\$80,209	\$61,773	\$117,986	\$80,000	\$100,000	\$20,000
233-Engineering consulting	\$109,133	\$94,306	\$145,034	\$194,500	\$192,000	(\$2,500)
235-Professional fee	\$441,276	\$404,079	\$159,726	\$348,200	\$215,700	(\$132,500)
236-Enhanced policing fee	\$278,290	\$38,050	\$277,512	\$398,236	\$531,924	\$133,688
239-Training and education	\$86,948	\$26,833	\$33,096	\$95,185	\$102,290	\$7,105
242-Computer programming	\$241,233	\$208,973	\$65,021	\$220,137	\$214,675	(\$5,462)
243-Waste Management	\$520,554	\$539,273	\$318,654	\$554,800	\$531,800	(\$23,000)
251-Repair & maintenance - bridges	\$0	\$18,201	\$26,438	\$44,500	\$159,500	\$115,000
252-Repair & maintenance - buildings	\$120,192	\$147,859	\$76,801	\$168,140	\$155,640	(\$12,500)
253-Repair & maintenance - equipment	\$522,860	\$415,833	\$228,510	\$361,450	\$409,950	\$48,500
255-Repair & maintenance - vehicles	\$90,043	\$82,622	\$88,308	\$91,000	\$102,400	\$11,400
258-Contracted Services	\$561,967	\$1,157,214	\$632,306	\$1,081,554	\$776,302	(\$305,252)
259-Repair & maintenance - structural	\$947,700	\$1,198,785	\$750,245	\$1,301,200	\$1,535,700	\$234,500
260-Roadside Mowing & Spraying	\$284,344	\$310,769	\$296,729	\$396,000	\$368,733	(\$27,267)
261-Ice bridge construction	\$145,741	\$82,194	\$111,224	\$120,000	\$125,000	\$5,000
262-Rental - building and land	\$67,500	\$75,500	\$48,469	\$65,850	\$64,650	(\$1,200)
263-Rental - vehicle and equipment	\$73,061	\$75,172	\$37,177	\$139,734	\$104,530	(\$35,204)
266-Communications	\$141,022	\$143,471	\$115,930	\$155,272	\$155,992	\$720
271-Licenses and permits	\$11,609	\$6,050	\$7,815	\$25,545	\$23,000	(\$2,545)
272-Damage claims	\$5,000	\$0	\$0	\$5,000	\$0	(\$5,000)
274-Insurance	\$413,677	\$574,759	\$464,265	\$462,735	\$590,534	\$127,799
342-Assessor fees	\$219,352	\$221,328	\$148,639	\$279,000	\$282,502	\$3,502
290-Election cost	\$0	\$0	\$13,872	\$15,000	\$3,000	(\$12,000)
511-Goods and supplies	\$1,131,036	\$898,911	\$674,356	\$937,534	\$963,313	\$25,779
515-Lab Testing Water/Sewer	\$43,782	\$41,816	\$26,106	\$43,500	\$50,500	\$7,000
521-Fuel and oil	\$730,153	\$595,069	\$537,532	\$647,680	\$645,700	(\$1,980)
531-Chemicals and salt	\$338,452	\$436,241	\$261,391	\$424,800	\$456,800	\$32,000
532-Dust control	\$550,724	\$480,559	\$675,998	\$575,000	\$890,000	\$315,000
533-Grader blades	\$76,482	\$142,048	\$149,989	\$143,000	\$143,000	\$0
534-Gravel (apply; supply and apply)	\$1,211,510	\$551,199	\$1,774,862	\$1,806,634	\$3,435,000	\$1,628,366
543-Natural gas	\$103,161	\$111,262	\$97,030	\$122,247	\$128,013	\$5,766
544-Electrical power	\$656,154	\$662,523	\$559,087	\$717,093	\$717,093	\$0
550-Carbon Tax	\$45,285	\$71,966	\$78,974	\$72,000	\$104,000	\$32,000
710-Grants to local governments	\$1,385,766	\$1,793,917	\$1,521,650	\$2,227,017	\$2,250,000	\$22,983
735-Grants to other organizations	\$2,346,833	\$2,108,278	\$1,809,267	\$2,302,092	\$2,308,147	\$6,055
763/764-Contributed to Reserves	\$3,238,326	\$3,347,133	\$0	\$2,578,424	\$1,704,731	(\$873,693)
810-Interest and service charges	\$26,984	\$24,827	\$19,285	\$21,000	\$22,360	\$1,360
831-Interest - long term debt	\$421,139	\$426,794	\$233,632	\$389,989	\$366,662	(\$23,327)
832-Principle - Long term debt	\$1,632,479	\$1,538,281	\$950,908	\$1,361,746	\$1,356,458	(\$5,288)
921-Bad Debt	\$4,092,837	\$1,673,586	\$78,071	\$1,500,000	\$1,500,000	\$0
One Time projects	\$10,085,394	\$6,011,414	\$2,542,253	\$2,124,820	\$326,000	(\$1,798,820)
TOTAL	\$44,975,158	\$36,234,140	\$22,871,487	\$34,347,997	\$33,936,710	(\$411,287)

Surplus/Deficiency

(\$394,410)

DRAFT 2022 OPERATING REVENUE and EXPENSE BY OPERATIONAL CODE

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
Taxes	\$25,701,057	\$23,617,379	\$23,680,360	\$23,702,505	\$23,555,505	(\$147,000)
User Fees/Sales /Rentals	\$1,445,436	\$981,548	\$1,025,657	\$1,190,284	\$1,135,047	(\$55,237)
Water/Sewer Rates	\$4,351,866	\$4,258,660	\$3,768,331	\$4,372,624	\$4,467,283	\$94,659
Penalties- Overdue Accounts	\$1,092,222	\$1,098,665	\$632,493	\$529,000	\$721,000	\$192,000
Permit & Fees	\$325,123	\$461,114	\$492,097	\$313,000	\$438,000	\$125,000
Interest Earnings	\$589,215	\$373,405	\$136,449	\$500,000	\$325,000	(\$175,000)
Grants	\$7,976,274	\$9,290,798	\$419,817	\$1,856,095	\$602,353	(\$1,253,742)
Other Revenue	\$5,674	\$492,641	\$871,067	\$469,450	\$472,112	\$2,662
Reserve Draws	\$592,134	\$286,967	\$0	\$1,415,039	\$1,826,000	\$410,961
Total Revenues	\$42,079,001	\$40,861,177	\$31,026,270	\$34,347,997	\$33,542,300	(\$805,697)
	\$0	\$0	\$0	\$0	\$0	\$0

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
Salaries and Benefits	\$10,403,231	\$8,711,261	\$6,158,280	\$8,714,887	\$8,809,747	\$94,860
Materials and Supplies	\$4,459,455	\$3,261,111	\$3,989,777	\$5,037,866	\$6,988,019	\$1,950,153
Contracted Services	\$5,218,712	\$5,776,854	\$4,200,873	\$6,406,216	\$6,591,357	\$185,141
Utilities	\$1,664,002	\$1,560,684	\$1,367,491	\$1,683,940	\$1,713,226	\$29,286
Debt/Capital Financing	\$9,411,765	\$7,010,621	\$1,281,896	\$5,851,159	\$4,950,211	(\$900,948)
Grants	\$3,732,599	\$3,902,195	\$3,330,916	\$4,529,109	\$4,558,147	\$29,038
One Time Projects	\$10,085,394	\$6,011,414	\$2,542,253	\$2,124,820	\$326,000	(\$1,798,820)
Total Expenditures	\$44,975,158	\$36,234,140	\$22,871,487	\$34,347,997	\$33,936,707	(\$411,290)
Estimated 2022 Shortfall				\$0	(\$394,407)	

Mackenzie County
11-Council

	2019 Actual	2020 YTD	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
OPERATING REVENUES						
OPERATING EXPENSES						
132-Benefits	\$45,851	\$46,107	\$35,898	\$46,545	\$45,836	(\$709)
136-WCB contributions	\$5,508	\$7,356	\$3,618	\$6,119	\$8,119	\$2,000
151-Honoraria	\$478,118	\$473,000	\$344,890	\$463,560	\$475,560	\$12,000
211-Travel and subsistence	\$185,084	\$100,746	\$51,005	\$225,473	\$221,273	(\$4,200)
214-Memberships & conference fees	\$42,062	\$35,994	\$23,888	\$64,150	\$64,150	\$0
217-Telephone	\$7,103	\$7,098	\$5,491	\$7,700	\$7,700	\$0
221-Advertising	\$890	\$240	\$0	\$1,000	\$1,000	\$0
223-Subscriptions and publications	\$591	\$714	\$0	\$750	\$750	\$0
235-Professional fee	\$3,863	\$0	\$0	\$15,000	\$8,000	(\$7,000)
239-Training & Education	\$0	\$200	\$0	\$1,700	\$1,700	\$0
266-Communications	\$14,363	\$14,668	\$11,083	\$15,600	\$15,600	\$0
274-Insurance	\$5,521	\$1,755	\$1,828	\$2,194	\$2,194	\$0
290-Election cost	\$0	\$0	\$13,872	\$15,000	\$3,000	(\$12,000)
511-Goods and supplies	\$5,474	\$21,380	\$7,364	\$12,100	\$9,700	(\$2,400)
TOTAL	\$794,428	\$709,258	\$498,936	\$876,891	\$864,582	(\$12,309)
						\$12,309
TOTAL EXPENSES	\$794,428	\$709,258	\$498,936	\$876,891	\$864,582	
EXCESS (DEFICIENCY)	(\$794,428)	(\$709,258)	(\$498,936)	(\$876,891)	(\$864,582)	
Expenditures:						
Salaries and Benefits	\$529,477	\$526,463	\$384,406	\$516,224	\$529,515	\$13,291
Materials and Supplies	\$234,101	\$159,274	\$96,129	\$320,173	\$301,573	(\$18,600)
Contracted Services	\$23,747	\$16,423	\$12,911	\$32,794	\$25,794	(\$7,000)
Utilities	\$7,103	\$7,098	\$5,491	\$7,700	\$7,700	\$0
Total Expenditures	\$794,428	\$709,258	\$498,936	\$876,891	\$864,582	(\$12,309)

Mackenzie County
12-Administration

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
OPERATING REVENUES						
420-Sales of goods and services	\$74,947	\$397,936	\$284,913	\$26,500	\$31,050	\$4,550
510-Penalties on taxes	\$1,062,787	\$1,074,843	\$611,800	\$500,000	\$700,000	\$200,000
511-Penalties of AR and utilities	\$10,651	\$10,779	\$6,318	\$9,000	\$9,000	\$0
550-Interest revenue	\$606,352	\$357,803	\$136,449	\$500,000	\$325,000	(\$175,000)
551-Market value changes	(\$17,137)	\$15,602	\$0	\$0	\$0	\$0
560-Rental and lease revenue	\$60,389	\$97,234	\$35,912	\$50,700	\$54,300	\$3,600
570-Insurance Proceeds	\$0	\$4,120	\$0	\$0	\$0	\$0
592-Well drilling revenue	\$134,294	\$0	\$0	\$0	\$0	\$0
597-Other revenue	\$50,558	\$19,638	\$13,927	\$65,000	\$15,000	(\$50,000)
598-Community aggregate levy	\$45,182	\$109,834	\$0	\$50,000	\$85,000	\$35,000
630-Sale of non-TCA equipment	(\$57,980)	\$0	\$0	\$0	\$0	\$0
840-Provincial grants	\$373,548	\$5,810,931	\$26,896	\$1,277,537	\$48,502	(\$1,229,035)
890-Gain (Loss) Penny Rounding	\$4	\$2	\$0	\$0	\$0	\$0
909-OTHER Sources-Grant	\$0	\$513,241	\$0	\$0	\$0	\$0
940-Contribution from Capital Reserve	\$0	\$0	\$0	\$0	\$0	\$0
930-Contributon From Operating Reserve	\$294,651	\$183,537	\$0	\$629,988	\$0	(\$629,988)
TOTAL REVENUE	\$2,638,246	\$8,595,500	\$1,116,214	\$3,108,725	\$1,267,852	(\$1,840,873)
OPERATING EXPENSES						
110-Wages and salaries	\$2,116,816	\$1,795,435	\$1,350,046	\$1,788,201	\$1,827,249	\$39,048
132-Benefits	\$392,564	\$359,900	\$270,542	\$396,773	\$355,125	(\$41,648)
136-WCB contributions	\$39,191	\$30,900	\$13,957	\$21,151	\$28,995	\$7,844
142-Recruiting	\$9,348	\$4,588	\$6,919	\$15,000	\$15,000	\$0
150-Isolation cost	\$20,229	\$15,264	\$10,800	\$14,400	\$14,400	\$0
151-Honoraria	\$0	\$0	\$0	\$0	\$0	\$0
211-Travel and subsistence	\$60,431	\$29,826	\$16,075	\$48,251	\$38,151	(\$10,100)
212-Promotional expense	\$14,008	\$12,555	\$8,762	\$14,500	\$21,000	\$6,500
214-Memberships & conference fees	\$55,589	\$6,846	\$13,931	\$22,082	\$22,082	\$0
215-Freight	\$7,130	\$8,652	\$5,859	\$9,000	\$9,000	\$0
216-Postage	\$31,487	\$47,943	\$44,002	\$49,550	\$24,550	(\$25,000)
217-Telephone	\$48,940	\$49,271	\$39,093	\$43,600	\$43,600	\$0
221-Advertising	\$58,996	\$59,855	\$57,972	\$64,000	\$64,000	\$0
223-Subscriptions and publications	\$4,757	\$8,657	\$6,424	\$8,100	\$8,250	\$150
231-Audit fee	\$141,400	\$87,800	\$123,000	\$90,000	\$115,000	\$25,000
232-Legal fee	\$80,209	\$60,923	\$112,997	\$80,000	\$100,000	\$20,000
233-Engineering consulting	\$49	\$260	\$0	\$0	\$0	\$0
235-Professional fee	\$70,073	\$44,286	\$24,643	\$140,000	\$75,000	(\$65,000)
239-Training and education	\$17,851	\$5,008	\$4,927	\$12,965	\$20,570	\$7,605
242-Computer programming	\$145,736	\$116,251	\$46,408	\$124,300	\$124,300	\$0
243-Waste Management	\$4,769	\$5,456	\$2,553	\$4,800	\$4,800	\$0
252-Repair & maintenance - buildings	\$45,467	\$54,280	\$32,310	\$87,450	\$59,150	(\$28,300)
253-Repair & maintenance - equipment	\$5,645	\$3,421	\$7,809	\$9,100	\$9,100	\$0
255-Repair & maintenance - vehicles	\$4,956	\$3,441	\$1,349	\$5,000	\$5,600	\$600
258-Contracted Services	\$0	\$260	\$37,221	\$0	\$0	\$0
259-Repair & maintenance - structural	\$1,833	\$1,766	\$500	\$500	\$500	\$0
262-Rental - building and land	\$1,200	\$1,250	\$144	\$1,200	\$0	(\$1,200)
263-Rental - vehicle and equipment	\$35,971	\$38,629	\$22,600	\$33,834	\$29,494	(\$4,340)
266-Communications	\$52,856	\$49,433	\$35,476	\$52,740	\$51,660	(\$1,080)
271-Licenses and permits	\$416	\$0	\$0	\$0	\$0	\$0
272-Damage claims	\$5,000	\$0	\$0	\$0	\$0	\$0
274-Insurance	\$76,568	\$189,845	\$74,101	\$89,184	\$106,711	\$17,527
342-Assessor fees	\$219,352	\$221,328	\$148,639	\$279,000	\$282,502	\$3,502
511-Goods and supplies	\$83,464	\$168,580	\$103,128	\$90,500	\$90,500	\$0
521-Fuel and oil	\$14,414	\$5,191	\$8,477	\$13,300	\$20,600	\$7,300
543-Natural gas	\$10,054	\$13,175	\$13,652	\$14,134	\$18,516	\$4,382
544-Electrical power	\$67,352	\$71,940	\$68,724	\$81,058	\$81,058	\$0
710-Grants to local governments	\$1,385,766	\$1,793,917	\$1,521,650	\$2,227,017	\$2,250,000	\$22,983
810-Interest and service charges	\$26,984	\$24,827	\$19,171	\$21,000	\$21,000	\$0
831-Interest - long term debt	\$12,635	\$2,204	\$0	\$0	\$0	\$0
832-Principle - Long term debt	\$384,997	\$86,796	\$0	\$0	\$0	\$0
TOTAL	\$5,754,503	\$5,479,959	\$4,253,860	\$5,951,690	\$5,937,463	(\$14,227)
Non-TCA projects						
762 - Contributed to Capital	\$534,169	\$5,726,522	\$1,676,576	\$1,425,923	\$0	(\$1,425,923)
763-Contributed to Capital Reserve	\$0	\$0	\$0	\$0	\$0	\$0
764-Contributed to Capital Reserve	301977	-325270	0	169450	169450	0
921-Bad Debt	\$19,475	\$623,339	\$0	\$1,500,000	\$1,500,000	\$0
922-Tax Cancellation/Writeoff	\$4,073,362	\$1,065,873	\$78,071	\$0	\$0	\$0
993-NBV of Disposed TCAAssets	0	0	0	0	0	0
995-Amortization of TCA	\$360,831	\$356,995	\$0	\$356,994	\$0	(\$356,994)
TOTAL EXPENSES	\$12,368,498	\$15,668,076	\$6,008,506	\$9,404,057	\$7,606,913	(\$1,797,144)
EXCESS (DEFICIENCY)	(\$9,730,252)	(\$7,072,576)	(\$4,892,292)	(\$6,295,332)	(\$6,339,061)	(\$43,729)

Mackenzie County
12-Administration

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
	2019 Actual	2020 YTD	2021 YTD	2021	2022	
	Total	Total	Total	Budget	Budget	
Revenues:						
User Fees/Sales /Rentals	\$135,336	\$495,170	\$320,825	\$77,200	\$85,350	\$8,150
Penalties- Overdue Accounts	\$1,073,438	\$1,085,622	\$618,118	\$509,000	\$709,000	\$200,000
Interest Earnings	\$589,215	\$373,405	\$136,449	\$500,000	\$325,000	(\$175,000)
Grants	\$373,548	\$6,324,172	\$26,896	\$1,277,537	\$48,502	(\$1,229,035)
Other Revenue	\$172,058	\$133,594	\$13,927	\$115,000	\$100,000	(\$15,000)
Reserve Draws	\$294,651	\$183,537	\$0	\$629,988	\$0	(\$629,988)
Total Revenues	\$2,638,246	\$8,595,500	\$1,116,214	\$3,108,725	\$1,267,852	(\$1,840,873)

Expenditures:						
Salaries and Benefits	\$2,578,148	\$2,206,087	\$1,652,264	\$2,235,525	\$2,240,769	\$5,244
Materials and Supplies	\$484,865	\$464,173	\$307,489	\$443,248	\$422,403	(\$20,845)
Contracted Services	\$740,348	\$762,378	\$623,341	\$872,808	\$839,517	(\$33,291)
Utilities	\$140,760	\$139,577	\$129,945	\$152,092	\$163,774	\$11,682
Debt/Capital Financing	\$6,504,442	\$4,575,422	\$97,242	\$2,047,444	\$1,690,450	(\$356,994)
Grants	\$1,385,766	\$1,793,917	\$1,521,650	\$2,227,017	\$2,250,000	\$22,983
One Time Projects	\$534,169	\$5,726,522	\$1,676,576	\$1,425,923	\$0	(\$1,425,923)
Total Expenditures	\$12,368,498	\$15,668,076	\$6,008,506	\$9,404,057	\$7,606,913	(\$1,797,144)

Mackenzie County
23-Fire Department

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
OPERATING REVENUES						
420-Sales of goods and services	\$840,043	\$43,862	\$142,422	\$149,500	\$173,900	\$24,400
597-Other revenue	\$0	\$0	\$0	\$0	\$0	\$0
630- SALE OF NON TCA	\$0	(\$2,032)	\$0	\$0	\$0	\$0
840-Provincial grants	\$6,784,857	\$2,255,886	\$0	\$0	\$0	\$0
909-Other Sources -Grants	\$10,000	\$0	\$0	\$15,000	\$0	(\$15,000)
Reserve	\$0	\$0	\$0	\$15,000	\$0	(\$15,000)
TOTAL REVENUE	\$7,634,900	\$2,297,716	\$142,422	\$179,500	\$173,900	(\$5,600)
OPERATING EXPENSES						
110-Wages and salaries	\$103,162	\$110,508	\$30,798	\$60,233	\$44,925	(\$15,308)
132-Benefits	\$10,730	\$12,847	\$6,893	\$11,263	\$7,618	(\$3,645)
136-WCB contributions	\$1,202	\$1,480	\$470	\$795	\$782	(\$13)
151-Honoraria	\$449,632	\$80,572	\$96,359	\$166,800	\$111,800	(\$55,000)
211-Travel and subsistence	\$9,501	\$7,949	\$4,101	\$13,100	\$6,950	(\$6,150)
214-Memberships & conference fees	\$3,026	\$360	\$0	\$3,630	\$3,630	\$0
215-Freight	\$1,347	\$828	\$603	\$1,000	\$1,000	\$0
216-Postage	\$0	\$58	\$0	\$0	\$0	\$0
217-Telephone	\$30,250	\$27,368	\$22,083	\$30,350	\$27,440	(\$2,910)
221-Advertising	\$0	\$124	\$0	\$0	\$0	\$0
223-Subscriptions and publications	\$0	\$0	\$0	\$400	\$0	(\$400)
233-Engineering consulting	\$0	\$0	\$0	\$0	\$0	\$0
235-Professional fee	\$1,248	\$3,409	(\$1,925)	\$0	\$0	\$0
239-Training and education	\$20,630	\$12,147	\$8,623	\$39,320	\$44,420	\$5,100
252-Repair & maintenance - buildings	\$6,983	\$18,462	\$3,557	\$14,000	\$10,500	(\$3,500)
253-Repair & maintenance - equipment	\$69,128	\$29,428	\$29,695	\$44,500	\$29,600	(\$14,900)
255-Repair & maintenance - vehicles	\$6,132	\$6,765	\$6,941	\$7,500	\$8,700	\$1,200
258-Contracted Services	\$13,058	\$12,892	\$9,782	\$41,420	\$17,000	(\$24,420)
259-Repair & maintenance - structural	\$745	\$0	\$0	\$1,000	\$1,500	\$500
263-Rental - vehicle and equipment	\$36,030	\$27,443	\$2,190	\$22,500	\$27,000	\$4,500
266-Communications	\$61,145	\$61,894	\$56,637	\$67,212	\$69,012	\$1,800
271-Licenses and permits	\$129	\$4,358	\$551	\$4,000	\$4,000	\$0
274-Insurance	\$39,549	\$45,085	\$36,518	\$43,607	\$48,867	\$5,260
511-Goods and supplies	\$214,602	\$81,932	\$56,523	\$110,795	\$113,274	\$2,479
521-Fuel and oil	\$29,534	\$15,555	\$11,347	\$17,594	\$17,000	(\$594)
543-Natural gas	\$10,098	\$12,651	\$10,679	\$13,356	\$14,166	\$810
544-Electrical power	\$15,383	\$15,819	\$12,602	\$16,707	\$16,707	\$0
710-Grants to local governments	0	0	0	0	0	0
TOTAL	\$1,133,244	\$589,934	\$405,027	\$731,082	\$625,891	(\$105,191)
Non-TCA projects	\$9,173,463	\$0	\$0	\$30,000	\$0	(\$30,000)
993-NBV of Disposed TCAAssets	\$0	\$0	\$0	\$0	\$0	\$0
995-Amortization of TCA	\$182,085	\$200,510	\$0	\$200,510	\$0	(\$200,510)
TOTAL EXPENSES	\$10,488,792	\$790,444	\$405,027	\$961,592	\$625,891	(\$335,701)
EXCESS (DEFICIENCY)	(\$2,853,892)	\$1,507,272	(\$262,605)	(\$782,092)	(\$451,991)	\$330,101

	2019 Actual	2020 YTD	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
Revenues:						
User Fees/Sales /Rentals	\$840,043	\$43,862	\$142,422	\$149,500	\$173,900	\$24,400
Grants	\$6,794,857	\$2,255,886	\$0	\$15,000	\$0	(\$15,000)
Other Revenue	\$0	(\$2,032)	\$0	\$0	\$0	\$0
Reserve Draws	\$0	\$0	\$0	\$15,000	\$0	(\$15,000)
Total Revenues	\$7,634,900	\$2,297,716	\$142,422	\$179,500	\$173,900	(\$5,600)
Expenditures:						
Salaries and Benefits	\$564,726	\$205,407	\$134,520	\$239,091	\$165,125	(\$73,966)
Materials and Supplies	\$249,235	\$107,756	\$70,400	\$172,245	\$173,274	\$1,029
Contracted Services	\$234,018	\$205,378	\$143,396	\$241,739	\$212,179	(\$29,560)
Utilities	\$85,265	\$71,393	\$56,712	\$78,007	\$75,313	(\$2,694)
Debt/Capital Financing	\$182,085	\$200,510	\$0	\$200,510	\$0	(\$200,510)
Grants	\$0	\$0	\$0	\$0	\$0	\$0
One Time Projects	\$9,173,463	\$0	\$0	\$30,000	\$0	(\$30,000)
Total Expenditures	\$10,488,792	\$790,444	\$405,027	\$961,592	\$625,891	(\$335,701)

Mackenzie County
25-Ambulance/Municipal Emergency

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
OPERATING REVENUES						
560-Rental and lease revenue	\$8,100	\$8,100	\$28,350	\$29,025	\$40,500	\$11,475
TOTAL REVENUE	\$8,100	\$8,100	\$28,350	\$29,025	\$40,500	\$11,475
OPERATING EXPENSES						
252-Repair & maintenance - buildings	\$6,385	\$2,931	\$4,000	\$5,000	\$7,000	\$2,000
274-Insurance	\$2,032	\$2,690	\$2,239	\$2,687	\$3,434	\$747
TOTAL	\$8,417	\$5,621	\$6,239	\$7,687	\$10,434	\$2,747
995-Amortization of TCA	\$12,328	\$12,328		\$12,328	\$0	(\$12,328)
TOTAL EXPENSES	\$20,745	\$17,949	\$6,239	\$20,015	\$10,434	(\$9,581)
EXCESS (DEFICIENCY)	(\$12,645)	(\$9,849)	\$30,066	\$30,066	\$0	\$0

	2019 Actual	2020 YTD	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
Revenues:						
User Fees/Sales /Rentals	\$8,100	\$8,100	\$28,350	\$29,025	\$40,500	\$11,475
Total Revenues	\$8,100	\$8,100	\$28,350	\$29,025	\$40,500	\$11,475
Expenditures:						
Contracted Services	\$8,417	\$5,621	\$6,239	\$7,687	\$10,434	\$2,747
Debt/Capital Financing	\$12,328	\$12,328	\$0	\$12,328	\$0	(\$12,328)
Total Expenditures	\$20,745	\$17,949	\$6,239	\$20,015	\$10,434	(\$9,581)

**Mackenzie County
26-Enforcement Services**

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
OPERATING REVENUES						
420-Sales of goods and services	\$0	\$0	\$0	\$0	\$0	\$0
520-Licenses and permits	\$875	\$10	\$0	\$1,000	\$1,000	\$0
530-Fines	\$6,987	\$6,825	\$8,368	\$5,000	\$9,000	\$4,000
560-Rental and lease revenue	\$13,827	\$13,827	\$12,675	\$13,827	\$13,827	\$0
630-Sale of Assett	\$0	\$0	\$2,300	\$0	\$0	\$0
930-Contribution From Operating Reserve	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$21,689	\$20,662	\$23,343	\$19,827	\$23,827	\$4,000
OPERATING EXPENSES						
110-Wages and salaries	\$169,848	\$119,647	\$9,384	\$30,116	\$14,975	(\$15,141)
132-Benefits	\$25,901	\$15,984	\$2,298	\$5,632	\$2,539	(\$3,093)
136-WCB contributions	\$5,598	\$2,315	\$235	\$398	\$261	(\$137)
211-Travel and subsistence	\$21,778	\$9,680	\$1,005	\$23,000	\$9,000	(\$14,000)
214-Memberships & conference fees	\$280	\$1,425	\$350	\$0	\$0	\$0
215-Freight	\$206	\$342	\$0	\$550	\$0	(\$550)
217-Telephone	\$1,108	\$667	\$58	\$1,200	\$1,200	\$0
221-Advertising	\$0	\$0	\$0	\$500	\$0	(\$500)
223-Subscriptions and publications	\$0	\$0	\$0	\$1,300	\$1,300	\$0
235-Professional fee	\$2,534	\$640	\$390	\$5,000	\$2,000	(\$3,000)
236-Enhanced policing fee	\$278,290	\$38,050	\$277,512	\$398,236	\$531,924	\$133,688
239-Training and education	\$18,385	\$1,800	\$4,972	\$9,000	\$8,000	(\$1,000)
252-Repair & maintenance - buildings:	\$979	\$0	\$0	\$0	\$12,050	\$12,050
253-Repair & maintenance - equipment	\$73	\$0	\$0	\$0	\$0	\$0
255-Repair & maintenance - vehicles	\$1,713	\$222	\$0	\$1,500	\$0	(\$1,500)
258-Contract Services	\$0	\$100	\$0	\$0	\$8,000	\$8,000
263-Rental - vehicle and equipment	0	0	0	0	0	0
266-Communications	\$715	\$2,577	\$700	\$500	\$500	\$0
274-Insurance	\$5,841	\$6,400	\$5,065	\$6,439	\$6,240	(\$199)
511-Goods and supplies	\$8,016	\$5,268	\$2,238	\$5,500	\$500	(\$5,000)
521-Fuel and oil	\$5,213	\$2,231	\$919	\$500	\$500	\$0
TOTAL	\$545,499	\$207,348	\$305,126	\$489,371	\$586,939	\$97,568
Non-TCA projects	0	0	0	0	0	0
994-Change in Inventory	\$0	\$0	\$0	\$0	\$0	\$0
995-Amortization of TCA	\$3,909	\$3,909	\$0	\$3,909	\$0	(\$3,909)
TOTAL EXPENSES	\$549,408	\$211,257	\$305,126	\$493,280	\$586,939	\$93,659
EXCESS (DEFICIENCY)	(\$527,719)	(\$190,595)	(\$281,783)	(\$473,453)	(\$563,112)	(\$89,659)

	2019 Actual	2020 YTD	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
Revenues:						
User Fees/Sales /Rentals	\$14,702	\$13,837	\$12,675	\$14,827	\$14,827	\$0
Other Revenue	\$6,987	\$6,825	\$10,668	\$5,000	\$9,000	\$4,000
Reserve Draws	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$21,689	\$20,662	\$23,343	\$19,827	\$23,827	\$4,000
Expenditures:						
Salaries and Benefits	\$201,347	\$137,946	\$11,917	\$36,146	\$17,775	(\$18,371)
Materials and Supplies	\$48,665	\$18,515	\$8,565	\$39,850	\$18,800	(\$21,050)
Contracted Services	\$289,166	\$47,989	\$283,666	\$411,675	\$548,664	\$136,989
Utilities	\$6,321	\$2,898	\$978	\$1,700	\$1,700	\$0
Debt/Capital Financing	\$3,909	\$3,909	\$0	\$3,909	\$0	(\$3,909)
One Time Projects	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$549,408	\$211,257	\$305,126	\$493,280	\$586,939	\$93,659

Mackenzie County
32-Transportation

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
OPERATING REVENUES						
124-Frontage	\$51,472	(\$20,519)	\$19,091	\$81,100	\$81,100	\$0
261-Ice Bridge	\$120,000	\$130,000	\$120,000	\$140,000	\$140,000	\$0
420-Sales of goods and services	\$110,125	\$80,888	\$75,177	\$115,476	\$271,770	\$156,294
520-Licenses and permits	\$3,828	\$3,546	\$2,847	\$4,000	\$4,000	\$0
521-Offsite Levy	\$0	(\$3,283)	\$0	\$0	\$0	\$0
570-Insurance proceeds	\$0	\$0	\$0	\$0	\$0	\$0
597-Other revenue	\$0	\$0	\$0	\$0	\$0	\$0
630-Sale of non-TCA equipment	(\$416,327)	(\$103,800)	\$24,971	\$0	\$0	\$0
830-Federal Grants	\$0	\$12,600	\$0	\$0	\$0	\$0
840-Provincial grants	\$148,698	\$174,361	\$0	\$118,719	\$121,262	\$2,543
930-Contribution From Operating Reserve	\$209,170	\$0	\$0	\$101,567	\$1,500,000	\$1,398,433
TOTAL REVENUE	\$226,966	\$273,793	\$242,087	\$560,862	\$2,118,132	\$1,557,270
OPERATING EXPENSES						
110-Wages and salaries	\$3,009,502	\$2,481,165	\$1,664,742	\$2,396,102	\$2,543,342	\$147,240
132-Benefits	\$585,674	\$460,242	\$358,028	\$490,359	\$486,010	(\$4,349)
136-WCB contributions	\$58,148	\$49,443	\$18,701	\$31,686	\$44,488	\$12,802
142-Recruiting	\$0	\$0	\$805	\$0	\$0	\$0
150-Isolation cost	\$42,587	\$19,077	\$11,409	\$14,400	\$14,400	\$0
211-Travel and subsistence	\$17,820	\$10,381	\$4,192	\$14,700	\$16,900	\$2,200
214-Memberships & conference fees	\$1,344	(\$266)	\$2,214	\$11,750	\$12,450	\$700
215-Freight	\$11,241	\$14,538	\$9,107	\$23,000	\$20,000	(\$3,000)
217-Telephone	\$18,149	\$14,408	\$12,303	\$13,860	\$15,180	\$1,320
221-Advertising	\$455	\$71	\$150	\$900	\$900	\$0
223-Subscriptions and publications	\$2,008	\$1,848	\$1,968	\$4,400	\$2,000	(\$2,400)
232-Legal fee	\$0	\$0	\$300	\$0	\$0	\$0
233-Engineering consulting	\$71,522	\$27,654	\$86,050	\$97,500	\$90,000	(\$7,500)
235-Professional fee	\$30,236	\$3,592	\$10,100	\$27,500	\$10,000	(\$17,500)
239-Training and education	\$11,926	\$1,244	\$9,263	\$7,500	\$6,000	(\$1,500)
251-Repair & maintenance - bridges	\$0	\$18,201	\$26,438	\$44,500	\$159,500	\$115,000
252-Repair & maintenance - buildings	\$40,470	\$28,601	\$22,957	\$24,840	\$28,390	\$3,550
253-Repair & maintenance - equipment	\$176,394	\$189,948	\$124,633	\$178,800	\$177,000	(\$1,800)
255-Repair & maintenance - vehicles	\$43,695	\$51,015	\$60,340	\$47,000	\$52,400	\$5,400
258-Contract graders	\$157,151	\$595,392	\$234,566	\$506,212	\$260,000	(\$246,212)
259-Repair & maintenance - structural	\$587,470	\$713,634	\$440,557	\$700,550	\$905,050	\$204,500
261-Ice bridge construction	\$145,741	\$82,194	\$111,224	\$120,000	\$125,000	\$5,000
262-Rental - building and land	\$3,150	\$3,000	\$2,075	\$3,150	\$3,150	\$0
263-Rental - vehicle and equipment	\$1,060	\$0	\$935	\$37,500	\$5,000	(\$32,500)
266-Communications	\$10,541	\$11,116	\$10,764	\$11,340	\$11,340	\$0
271-Licenses and permits	\$4,624	\$493	\$2,740	\$9,645	\$7,225	(\$2,420)
272-Damage claims	\$0	\$0	\$0	\$5,000	\$0	(\$5,000)
274-Insurance	\$134,436	\$151,687	\$142,814	\$154,280	\$179,782	\$25,502
511-Goods and supplies	\$494,179	\$292,390	\$289,730	\$337,939	\$371,239	\$33,300
521-Fuel and oil	\$604,244	\$487,256	\$391,965	\$521,673	\$540,000	\$18,327
531-Chemicals and salt	\$130,328	\$217,730	\$47,578	\$165,000	\$165,000	\$0
532-Dust control	\$550,724	\$480,559	\$675,998	\$575,000	\$890,000	\$315,000
533-Grader blades	\$76,482	\$142,048	\$149,989	\$143,000	\$143,000	\$0
534-Gravel (apply; supply and apply)	\$1,211,510	\$551,199	\$1,770,919	\$2,129,967	\$3,410,000	\$1,280,033
535-Gravel reclamation cost	\$0	\$0	\$0	\$0	\$0	\$0
543-Natural gas	\$15,059	\$14,106	\$10,855	\$17,817	\$14,201	(\$3,616)
544-Electrical power	\$271,222	\$262,380	\$211,394	\$274,685	\$274,685	\$0
550-Carbon Tax	\$45,285	\$71,966	\$78,974	\$72,000	\$104,000	\$32,000
831-Interest - long term debt	\$365,082	\$396,708	\$221,360	\$374,656	\$345,554	(\$29,102)
832-Principle - Long term debt	\$698,753	\$1,042,128	\$696,811	\$1,070,381	\$1,006,843	(\$63,538)
TOTAL	\$9,628,212	\$8,887,148	\$7,914,947	\$10,658,592	\$12,440,029	\$1,781,437
Non-TCA projects	\$209,170	\$0	\$627,226	\$6,600	\$0	(\$6,600)
762 - Contributed to Capital	\$0	\$0	\$0	\$0	\$0	\$0
763-Contributed to Capital Reserve	\$0	(\$290,000)	\$0	\$896,180	\$0	(\$896,180)
764-Contributed to Capital Reserve	1056100	0	0	0	0	0
921-Bad Debt	\$0	(\$14,909)	\$0	\$0	\$0	\$0
993-NBV of Disposed TCAAssets	\$0	\$0	\$0	\$0	\$0	\$0
994-Change in Inventory	\$545,650	\$0	\$0	(\$385,333)	\$0	\$385,333
995-Amortization of TCA	\$6,365,568	\$6,507,684	\$0	\$6,507,684	\$0	(\$6,507,684)
TOTAL EXPENSES	\$17,804,700	\$15,089,923	\$8,542,173	\$17,683,723	\$12,440,029	(\$5,243,694)
EXCESS (DEFICIENCY)	(\$17,577,734)	(\$14,816,130)	(\$8,300,086)	(\$17,122,861)	(\$10,321,897)	\$6,800,964

Mackenzie County
32-Transportation

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
Revenues:						
User Fees/Sales /Rentals	\$113,953	\$84,434	\$78,024	\$119,476	\$275,770	\$156,294
Grants	\$148,698	\$186,961	\$0	\$118,719	\$121,262	\$2,543
Other Revenue	(\$244,855)	\$2,398	\$164,063	\$221,100	\$221,100	\$0
Reserve Draws	\$209,170	\$0	\$0	\$101,567	\$1,500,000	\$1,398,433
Total Revenues	\$226,966	\$273,793	\$242,087	\$560,862	\$2,118,132	\$1,557,270
Expenditures:						
Salaries and Benefits	\$3,695,911	\$3,009,927	\$2,053,685	\$2,932,547	\$3,088,240	\$155,693
Materials and Supplies	\$2,508,017	\$1,711,742	\$2,961,109	\$3,413,156	\$5,037,489	\$1,624,333
Contracted Services	\$1,406,490	\$1,876,527	\$1,276,492	\$1,967,817	\$2,013,837	\$46,020
Utilities	\$953,959	\$850,116	\$705,490	\$900,035	\$948,066	\$48,031
Debt/Capital Financing	\$9,031,153	\$7,641,611	\$918,171	\$8,463,568	\$1,352,397	(\$7,111,171)
One Time Projects	\$209,170	\$0	\$627,226	\$6,600	\$0	(\$6,600)
Total Expenditures	\$17,804,700	\$15,089,923	\$8,542,173	\$17,683,723	\$12,440,029	(\$5,243,694)

Mackenzie County
33-Airport

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
OPERATING REVENUES						
420-Sales of goods and services	\$31,167	\$500	\$2,532	\$2,500	\$2,500	\$0
560-Rental and lease revenue	\$72,819	\$27,072	\$22,469	\$34,543	\$34,542	(\$1)
597-Other Revenue	\$0	\$3,848	\$0	\$0	\$0	\$0
630-Sale of Equipment	\$0	\$0	\$0	\$0	\$0	\$0
930-Contribution From Operating Reserve	\$19,585	\$22,269	\$0	\$63,005	\$0	(\$63,005)
TOTAL REVENUE	\$123,571	\$53,689	\$25,001	\$100,048	\$37,042	(\$63,006)
OPERATING EXPENSES						
110-Wages and salaries	\$58,950	\$40,548	\$22,959	\$32,842	\$39,008	\$6,166
132-Benefits	\$10,362	\$7,601	\$6,804	\$8,156	\$7,947	(\$209)
136-WCB contributions	\$933	\$807	\$256	\$435	\$680	\$245
211-Travel and subsistence	\$1,265	\$0	\$0	\$5,000	\$4,500	(\$500)
214-Memberships & conference fees	\$1,407	\$200	\$200	\$2,700	\$4,500	\$1,800
215-Freight	\$135	\$142	\$0	\$1,000	\$1,000	\$0
223-Subscriptions and publications	\$41	\$0	\$0	\$300	\$300	\$0
233-Engineering consulting:	\$0	\$0	\$0	\$0	\$0	\$0
235-Professional fee	\$3,190	\$27,080	\$2,400	\$10,000	\$10,000	\$0
239-Training and education	\$0	\$0	\$0	\$3,200	\$3,200	\$0
252-Repair & maintenance - buildings	\$943	\$1,135	\$318	\$3,500	\$3,500	\$0
253-Repair & maintenance - equipment	\$60,685	\$30,114	\$13,035	\$32,000	\$32,000	\$0
255-Repair & maintenance - vehicles	\$0	\$0	\$0	\$3,000	\$3,300	\$300
259-Repair & maintenance - structural	\$15,763	\$13,848	\$12,402	\$26,200	\$26,200	\$0
262-Rental - building and land	\$62,500	\$70,000	\$45,000	\$60,000	\$60,000	\$0
266-Communications	\$747	\$1,055	\$509	\$4,880	\$4,880	\$0
271-Licenses and permits	\$0	\$42	\$43	\$1,850	\$1,725	-\$125
274-Insurance	\$6,965	\$5,670	\$5,048	\$6,058	\$7,027	\$969
511-Goods and supplies	\$3,887	\$2,315	\$1,930	\$2,000	\$1,000	(\$1,000)
521-Fuel and oil	\$159	\$856	\$1,253	\$1,218	\$1,700	\$482
531-Chemicals and salt	\$7,555	\$19,346	\$6,463	\$17,500	\$17,500	\$0
543-Natural gas	\$2,722	\$3,014	\$2,753	\$3,237	\$3,642	\$405
544-Electrical power	\$24,329	\$24,898	\$23,518	\$26,579	\$26,579	\$0
TOTAL	\$262,538	\$248,671	\$144,891	\$251,655	\$260,188	\$8,533
Non-TCA projects	\$19,585	\$22,269	\$0	\$63,005	\$0	(\$63,005)
762 - Contributed to Capital	\$0	\$0	\$0	\$0	\$0	\$0
764-Contributed to Capital Reserve	\$0	\$0	\$0	\$0	\$0	\$0
994-Change in Inventory	\$3,082	(\$6,083)	\$0	\$0	\$0	\$0
995-Amortization of TCA	\$196,006	\$196,006	\$0	\$196,006	\$0	(\$196,006)
TOTAL EXPENSES	\$481,211	\$460,863	\$144,891	\$510,666	\$260,188	(\$250,478)
EXCESS (DEFICIENCY)	(\$357,640)	(\$407,174)	(\$119,890)	(\$410,618)	(\$223,146)	\$187,472

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
Revenues:						
User Fees/Sales /Rentals	\$103,986	\$27,572	\$25,001	\$37,043	\$37,042	(\$1)
Reserve Draws	\$19,585	\$22,269	\$0	\$63,005	\$0	(\$63,005)
Other Revenues	\$0	\$3,848	\$0	\$0	\$0	\$0
Total Revenues	\$123,571	\$53,689	\$25,001	\$100,048	\$37,042	(\$63,006)
Expenditures:						
Salaries and Benefits	\$70,245	\$48,956	\$30,019	\$41,433	\$47,635	\$6,202
Materials and Supplies	\$14,289	\$22,003	\$8,593	\$28,500	\$28,800	\$300
Contracted Services	\$150,793	\$148,944	\$78,755	\$150,688	\$151,832	\$1,144
Utilities	\$27,210	\$28,768	\$27,524	\$31,034	\$31,921	\$887
Debt/Capital Financing	\$199,088	\$189,923	\$0	\$196,006	\$0	(\$196,006)
One Time Projects	\$19,585	\$22,269	\$0	\$63,005	\$0	(\$63,005)
Total Expenditures	\$481,211	\$460,863	\$144,891	\$510,666	\$260,188	(\$250,478)

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
OPERATING REVENUES						
124-Frontage	\$5,926	\$5,926	\$5,926	\$5,950	\$5,950	\$0
420-Sales of goods and services	\$49,412	\$77,115	\$68,029	\$68,500	\$68,500	\$0
421-Sale of water - metered	\$2,298,491	\$2,266,785	\$2,003,472	\$2,328,397	\$2,392,568	\$64,171
422-Sale of water - bulk	\$899,128	\$853,757	\$861,100	\$903,229	\$928,708	\$25,479
511-Penalties of AR and utilities	\$18,784	\$13,043	\$14,389	\$20,000	\$12,000	(\$8,000)
521-Offsite levy	\$40,482	\$84,250	\$362,702	\$20,000	\$20,000	\$0
597-Other revenue	\$774	\$825	\$10,575	\$0	\$0	\$0
630-Sale of non-TCA equipment	\$0	\$0	\$1,610	\$0	\$0	\$0
840-Provincial Grants	\$4,392	\$0	\$0	\$0	\$0	\$0
909-Other Sources-Grants	\$0	\$73,500	\$0	\$0	\$0	\$0
930-Contribution From Operating Reserve	\$5,877	\$1,345	\$0	\$202,031	\$0	(\$202,031)
TOTAL REVENUE	\$3,323,266	\$3,376,546	\$3,327,803	\$3,548,107	\$3,427,726	(\$120,381)
OPERATING EXPENSES						
110-Wages and salaries	\$580,704	\$559,335	\$340,943	\$542,184	\$542,765	\$581
132-Benefits	\$99,316	\$94,084	\$74,852	\$107,001	\$94,871	(\$12,130)
136-WCB contributions	\$11,967	\$9,247	\$4,232	\$7,341	\$12,939	\$5,598
150-Isolation cost	\$8,640	\$8,441	\$5,849	\$8,640	\$8,640	\$0
211-Travel and subsistence	\$40,838	\$34,178	\$15,446	\$37,600	\$44,600	\$7,000
214-Memberships & conference fees	\$2,245	\$1,197	\$2,257	\$3,020	\$3,020	\$0
215-Freight	\$67,629	\$43,911	\$40,191	\$56,100	\$60,100	\$4,000
216- Postage	\$30,000	\$1,742	\$985	\$20,000	\$31,500	\$11,500
217-Telephone	\$17,102	\$16,149	\$11,652	\$23,260	\$18,000	(\$5,260)
221-Advertising	\$135	\$0	\$901	\$500	\$500	\$0
233-Engineering consulting	\$0	\$12,384	\$9,413	\$26,000	\$26,000	\$0
235-Professional fee	\$24,158	\$2,750	\$0	\$0	\$0	\$0
239-Training and education	\$4,441	\$2,510	\$2,323	\$12,250	\$8,750	(\$3,500)
242-Computer Programing	\$0	\$2,400	\$4,765	\$9,160	\$7,500	(\$1,660)
252-Repair & maintenance - buildings	\$14,022	\$17,153	\$12,651	\$17,200	\$15,900	(\$1,300)
253-Repair & maintenance - equipment	\$176,340	\$84,172	\$39,032	\$59,750	\$73,950	\$14,200
255-Repair & maintenance - vehicles	\$13,778	\$5,293	\$7,585	\$9,000	\$10,800	\$1,800
258 - Contract Services	\$0	\$18,250	\$21,342	\$48,808	\$77,600	\$28,792
259-Repair & maintenance - structural	\$40,711	\$60,305	\$24,559	\$60,200	\$69,700	\$9,500
262-Rental - building and land	\$650	\$1,250	\$1,250	\$1,500	\$1,500	\$0
263-Rental - vehicle and equipment	\$0	\$0	\$0	\$21,500	\$1,500	(\$20,000)
266-Communications	\$655	\$2,395	\$362	\$2,000	\$2,000	\$0
271-Licenses and permits	\$408	\$417	\$339	\$950	\$950	\$0
272-Damage claims	\$0	\$0	\$0	\$0	\$0	\$0
274-Insurance	\$111,046	\$119,837	\$99,766	\$119,719	\$136,369	\$16,650
511-Goods and supplies	\$216,997	\$225,223	\$160,052	\$298,250	\$302,300	\$4,050
515-Lab Testing Water & Sewer	\$40,532	\$39,227	\$25,992	\$38,000	\$45,000	\$7,000
521-Fuel and oil	\$42,173	\$34,792	\$32,772	\$55,734	\$46,000	(\$9,734)
531-Chemicals and salt	\$95,097	\$91,230	\$98,747	\$111,300	\$143,300	\$32,000
543-Natural gas	\$59,160	\$63,614	\$54,559	\$68,509	\$71,997	\$3,488
544-Electrical power	\$238,647	\$247,337	\$210,577	\$276,800	\$276,800	\$0
831-Interest - long term debt	\$23,061	\$11,267	\$2,285	\$2,285	\$11,719	\$9,434
832-Principle - Long term debt	\$378,187	\$249,813	\$128,255	\$128,255	\$215,113	\$86,858
TOTAL	\$2,338,640	\$2,059,903	\$1,433,935	\$2,172,816	\$2,361,683	\$188,867
Non-TCA projects	\$5,877	\$1,345	\$1,951	\$202,031	\$0	(\$202,031)
762 - Contributed to Capital	\$0	\$0	\$0	\$0	\$0	\$0
764 - Contributed to Capital Reserve	\$278,398	\$871,079	\$0	\$1,032,755	\$1,066,043	\$33,288
921-Bad Debt	\$0	(\$717)	\$0	\$0	\$0	\$0
993-NBV of Disposed TCAAssets	\$0	\$0	\$0	\$0	\$0	\$0
994-Change in Inventory	(\$132,468)	(\$5,644)	\$0	\$0	\$0	\$0
995-Amortization of TCA	\$1,476,633	\$1,483,789	\$0	\$1,483,789	\$0	(\$1,483,789)
TOTAL EXPENSES	\$3,967,080	\$4,409,755	\$1,435,886	\$4,891,391	\$3,427,726	(\$1,463,665)
EXCESS (DEFICIENCY)	(\$643,814)	(\$1,033,209)	\$1,891,917	(\$1,343,284)	\$0	\$1,343,284

Mackenzie County
41-Water Services

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22

Revenues:						
Water/Sewer Fees	\$3,197,619	\$3,120,542	\$2,864,572	\$3,231,626	\$3,321,276	\$89,650
User Fees/Sales /Rentals	\$49,412	\$77,115	\$68,029	\$68,500	\$68,500	\$0
Penalties- Overdue Accounts	\$18,784	\$13,043	\$14,389	\$20,000	\$12,000	(\$8,000)
Grants	\$4,392	\$73,500	\$0	\$0	\$0	\$0
Other Revenue	\$47,182	\$91,001	\$380,813	\$25,950	\$25,950	\$0
Reserve Draws	\$5,877	\$1,345	\$0	\$202,031	\$0	(\$202,031)
Total Revenues	\$3,323,266	\$3,376,546	\$3,327,803	\$3,548,107	\$3,427,726	(\$120,381)
Expenditures:						
Salaries and Benefits	\$700,627	\$671,107	\$425,875	\$665,166	\$659,215	(\$5,951)
Materials and Supplies	\$452,941	\$399,881	\$323,344	\$535,930	\$592,820	\$56,890
Contracted Services	\$426,742	\$365,943	\$244,615	\$416,877	\$470,019	\$53,142
Utilities	\$357,082	\$361,892	\$309,561	\$424,303	\$412,797	-\$11,506
Debt/Capital Financing	\$2,023,811	\$2,609,587	\$130,540	\$2,647,084	\$1,292,875	(\$1,354,209)
One Time Projects	\$5,877	\$1,345	\$1,951	\$202,031	\$0	(\$202,031)
Total Expenditures	\$3,967,080	\$4,409,755	\$1,435,886	\$4,891,391	\$3,427,726	(\$1,463,665)

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
OPERATING REVENUES						
124-Frontage	\$16,178	\$12,369	\$12,369	\$12,400	\$12,400	\$0
420-Sales of goods and services	\$45	\$15	\$0	\$0	\$0	\$0
421-Sale of water - metered	\$1,145,597	\$1,129,268	\$897,159	\$1,128,998	\$1,137,107	\$8,109
422-Sale of water - bulk	\$8,650	\$8,850	\$6,600	\$12,000	\$8,900	-\$3,100
930-Contribution From Operating Reserve	\$0	\$8,358	\$0	\$32,413	\$0	-\$32,413
TOTAL REVENUE	\$1,170,470	\$1,158,860	\$916,127	\$1,185,811	\$1,158,407	(\$27,404)
OPERATING EXPENSES						
110-Wages and salaries	\$363,733	\$371,836	\$202,065	\$355,367	\$358,918	\$3,551
132-Benefits	\$67,802	\$65,456	\$49,553	\$73,443	\$65,614	(\$7,829)
136-WCB contributions	\$5,498	\$5,954	\$2,774	\$4,808	\$8,724	\$3,916
150-Isolation cost	\$5,370	\$5,627	\$3,899	\$5,760	\$5,760	\$0
215-Freight	\$738	\$2,107	\$593	\$5,100	\$3,250	(\$1,850)
233-Engineering consulting	\$975	\$3,750	\$11,083	\$6,000	\$6,000	\$0
235-Professional fee	\$0	\$0	\$0	\$0	\$0	\$0
252-Repair & maintenance - buildings	\$1,281	\$2,125	\$0	\$1,750	\$1,750	\$0
253-Repair & maintenance - equipment	\$15,634	\$56,789	\$4,942	\$13,100	\$64,100	\$51,000
259-Repair & maintenance - structural	\$86,518	\$131,620	\$123,375	\$132,650	\$140,650	\$8,000
263-Rental Equipment	\$0	\$0	\$0	\$2,000	\$2,000	\$0
271-Licenses and permits	\$0	\$0	\$0	\$100	\$100	\$0
274-Insurance	\$8,477	\$9,982	\$8,542	\$10,250	\$12,461	\$2,211
511-Goods and supplies	\$3,094	\$5,915	\$3,805	\$10,500	\$10,500	\$0
515- Lab Testing Water & Sewer	\$3,250	\$2,589	\$113	\$5,500	\$5,500	\$0
521-Fuel and oil	\$156	\$0	\$193	\$0	\$0	\$0
531-Chemicals and salt	\$24,097	\$33,893	\$21,223	\$36,000	\$36,000	\$0
543-Natural gas	\$5,369	\$3,975	\$3,813	\$4,323	\$4,715	\$392
544-Electrical power	\$24,840	\$24,871	\$19,497	\$26,522	\$26,522	\$0
831-Interest - long term debt	\$10,758	\$9,627	\$6,136	\$8,727	\$7,789	(\$938)
832-Principle - Long term debt	\$34,253	\$20,640	\$16,069	\$21,539	\$22,478	\$939
TOTAL	\$661,843	\$756,756	\$477,675	\$723,439	\$782,831	\$59,392
Non-TCA projects	\$0	\$8,358	\$17,000	\$32,413	\$0	(\$32,413)
762 - Contributed to Capital	\$0	\$0	\$0	\$0	\$0	\$0
764 - Contributed to Capital Projects	\$138,685	\$350,666	\$0	\$400,039	\$375,576	(\$24,463)
995-Amortization of TCA	\$701,752	\$701,752	\$0	\$701,752	\$0	(\$701,752)
TOTAL EXPENSES	\$1,502,280	\$1,817,532	\$494,675	\$1,857,643	\$1,158,407	(\$699,236)
EXCESS (DEFICIENCY)	(\$331,810)	(\$658,672)	\$421,453	(\$671,832)	\$0	\$671,832
SEWER						

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
Revenues:						
Water/Sewer Fees	\$1,154,247	\$1,138,118	\$903,759	\$1,140,998	\$1,146,007	\$5,009
User Fees/Sales /Rentals	\$45	\$15	\$0	\$0	\$0	\$0
Other Revenue	\$16,178	\$12,369	\$12,369	\$12,400	\$12,400	\$0
Reserve Draws	\$0	\$8,358	\$0	\$32,413	\$0	(\$32,413)
Total Revenues	\$1,170,470	\$1,158,860	\$916,127	\$1,185,811	\$1,158,407	(\$27,404)
Expenditures:						
Salaries and Benefits	\$442,403	\$448,873	\$258,291	\$439,378	\$439,016	(\$362)
Materials and Supplies	\$27,929	\$41,915	\$25,620	\$51,600	\$49,750	(\$1,850)
Contracted Services	\$116,135	\$206,855	\$148,055	\$171,350	\$232,561	\$61,211
Utilities	\$30,365	\$28,846	\$23,503	\$30,845	\$31,237	\$392
Debt/Capital Financing	\$885,448	\$1,082,685	\$22,205	\$1,132,057	\$405,843	(\$726,214)
One Time Projects	\$0	\$8,358	\$17,000	\$32,413	\$0	(\$32,413)
Total Expenditures	\$1,502,280	\$1,817,532	\$494,675	\$1,857,643	\$1,158,407	(\$699,236)

Mackenzie County
43-Solid Waste Disposal

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
OPERATING REVENUES						
420-Sales of goods and services	\$93,987	\$101,995	\$197,827	\$562,505	\$297,000	(\$265,505)
597-Other revenue	\$0	\$0	\$0	\$0	\$0	\$0
630-Sale of non-TCA equipment	\$2,480	\$0	\$0	\$0	\$0	\$0
930-Contribution From Operating Reserve	\$0	\$0	\$0	\$10,250	\$0	(\$10,250)
TOTAL REVENUE	\$96,467	\$101,995	\$197,827	\$572,755	\$297,000	(\$275,755)
OPERATING EXPENSES						
110-Wages and salaries	\$15,871	\$15,723	\$50,574	\$15,888	\$58,938	\$43,050
132-Benefits	\$2,908	\$2,806	\$9,617	\$2,977	\$10,270	\$7,293
136-WCB contributions	\$834	\$223	\$110	\$190	\$1,028	\$838
211-Travel and subsistence	\$40	\$0	\$0	\$1,100	\$0	(\$1,100)
214-Memberships & conference fees	\$504	\$330	\$0	\$1,000	\$0	(\$1,000)
215-Freight	\$1,400	\$1,899	\$0	\$0	\$0	\$0
221-Advertising	\$0	\$270	\$0	\$800	\$800	\$0
235-Professional fee	\$50	\$6,348	(\$599)	\$0	\$0	\$0
239-Training and education	\$0	\$0	\$0	\$0	\$0	\$0
243-Waste Management	\$515,785	\$533,817	\$316,101	\$550,000	\$527,000	(\$23,000)
252-Repair & maintenance - buildings	\$1,668	\$2,966	\$987	\$5,900	\$5,400	(\$500)
253-Repair & maintenance - equipment	\$13,100	\$8,762	\$4,833	\$8,750	\$8,750	\$0
255-Repair & maintenance - vehicles	\$0	\$0	\$0	\$0	\$0	\$0
258- Contracted Services	\$130,985	\$196,360	\$105,775	\$125,264	\$136,702	\$11,438
259-Repair & maintenance - structural	\$24,383	\$24,068	\$2,549	\$31,600	\$31,600	\$0
271-Licenses and permits	\$180	\$165	\$50	\$0	\$0	\$0
274-Insurance	\$556	\$614	\$511	\$5,863	\$5,645	(\$218)
511-Goods and supplies	\$5,505	\$1,909	\$10,430	\$1,100	\$2,100	\$1,000
521-Fuel and oil	\$11,077	\$6,111	\$6,232	\$11,899	\$7,000	(\$4,899)
544-Electrical power	\$13,059	\$13,882	\$11,437	\$13,510	\$13,510	\$0
810-Interest and service charges	\$0	\$0	\$113	\$0	\$1,360	\$1,360
TOTAL	\$737,905	\$816,253	\$518,720	\$775,841	\$810,103	\$34,262
Non-TCA projects	0	0	0	0	0	0
762 - Contributed to Capital	\$0	\$0	\$0	\$0	\$0	\$0
764-Contributed to Capital Reserve	0	0	0	0	0	0
995-Amortization of TCA	\$18,779	\$19,237	\$0	\$19,237	\$0	(\$19,237)
TOTAL EXPENSES	\$756,684	\$835,490	\$518,720	\$795,078	\$810,103	\$15,025
EXCESS (DEFICIENCY)	(\$660,217)	(\$733,495)	(\$320,893)	(\$222,323)	(\$513,103)	(\$290,780)

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
Revenues:						
User Fees/Sales /Rentals	\$93,987	\$101,995	\$197,827	\$562,505	\$297,000	(\$265,505)
Other Revenue	\$2,480	\$0	\$0	\$0	\$0	\$0
Reserve Draws	\$0	\$0	\$0	\$10,250	\$0	(\$10,250)
Total Revenues	\$96,467	\$101,995	\$197,827	\$572,755	\$297,000	(\$275,755)
Expenditures:						
Salaries and Benefits	\$19,613	\$18,752	\$60,301	\$19,055	\$70,236	\$51,181
Materials and Supplies	\$7,449	\$4,408	\$10,430	\$4,000	\$2,900	(\$1,100)
Contracted Services	\$686,707	\$773,100	\$430,207	\$727,377	\$715,097	(\$12,280)
Utilities	\$24,136	\$19,993	\$17,669	\$25,409	\$20,510	(\$4,899)
Debt/Capital Financing	\$18,779	\$19,237	\$113	\$19,237	\$1,360	(\$17,877)
One Time Projects	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$756,684	\$835,490	\$518,720	\$795,078	\$810,103	\$15,025

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
OPERATING REVENUES						
420-Sales of goods and services	\$23,281	\$15,591	\$22,597	\$16,000	\$19,000	\$3,000
520-Licenses and permits	\$40,625	\$55,489	\$49,175	\$40,000	\$50,000	\$10,000
522-Municipal reserve revenue	\$9,400	\$0	\$0	\$0	\$0	\$0
526-Safety code permits	\$200,599	\$332,055	\$327,668	\$200,000	\$300,000	\$100,000
525-Subdivision fees	\$0	\$290	\$13,690	\$0	\$0	\$0
531-Safety code fees	\$8,136	\$17,765	\$15,185	\$8,000	\$8,000	\$0
560-Rental and lease revenue	\$2,866	\$0	\$240	\$0	\$0	\$0
597-Other revenue	\$0	\$100	\$0	\$0	\$0	\$0
830-Federal Grants	\$51,500	(\$2,110)	\$0	\$0	\$0	\$0
840-Provincial Grants	\$75,654	(\$12,250)	\$0	\$12,250	\$0	(\$12,250)
930-Contribution From Operating Reserve	\$0	\$49,676	\$0	\$285,698	\$326,000	\$40,302
940-Contribution From Capital Reserve	\$9,065	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$421,126	\$456,606	\$428,555	\$561,948	\$703,000	\$141,052
OPERATING EXPENSES						
110-Wages and salaries	\$532,841	\$538,236	\$386,686	\$585,384	\$676,471	\$91,087
132-Benefits	\$99,656	\$100,385	\$83,593	\$129,540	\$136,742	\$7,202
136-WCB contributions	\$10,141	\$8,764	\$4,569	\$7,112	\$11,004	\$3,892
142-Recruiting	0	0	3440.38	0	0	0
151-Honoraria	\$13,471	\$0	\$0	\$0	\$0	\$0
211-Travel and subsistence	\$48,435	\$26,679	\$5,974	\$7,500	\$7,500	\$0
212-Promotional expense	14715	4150	0	2000	2000	0
214-Memberships & conference fees	\$6,544	\$2,230	\$1,190	\$1,640	\$1,880	\$240
215-Freight	\$2,918	\$3,922	\$1,937	\$3,000	\$3,000	\$0
216-Postage	\$0	\$0	\$0	\$0	\$4,000	\$4,000
217-Telephone	\$1,585	\$1,016	\$633	\$1,080	\$1,080	\$0
221-Advertising	\$135	(\$283)	\$2,009	\$2,000	\$3,000	\$1,000
223-Subscriptions and publications	\$0	\$0	\$0	\$0	\$0	\$0
232-Legal fee	\$0	\$850	\$2,629	\$0	\$0	\$0
235-Professional fee	\$225,282	\$225,237	\$64,154	\$60,000	\$20,000	(\$40,000)
239-Training and education	\$8,843	\$2,625	\$325	\$4,000	\$4,400	\$400
242-Computer programming	\$95,497	\$82,322	\$13,847	\$73,875	\$73,875	\$0
255-Repair & maintenance - vehicles	\$75	\$131	\$367	\$1,500	\$1,800	\$300
258-Contracted Services	\$156,349	\$156,099	\$139,653	\$236,000	\$180,000	(\$56,000)
263-Rental - vehicle and equipment	\$0	\$0	\$4,932	\$17,400	\$12,000	-\$5,400
271-Licenses and permits	5852.27	0	0	8000	\$8,000	0
274-Insurance	\$3,018	\$3,613	\$3,099	\$3,719	\$5,060	\$1,341
511-Goods and supplies	\$11,897	\$18,060	\$9,159	\$6,750	\$12,000	\$5,250
521-Fuel and oil	\$3,478	\$710	\$1,837	\$5,000	\$2,500	(\$2,500)
735- Grants to Other Organizations	17500	0	0	0	0	0
TOTAL	\$1,258,232	\$1,174,746	\$730,033	\$1,155,500	\$1,166,312	\$10,812
Non-TCA projects	\$74,729	\$218,679	\$194,745	\$297,948	\$326,000	\$28,052
762 - Contributed to Capital	0	0	0	0	0	0
995-Amortization of TCA	\$17,453	\$11,998	\$0	\$11,998	\$0	(\$11,998)
TOTAL EXPENSES	\$1,350,414	\$1,405,423	\$924,779	\$1,465,446	\$1,492,312	\$26,866
EXCESS (DEFICIENCY)	(\$929,288)	(\$948,817)	(\$496,224)	(\$903,498)	(\$789,312)	\$114,186

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
Revenues:						
User Fees/Sales /Rentals	\$26,147	\$15,591	\$22,837	\$16,000	\$19,000	\$3,000
Permits & Fees	\$249,360	\$405,599	\$405,719	\$248,000	\$358,000	\$110,000
Grants	\$127,154	(\$14,360)	\$0	\$12,250	\$0	(\$12,250)
Other Revenue	\$9,400	\$100	\$0	\$0	\$0	\$0
Reserve Draws	\$9,065	\$49,676	\$0	\$285,698	\$326,000	\$40,302
Total Revenues	\$421,126	\$456,606	\$428,555	\$561,948	\$703,000	\$141,052
Expenditures:						
Salaries and Benefits	\$656,109	\$647,385	\$478,288	\$722,036	\$824,217	\$102,181
Materials and Supplies	\$84,644	\$54,758	\$20,269	\$22,890	\$33,380	\$10,490
Contracted Services	\$494,916	\$470,877	\$229,006	\$404,494	\$305,135	(\$99,359)
Grants	\$17,500	\$0	\$0	\$0	\$0	\$0
Utilities	\$5,063	\$1,726	\$2,470	\$6,080	\$3,580	(\$2,500)
Debt/Capital Financing	\$17,453	\$11,998	\$0	\$11,998	\$0	(\$11,998)
One Time Projects	\$74,729	\$218,679	\$194,745	\$297,948	\$326,000	\$28,052
Total Expenditures	\$1,350,414	\$1,405,423	\$924,779	\$1,465,446	\$1,492,312	\$26,866

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
OPERATING REVENUES						
424-Sale of land	\$0	\$556	\$32,978	\$10,000	\$10,000	\$0
424-Sale of land - Municipal Reserve	\$129,585	\$245,377	\$256,050	\$80,000	\$80,000	\$0
525-Subdivision fees	\$71,060	\$51,959	\$83,532	\$60,000	\$75,000	\$15,000
597-Other revenue			\$200	\$0	\$0	\$0
TOTAL REVENUE	\$200,645	\$297,892	\$372,760	\$150,000	\$165,000	\$15,000
OPERATING EXPENSES						
110-Wages and salaries	\$306,590	\$193,136	\$234,758	\$295,186	\$212,675	(\$82,511)
132-Benefits	\$44,574	\$37,650	\$52,846	\$56,617	\$39,793	(\$16,824)
136-WCB contributions	\$4,973	\$4,224	\$2,304	\$3,768	\$3,424	(\$344)
211-Travel and subsistence	\$7,076	\$3,536	\$125	\$3,000	\$2,000	(\$1,000)
214-Memberships & conference fees	\$4,493	\$45	\$725	\$1,400	\$1,425	\$25
216-Postage	\$0	\$0	\$0	\$0	\$2,000	\$2,000
217-Telephone	\$857	\$686	\$514	\$960	\$960	\$0
233-Engineering consulting	\$14,617	\$29,739	\$29,696	\$25,000	\$30,000	\$5,000
235-Professional fee	\$18,557	\$16,395	\$13,729	\$25,000	\$25,000	\$0
239-Training and education	\$3,385	\$300	\$2,318	\$2,000	\$2,000	\$0
263-Rental - vehicle and equipment	\$0	\$0	\$4,950	\$0	\$5,400	\$5,400
271- Licence & Permits	\$0	\$0	\$0	\$0	\$0	\$0
511-Goods and supplies	\$876	\$468	\$375	\$4,000	\$4,000	\$0
TOTAL	\$405,998	\$286,179	\$342,341	\$416,931	\$328,677	(\$88,254)
763-Contribution to Operating Reserves	\$138,985	\$0	\$0	\$80,000	\$80,000	\$0
TOTAL EXPENSES	\$544,983	\$286,179	\$342,341	\$496,931	\$408,677	(\$88,254)
EXCESS (DEFICIENCY)	(\$344,338)	\$11,713	\$30,419	(\$346,931)	(\$243,677)	\$103,254

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
Revenues:						
Permits & Fees	\$200,645	\$297,336	\$339,582	\$140,000	\$155,000	\$15,000
Other Revenue	\$0	\$556	\$33,178	\$10,000	\$10,000	\$0
Total Revenues	\$200,645	\$297,892	\$372,760	\$150,000	\$165,000	\$15,000
Expenditures:						
Salaries and Benefits	\$356,137	\$235,010	\$289,908	\$355,571	\$255,892	(\$99,679)
Materials and Supplies	\$12,445	\$4,049	\$1,225	\$8,400	\$9,425	\$1,025
Contracted Services	\$36,559	\$46,434	\$50,693	\$52,000	\$62,400	\$10,400
Utilities (Fuel/Electrify/Natural Gas)	\$857	\$686	\$514	\$960	\$960	\$0
Debt/Capital Financing	\$138,985	\$0	\$0	\$80,000	\$80,000	\$0
Total Expenditures	\$544,983	\$286,179	\$342,341	\$496,931	\$408,677	(\$88,254)

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
OPERATING REVENUES						
420-Sales of goods and services	\$6,468	\$3,315	\$2,827	\$6,200	\$6,200	\$0
560-Rental and lease revenue	\$13,498	\$33,901	\$33,538	\$25,608	\$30,958	\$5,350
790-Tradeshaw Revenues	\$10	\$0	\$0	\$0	\$0	\$0
840-Provincial grants	\$183,359	\$123,907	\$143,907	\$133,907	\$133,907	\$0
909-Other Sources-Grants	\$45,584	\$0	\$0	\$0	\$0	\$0
930-Contribution From Operating Reserve	(\$3,655)	\$0	\$0	\$30,000	\$0	(\$30,000)
TOTAL REVENUE	\$245,264	\$161,123	\$180,272	\$195,715	\$171,065	(\$24,650)
OPERATING EXPENSES						
110-Wages and salaries	\$325,779	\$293,816	\$210,633	\$313,161	\$252,832	(\$60,329)
132-Benefits	\$49,575	\$59,165	\$45,965	\$63,991	\$45,398	(\$18,593)
136-WCB contributions	\$4,918	\$4,865	\$2,444	\$4,173	\$4,425	\$252
151-Honoraria	\$6,987	\$0	\$0	\$0	\$0	\$0
211-Travel and subsistence	\$20,437	\$5,404	\$13,071	\$7,440	\$9,940	\$2,500
212-Promotional expense	\$1,001	\$0	\$0	\$2,000	\$2,000	\$0
214-Memberships & conference fees	\$8,164	\$2,038	\$350	\$2,870	\$2,870	\$0
215-Freight	\$0	\$86	\$94	\$0	\$0	\$0
217-Telephone	\$2,380	\$2,184	\$1,754	\$2,760	\$2,760	\$0
221-Advertising	\$1,003	\$124	\$369	\$500	\$500	\$0
232-Legal Fees	\$0	\$0	\$2,060	\$0	\$0	\$0
233-Engineering consulting	\$21,382	\$6,875	\$8,792	\$20,000	\$20,000	\$0
235-Professional fee	\$61,960	\$74,342	\$46,835	\$65,600	\$65,600	\$0
239-Training and education	\$1,487	\$999	\$345	\$1,050	\$1,050	\$0
242 - Computer Programming	\$0	\$8,000	\$0	\$9,000	\$9,000	\$0
252-Repair & maintenance - buildings	\$0	\$3,858	\$0	\$5,000	\$500	(\$4,500)
253-Repair & maintenance - equipment	\$4,490	\$7,753	\$3,888	\$6,500	\$6,500	\$0
255-Repair & maintenance - vehicles	\$7,023	\$3,859	\$6,799	\$6,000	\$7,200	\$1,200
258-Contracted Services	\$11,557	\$81,390	\$305	\$30,000	\$0	(\$30,000)
259-Repair & maintenance - structural	\$163,205	\$187,726	\$103,440	\$261,500	\$276,500	\$15,000
260-Roadside Mowing & Spraying	\$284,344	\$310,769	\$296,729	\$396,000	\$368,733	(\$27,267)
263-Rental - vehicle and equipment	\$0	\$9,100	\$0	\$5,000	\$22,136	\$17,136
266-Communications	\$0	\$0	\$0	\$0	\$0	\$0
274-Insurance	\$11,545	\$17,425	\$11,560	\$13,872	\$17,000	\$3,128
511-Goods and supplies	\$9,345	\$13,211	\$13,400	\$15,900	\$10,900	(\$5,000)
521-Fuel and oil	\$19,532	\$13,181	\$13,011	\$19,380	\$10,000	(\$9,380)
531-Chemicals and salt	\$81,375	\$74,042	\$87,380	\$95,000	\$95,000	\$0
534-Gravel	\$0	\$0	\$0	\$50,000	\$15,000	(\$35,000)
735-Grants to other organizations	\$156,048	\$126,678	\$102,000	\$148,500	\$148,500	\$0
TOTAL	\$1,253,537	\$1,306,890	\$971,225	\$1,545,197	\$1,394,344	(\$150,853)
Non-TCA projects	\$41,079	\$0	\$0	\$30,000	\$0	(\$30,000)
762 - Contributed to Capital	\$0	\$0	\$0	\$0	\$0	\$0
764-Contributed to Capital Reserve	\$0	\$0	\$0	\$0	\$0	\$0
994-Change in Inventory	\$26,846	(\$8,586)	\$0	\$0	\$0	\$0
995-Amortization of TCA	\$34,181	\$49,551	\$0	\$49,551	\$0	(\$49,551)
TOTAL EXPENSES	\$1,355,643	\$1,347,855	\$971,225	\$1,624,748	\$1,394,344	(\$230,404)
EXCESS (DEFICIENCY)	(\$1,110,379)	(\$1,186,732)	(\$790,953)	(\$1,429,033)	(\$1,223,279)	\$205,754

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
Revenues:						
User Fees/Sales /Rentals	\$19,976	\$37,216	\$36,365	\$31,808	\$37,158	\$5,350
Grants	\$228,943	\$123,907	\$143,907	\$133,907	\$133,907	\$0
Reserve Draws	(\$3,655)	\$0	\$0	\$30,000	\$0	(\$30,000)
Total Revenues	\$245,264	\$161,123	\$180,272	\$195,715	\$171,065	(\$24,650)
Expenditures:						
Salaries and Benefits	\$387,259	\$357,846	\$259,042	\$381,325	\$302,655	(\$78,670)
Materials and Supplies	121,324.80	94,905.00	114,664.32	173,710.00	136,210.00	(\$37,500)
Contracted Services	\$566,993	\$712,096	\$480,754	\$819,522	\$794,219	(\$25,303)
Utilities	\$21,912	\$15,365	\$14,765	\$22,140	\$12,760	(\$9,380)
Debt/Capital Financing	\$61,027	\$40,965	\$0	\$49,551	\$0	(\$49,551)
Grants	\$156,048	\$126,678	\$102,000	\$148,500	\$148,500	\$0
One Time Projects	\$41,079	\$0	\$0	\$30,000	\$0	(\$30,000)
Total Expenditures	\$1,355,643	\$1,347,855	\$971,225	\$1,624,748	\$1,394,344	(\$230,404)

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
OPERATING REVENUES						
420-Sales of goods and services	\$44,462	\$80,197	\$96,149	\$89,400	\$91,000	\$1,600
597-Other revenue	\$953	\$0	\$0	\$0	\$0	\$0
630-Sale of non-TCA equipment	\$0	-\$1,395	\$0	\$0	\$0	\$0
830-Federal grants	\$0	\$0	\$0	\$0	\$0	\$0
840-Provincial grants	\$0	\$0	\$0	\$0	\$0	\$0
930-Contribution From Operating Reserves	\$0	\$0	\$0	\$32,400	\$0	-\$32,400
940-Contribution from Capital Reserves	\$0	\$0	\$0	\$4,500	\$0	-\$4,500
TOTAL REVENUE	\$45,415	\$78,802	\$96,149	\$126,300	\$91,000	(\$35,300)
OPERATING EXPENSES						
110-Wages and salaries	\$171,318	\$173,439	\$102,972	\$111,779	\$144,283	\$32,504
132-Benefits	\$21,820	\$20,956	\$15,921	\$18,109	\$22,650	\$4,541
136-WCB contributions	\$3,886	\$2,362	\$872	\$1,502	\$2,524	\$1,022
150-Isolation cost	\$4,205	\$745	\$0	\$0	\$0	\$0
211-Travel and subsistence	\$2,667	\$665	\$1,165	\$4,150	\$2,400	(\$1,750)
214-Memberships & conference fees	\$1,960	\$0	\$0	\$1,720	\$1,720	\$0
215-Freight	\$145	\$0	\$0	\$1,100	\$1,100	\$0
217-Telephone	\$1,775	\$1,017	\$1,288	\$150	\$500	\$350
221-Advertising	\$1,590	\$790	\$0	\$1,700	\$1,700	\$0
233-Engineering consulting	\$588	\$13,644	\$0	\$20,000	\$20,000	\$0
235-Professional fee	\$125	\$0	\$0	\$100	\$100	\$0
239-Training and education	\$0	\$0	\$0	\$2,200	\$2,200	\$0
252-Repair & maintenance - buildings	\$1,006	\$16,348	\$21	\$1,000	\$9,000	\$8,000
253-Repair & maintenance - equipment	\$1,371	\$5,446	\$643	\$8,950	\$8,950	\$0
255-Repair & maintenance - vehicles	\$3,443	\$4,487	\$3,887	\$10,500	\$12,600	\$2,100
258-Contracted Services	\$92,867	\$96,471	\$83,663	\$93,850	\$97,000	\$3,150
259-Repair & maintenance - structural	\$27,072	\$65,818	\$42,862	\$87,000	\$84,000	(\$3,000)
263-Rental-vehicle & equipment	\$0	\$0	\$1,570	\$0	\$0	\$0
266-Communications	\$0	\$333	\$400	\$1,000	\$1,000	\$0
271-Licenses and permits	\$0	\$575	\$4,092	\$1,000	\$1,000	\$0
274-Insurance	\$2,394	\$2,836	\$2,681	\$3,218	\$3,122	(\$96)
511-Goods and supplies	\$45,558	\$25,428	\$16,223	\$42,200	\$35,300	(\$6,900)
521-Fuel and oil	\$173	\$627	\$532	\$1,382	\$400	(\$982)
534-Gravel	\$0	\$0	\$3,943	\$12,000	\$10,000	(\$2,000)
543- Natural Gas	\$699	\$727	\$626	\$871	\$776	(\$95)
544-Electrical power	\$1,322	\$1,396	\$1,338	\$1,232	\$1,232	\$0
TOTAL	\$385,984	\$434,110	\$284,700	\$426,713	\$463,557	\$36,844
Non-TCA projects	\$0	\$0	\$24,755	\$36,900	\$0	(\$36,900)
762 - Contributed to Capital	\$0	\$0	\$0	\$0	\$0	\$0
763-Contributed to Capital Reserve	0	0	0	0	0	0
764-Contributed to Capital Reserve	\$0	\$0	\$0	\$0	\$0	\$0
993-NBV of Disposed TCAAssets	\$0	\$0	\$0	\$0	\$0	\$0
994-Change in Inventory	(\$22,077)	(\$10,399)	\$0	\$0	\$0	\$0
995-Amortization of TCA	\$114,657	\$114,995	\$0	\$114,995	\$0	(\$114,995)
TOTAL EXPENSES	\$478,564	\$538,706	\$309,455	\$578,608	\$463,557	(\$115,051)
EXCESS (DEFICIENCY)	(\$433,149)	(\$459,904)	(\$213,306)	(\$452,308)	(\$372,557)	\$79,751

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
Revenues:						
User Fees/Sales /Rentals	\$44,462	\$80,197	\$96,149	\$89,400	\$91,000	\$1,600
Other Revenue	\$953	(\$1,395)	\$0	\$0	\$0	\$0
Reserve Draws	\$0	\$0	\$0	\$36,900	\$0	(\$36,900)
Total Revenues	\$45,415	\$78,802	\$96,149	\$126,300	\$91,000	(\$35,300)
Expenditures:						
Salaries and Benefits	\$201,229	\$197,502	\$119,765	\$131,390	\$169,457	\$38,067
Materials and Supplies	\$51,920	\$26,883	\$21,332	\$62,870	\$52,220	(\$10,650)
Contracted Services	\$128,866	\$205,958	\$139,819	\$228,818	\$238,972	\$10,154
Utilities	\$3,969	\$3,767	\$3,784	\$3,635	\$2,908	(\$727)
Debt/Capital Financing	\$92,580	\$104,596	\$0	\$114,995	\$0	(\$114,995)
One Time Projects	\$0	\$0	\$24,755	\$36,900	\$0	(\$36,900)
Total Expenditures	\$478,564	\$538,706	\$309,455	\$578,608	\$463,557	(\$115,051)

Mackenzie County
51-Family Community Services

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
OPERATING REVENUES						
597-Other revenue	\$0	\$0	\$0	\$0	\$13,662	\$13,662
840-Provincial grants	\$298,682	\$340,732	\$249,014	\$298,682	\$298,682	\$0
930-Contribution From Operating Reserve	\$30,118	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$328,800	\$340,732	\$249,014	\$298,682	\$312,344	\$13,662
OPERATING EXPENSES						
110-Wages and salaries	\$0	\$0	\$0	\$0	\$0	\$0
255-Repair & maintenance - vehicles	\$9,227	\$7,409	\$1,040	\$0	\$0	\$0
274-Insurance	\$5,166	\$315	\$1,371	\$1,645	\$47	(\$1,598)
735-Grants to other organizations	\$871,709	\$783,894	\$649,668	\$796,203	\$836,800	\$40,597
TOTAL	\$886,102	\$791,618	\$652,078	\$797,848	\$836,847	\$38,999
763-Contributed to Capital Reserve	\$0	\$0	\$0	\$0	\$13,662	\$13,662
TOTAL EXPENSES	\$886,102	\$791,618	\$652,078	\$797,848	\$850,509	\$52,661
EXCESS (DEFICIENCY)	(\$557,302)	(\$450,886)	(\$403,064)	(\$499,166)	(\$538,165)	(\$38,999)

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22

Revenues:

Grants	\$298,682	\$340,732	\$249,014	\$298,682	\$298,682	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$13,662	\$13,662
Reserve Draws	\$30,118	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$328,800	\$340,732	\$249,014	\$298,682	\$312,344	\$13,662
Expenditures:						
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Contracted Services	\$14,393	\$7,724	\$2,411	\$1,645	\$47	(\$1,598)
Grants	\$871,709	\$783,894	\$649,668	\$796,203	\$836,800	\$40,597
Debt/Capital Financing	\$0	\$0	\$0	\$0	\$13,662	\$13,662
Total Expenditures	\$886,102	\$791,618	\$652,078	\$797,848	\$850,509	\$52,661

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
930-Contribution From Operating Reserve	\$21,448	\$16,085	\$0	\$8,187	\$0	(\$8,187)
940-Contribution From Capital Reserve	\$5,875	\$5,697	\$0	\$0	\$0	\$0
OPERATING REVENUES	\$27,323	\$21,782	\$0	\$8,187	\$0	(\$8,187)
OPERATING EXPENSES						
274-Insurance	\$0	\$13,629	\$66,311	\$0	\$54,383	\$54,383
511-Goods and supplies	\$28,143	\$36,790	\$0	\$0	\$0	\$0
543-Natural gas	\$0	\$0	\$93	\$0	\$0	\$0
735-Grants to other organizations	\$1,038,589	\$940,303	\$823,657	\$1,095,330	\$1,060,788	(\$34,542)
831-Interest - long term debt	\$9,603	\$6,988	\$3,851	\$4,321	\$1,600	-\$2,721
832-Principle - Long term debt	\$136,289	\$138,904	\$109,773	\$141,571	\$112,024	-\$29,547
TOTAL	\$1,212,624	\$1,136,614	\$1,003,686	\$1,241,222	\$1,228,795	(\$12,427)
Non-TCA projects	\$27,322	\$34,241	\$0	\$0	\$0	\$0
762 - Contributed to Capital	\$0	\$0	\$0	\$0	\$0	\$0
763-Contributed to Capital Reserve	\$0	\$0	\$0	\$0	\$0	\$0
995-Amortization of TCA	\$485,516	\$487,516	\$0	\$487,516	\$0	(\$487,516)
TOTAL EXPENSES	\$1,725,462	\$1,658,371	\$1,003,686	\$1,728,738	\$1,228,795	(\$499,943)
EXCESS (DEFICIENCY)	(\$1,698,139)	(\$1,636,589)	(\$1,003,686)	(\$1,720,551)	(\$1,228,795)	\$491,756

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
Revenues:						
Reserve Draws	\$27,323	\$21,782	\$0	\$8,187	\$0	(\$8,187)
Total Revenues	\$27,323	\$21,782	\$0	\$8,187	\$0	(\$8,187)
Expenditures:						
Materials and Supplies	\$28,143	\$36,790	\$0	\$0	\$0	\$0
Contracted Services	\$0	\$13,629	\$66,311	\$0	\$54,383	\$54,383
Utilities	\$0	\$0	\$93	\$0	\$0	\$0
Debt/Capital Financing	\$631,408	\$633,408	\$113,624	\$633,408	\$113,624	(\$519,784)
Grants	\$1,038,589	\$940,303	\$823,657	\$1,095,330	\$1,060,788	(\$34,542)
One Time Projects	\$27,322	\$34,241	\$0	\$0	\$0	\$0
Total Expenditures	\$1,725,462	\$1,658,371	\$1,003,686	\$1,728,738	\$1,228,795	(\$499,943)

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22
930-Contribution From Operating Reserve		\$0	\$0	\$0	\$0	\$0
OPERATING REVENUES	\$0	\$0	\$0	\$0	\$0	\$0
OPERATING EXPENSES						
252-Repair & maintenance - buildings	\$988	\$0	\$0	\$2,500	\$2,500	\$0
274-Insurance	\$563	\$3,376	\$2,811	\$0	\$2,192	\$2,192
735-Grants to other organizations	\$262,987	\$257,403	\$233,942	\$262,059	\$262,059	\$0
TOTAL	\$264,538	\$260,779	\$236,753	\$264,559	\$266,751	\$2,192
TOTAL EXPENSES	\$264,538	\$260,779	\$236,753	\$264,559	\$266,751	\$2,192
EXCESS (DEFICIENCY)	(\$264,538)	(\$260,779)	(\$236,753)	(\$264,559)	(\$266,751)	(\$2,192)

	2019 Actual	2020 Actual	2021 YTD	2021	2022	\$ Variance
	Total	Total	Total	Budget	Budget	2021 /22

Revenues:						
Reserve Draws		\$0	\$0	\$0	\$0	\$0
Total Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Expenditures:						
Contracted Services	\$1,551	\$3,376	\$2,811	\$2,500	\$4,692	\$2,192
Grants	\$262,987	\$257,403	\$233,942	\$262,059	\$262,059	\$0
Total Expenditures	\$264,538	\$260,779	\$236,753	\$264,559	\$266,751	\$2,192

Mackenzie County
Grants to Other Non-Profit Organizations

Organization	Operating or Capital	Dec 8, 2021 Rec	2022 Request	2021 budget Includes COVID and operational funding			2018 Budget	2022 Notes
				2021 Budget	2020 Budget	2019 Budget		
FV Agricultural Society - Heritage Centre	Operating	\$27,750	\$27,750	\$27,750	\$27,750	\$27,750	\$25,000	Wages for full time Heritage Centre Assistant, operations
FV Area Board of Trade	Operating	\$16,000	\$16,000	\$17,000	\$17,000	\$17,000	\$17,000	Operating expenses for Building maintenance \$10,000; Hosting Community events - Moonlight Madness, Christmas tree lighting, Canada Day breakfast \$6,000
	Capital	\$0	\$12,500					New park benches: \$7,500; Monument for cenotaph: \$5,000
FV & Area Seniors' and Elders' Lodge Board 1788	Operating	\$0				\$8,000		No Application Received.
FV Friends of the Old Bay House Society	Utilities only	\$2,500		\$2,500	\$2,500	\$2,500	\$2,500	No Application Received.
FV Royal Canadian Legion, Branch 243	Operating	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$6,000	Utilities expense
	Capital	\$23,637	\$24,794					New roof with insulation \$19,925, eaves troughing \$4,869.38 - NOTE - Require 2 quotes = \$23,637
FV Seniors' Club	Operating	\$0		\$6,000	\$6,000	\$6,000	\$4,000	No application received.
	Capital	\$0			\$12,000			
Golden Range Society of High Level	Operating	\$6,000						Assistance with utility and maintenance expenses
HL Agricultural Exhibition Association	Capital	\$7,000	\$7,000	\$10,000	\$10,000	\$20,000	\$15,000	Purchase of portable panels
	Operating	\$0				\$40,000		
	Sponsorship	\$0				\$8,000		
HL Community Policing Society	Operating	\$0	\$104,237					Sustaining Child & Youth Advocacy Centre for victims of abuse: \$85,190 To deliver Trauma Informed Parenting Programming: \$19,047
HL Rural Community Hall	Operating	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	Operating Expenses
	Capital	\$6,000	\$6,000	\$7,500	\$10,000	\$15,000	\$15,000	Floor washer
L.A. on Wheels Society	Operating	\$35,000	\$35,000	\$35,000	\$35,000	\$45,000		as per agreement, maximum repairs up to \$35,000
LC Area Chamber of Commerce	Operating	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	Operating Funds
LC Agricultural Society - Mennonite Heritage Village	Capital	\$13,000	\$14,454	\$13,000	\$13,000	\$13,000	\$13,000	Install a orchard irrigation system: \$12,250 Camera surveillance upgrade: \$2,204
	Supplementary	\$45,000	\$75,000	\$45,000	\$45,000	\$45,000	\$35,000	Operating Expenses
	Operating-Utilities & Insurance	\$45,000	\$45,000	\$45,000	\$45,000	\$43,000	\$41,000	
LC Community Equine Centre	Capital	\$0	\$120,000					Heated 30x260 building addition: \$100,000 Grounds/dirt upgrades: \$20,000
	Operating - Heat and Power	\$10,000	\$10,000	\$10,000		\$10,000	\$10,000	
La Crete Ferry Campground Society	Operating	\$0				\$7,000		
	Insurance	\$2,500	\$2,500	\$2,500	\$2,000	\$1,615		No application received. Insurance as per agreement.
LC Field of Dreams Stampede Committee (Rodeo)	Capital	\$9,000	\$79,000			\$7,500	\$25,000	Outdoor pavilion: \$70,000 New announcer booth: \$9000
LC Meals for Seniors	Operating	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	Providing well balanced, nutritional meal once a day for the senior citizens living in the Altenheim.
LC Polar Cats	Operating	\$15,000	\$15,000	\$7,500	\$5,000	\$5,000	\$5,000	Operating costs of maintaining trails, cabin, and equipment, and insurance and land lease fees.
LC Seniors Inn (drop-in centre)	Operating	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	
	Operating - Utilities	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	Application received but no grant amounts requested
Rainbow Lake Family Centre	Capital	\$0				\$1,420		No longer in operation
Rainbow Lake Youth Center	Operating	\$25,000	\$38,000	\$25,000	\$25,000	\$25,000	\$25,000	Employee wages, operating costs, hosting activities
	Capital	\$0	\$4,280					Upgrading the outdated and unrepairable gaming consoles
Rocky Lane Agricultural Society	Capital	4 loads of gravel	4 loads of gravel	gravel	\$15,000	\$15,000	\$15,000	Gravel area for antique farm equipment display; 4 loads of gravel County promo items as event prizes; no amount quoted
	Supplementary	\$15,000	\$15,000	\$15,000	\$3,000	\$14,450	\$14,000	Operation of riding arena, community hall, and cross country ski trails
	Operating - Arena Heat and Power	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	Utility reimbursement request included in \$25,000 supplementary funds request.
ZA Chamber of Commerce	Operating		\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	No application received.
STARS Air Ambulance	Operating	\$0					\$5,000	
Festival of Trees	Operating	\$0				\$2,000		
REDI	Operating	\$28,000	\$28,000	\$28,000	\$28,000	\$28,000	\$28,000	
High School Bursaries	Operating	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$29,000	
Grants to Other Organizations - Misc	Operating	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	
Cemetaries	Operating	\$3,600	\$3,600	\$3,600	\$5,400	\$4,800	\$4,200	
Emergent/ Emergency Funding	Operating	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	Grants to Other Organization Budget - Under Administration
Total		\$460,987	\$817,115	\$434,350	\$440,650	\$546,035	\$434,700	

Grants to Other Non-Profit Organizations - CONTINGENT ON GRANT FUNDING

Organization	Operating or Capital	2022 Request					2022 Notes
Tompkins Improvement Board	Capital	\$100,000	\$600,000				Construction of a cold storage steel shell to cover the ice rink, to be attached to Blue Hills Community School
		\$560,987	\$1,417,115				

Library Boards

	2022 Recommended	2022 Request	change	2021 Budget	change	2020 Budget	change	2019 Budget	change	2018 Budget	change
Mackenzie Library Board	\$ 228,000	\$228,000	0%	\$228,000	0%	\$228,000	0%	\$228,000	0%	\$228,000	100%
NEW: Request for Capital Reserve Fund	\$ 20,000	\$20,000									
BlueHills Library	\$ 15,000	\$15,000	0%	\$15,000	0%	\$15,000	257%	\$15,000	0%	\$4,200	0%
Utilities	\$ 19,265	\$19,265	5%	\$18,348	23%	\$14,939	5%	\$14,228	5%	\$13,550	37%
Total	\$ 282,265	\$282,265	7.7%	\$262,059	1.6%	\$257,939	0%	\$257,228	4.67%	\$245,750	10.49%
Population (based on 2017)		12512		12512		10927		10927		10927	
\$ per capita		\$22.56		\$20.94		\$23.61		\$23.54		\$22.49	

Budget and actuals:

To code to 2-74-00-00-735 Grants to other organizations

FCSS

	2022 Recommended	2022 Request	change	2021 Budget	change	2020 Budget	change	2019 Budget	change	2018 Budget	change
Fort Vermilion FCSS	\$ 219,000	\$219,000	47%	\$149,202	0%	\$149,202	0%	\$149,202	0%	\$149,202	0%
La Crete FCSS	\$ 220,000	\$220,000	2%	\$215,210	0%	\$215,210	0%	\$215,210	0%	\$215,210	0%
Zama FCSS	\$ 8,941	\$8,941	0%	\$8,941	0%	\$8,941	0%	\$8,941	0%	\$8,941	0%
Total FCSS Funding Requested:	\$ 447,941	\$447,941	20%	\$373,353	0%	\$373,353	0%	\$373,353	0%	\$373,353	0%
Provincial FCSS Funding (80%)	\$ 298,682	\$298,682	0%	\$298,682	0%	\$298,682	0%	\$298,682	0%	\$298,682	0%
Municipal Share (20%)+	\$ 74,671	\$74,671	0%	\$74,671	0%	\$74,671	0%	\$74,671	0%	\$74,671	0%
Provincial + Municipal funding available:	\$ 373,353	\$373,353	0%	\$373,353	0%	\$373,353	0%	\$373,353	0%	\$373,353	0%
Requested over the funding available:	\$ 74,588	\$74,588		\$0		\$0		\$0		\$0	

The 20% municipal share is funded by the County's municipal taxes.

Mackenzie County
Grants to Other Non-Profit Organizations

Agriculture

Organization	Operating or Capital	2022 Recommended	2022 Request	2021 Budget	2020 Budget	2019 Budget	2018 Budget
Frontier Veterinary Services	Operating - Large Animal	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$26,000
	Operating	\$45,000	\$45,000	\$45,000	\$45,000	\$40,000	\$40,000
FV Mackenzie Applied Research Association	Operating	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
	Operating	\$10,000	\$10,000	\$10,000	\$15,000	\$15,000	\$15,000
Farm Safety	Operating	\$3,500	\$3,500	\$3,500	\$2,500	\$2,500	\$0
Total		\$148,500	\$148,500	\$148,500	\$152,500	\$147,500	\$131,000

Mackenzie County
Grants to Other Non-Profit Organizations
 Cemeteries

	Location	Nov 5, 2021 Rec	2022 Request	2021 Budget	2020 Budget	2019 Budget	2018 Budget
Cornerstone Evangelical Church	La Crete	\$600	\$600		\$600	\$600	\$600
High Level Cemetary	High Level	\$600	\$600	\$600	\$600	\$600	
La Crete Bergthaler	La Crete	\$600	\$600	\$600	\$600	\$600	\$600
La Crete Christian Fellowship	La Crete	\$600	\$600	\$600	\$600	\$600	\$600
Living Hope Evangelical Church	La Crete	*			\$600		
North Paddle River Cemetary	Rocky Lane	\$600	\$600	\$600	\$600	\$600	\$600
Ruthenian Greek Cemetary	Rocky Lane	\$600	\$600	\$600	\$600	\$600	\$600
St. Henry's RC Cemetary	Fort Vermilion	*		\$600	\$600	\$600	\$600
St. Luke's Anglican Cemetary	Fort Vermilion	*			\$600	\$600	\$600
Total:		\$3,600	\$3,600	\$3,600	\$5,400	\$4,800	\$4,200

* NO request received

		2022 Recommended 2021-12-08	2022 Requests	2021 Budget	2020 Budget	2019 Budget	2018 Budget
Fort Vermilion Recreation Society:	Operating - Board & Facilities	\$214,178	\$264,000	\$214,178	\$214,178	\$214,178	\$213,728
	Paid by County:						
	Operating - utilities	\$139,061	\$136,334	\$133,661	\$131,040	\$128,471	\$122,353
	Operating - insurance	\$13,139	\$21,900	\$25,000	\$17,958	\$17,958	\$16,912
	TOTAL	\$366,379	\$422,234	\$372,839	\$363,176	\$360,607	\$352,993

		2022 Recommended 2021-12-08	2022 Requests	2021 Budget	2020 Budget	2019 Budget	2018 Budget
La Crete Recreation Society:	Operating - Board & Facilities	\$372,490	\$372,490	\$345,190	\$345,190	\$345,190	\$343,390
	Paid by County:						
	Operating - utilities	\$156,631	\$153,560	\$150,549	\$147,597	\$144,703	\$137,813
	Operating - insurance	\$35,961	\$48,270	\$45,901	\$39,131	\$39,131	\$36,828
	TOTAL	\$565,083	\$574,320	\$541,640	\$531,918	\$529,024	\$518,031

		2022 Recommended 2021-12-08	2022 Requests	2021 Budget	2020 Budget	2019 Budget	2018 Budget
Zama Recreation Society (excl. FCSS & excl. Chamber of Commerce)	Operating - Board & Facilities	\$137,181	\$137,182	\$137,182	\$137,182	\$137,182	\$136,732
	Paid by County:						
	Operating - Utilities	\$11,246	\$11,026	\$10,810	\$10,598	\$10,390	\$9,895
	Operating - Insurance	\$5,648	\$9,415	\$8,972	\$6,107	\$6,107	\$5,769
	TOTAL	\$154,076	\$157,623	\$156,964	\$153,887	\$153,679	\$152,396

Summary of Recreation Boards Budget History

	2022 Recommended 2021-12-08	2022 Requests	2021 Budget	2020 Budget	2019 Budget	2018 Budget
Summary						
Total operating	\$723,849	\$773,672	\$696,550	\$696,550	\$696,550	\$693,850
County-paid utilities & insurance	\$361,688	\$380,505	\$374,893	\$352,431	\$346,760	\$329,570
One Time Projects added to Op R&M						
Grand total	\$1,085,537	\$1,154,177	\$1,071,443	\$1,048,981	\$1,043,310	\$1,023,419

Fort Vermilion Recreation Society:	2022 Request	2021 Budget	2020 Budget	2019 Budget	2018 Budget
	\$383,450	\$0	\$78,443	\$98,400	\$98,000

2022 Capital Grant Requests	2022 Recommended 2021-11-05	2022 Requests	Cost Allocation		
			Rec. Board cost share	County cost share	Total
Community Hall Air Conditioning	\$50,000	\$65,000			\$0
Bobcat Purchase	\$0	\$78,750			\$0
Paving Cultural Complex parking lot	\$0	\$201,600			\$0
Main lobby epoxy floor	\$8,400	\$8,400			\$0
Fencing beach volleyball court	\$0	\$6,500			\$0
New electric ice edger	\$0	\$7,200			\$0
Window install in curling lounge	\$0	\$8,000			\$0
Painting and install of puck board in fitness centre	\$0	\$8,000			\$0
Roof leak exploration and repair	\$15,000	no estimate		no estimate	no estimate
TOTAL CAPITAL REQUESTS	\$73,400	\$383,450	\$0	\$0	\$0

La Crete Recreation Society:	2022 Request	2021 Budget	2020 Budget	2019 Budget	2018 Budget
	\$76,500	\$16,000	\$52,900	\$174,963	\$107,500

2022 Capital Grant Requests	2022 Recommended 2021-11-05	2022 Requests	Cost Allocation		
			Rec. Board cost share	County cost share	Total
Ball Diamond Water Line	\$6,000	\$6,000			\$0
Field House lobby flooring install	\$3,500	\$3,500			\$0
3 new industrial snowblowers for outdoor rinks	\$18,000	\$18,000			\$0
Replace bowling pins	\$3,000	\$3,000			\$0
Replace splash park sand	\$3,500	\$3,500			\$0
New beach volleyball court	\$10,000	\$35,000			\$0
Replace concrete pad by shop door	\$7,500	\$7,500			\$0
Operating					
TOTAL CAPITAL REQUESTS	\$51,500	\$76,500	\$0	\$0	\$0

Zama Recreation Society (excl. FCSS & excl. Chamber of Commerce)	2022 Request	2021 Budget	2020 Budget	2019 Budget	2018 Budget
	\$0	\$0	\$0	\$32,897	\$0

2022 Capital Grant Requests	2022 Recommended 2021-12-08	2022 Requests	Cost Allocation - Approved		
			Rec. Board cost share	County cost share	Total
Plexiglass Window in Park Shelter	17000	\$17,000			
Cabin Utilities Development - \$120,000 - County share \$20,000	20000	\$20,000			
TOTAL CAPITAL REQUESTS	\$37,000	\$37,000	\$0	\$0	\$0

Summary of Recreation Boards Budget History

Summary	2022 Recommended	2022 Request	2021 Budget	2020 Budget	2019 Budget	2018 Budget
Total capital (County's portion)	\$161,900	\$496,950	\$16,000	\$131,343	\$306,260	\$205,500
Grand total	\$161,900	\$496,950	\$16,000	\$131,343	\$306,260	\$205,500

MACKENZIE COUNTY

2022 REQUESTED ONE TIME Projects

Project Description	2022 BUDGET REQUESTS	External	Internal Funding			Notes
		Other Grant	Municipal levy	Restricted Surplus (previous years)	RS-type	
(61) - Planning & Development Department						
LC - Atlas Landing Dispositions	25,000			25,000	GOR	Surveys, consultations, applications & site work to be compliant on several assets and corresponding dispositions.
LC - Storm Water Plan	151,000			151,000	MR	Storm water major and minor, basin delineation, standards review, preliminary design of future storm ponds, trunk sewer alignment and outlets.
La Crete Area Structure Plan	150,000			150,000	MR	Review and update the La Crete Area Structure Plan
Total department 61	176,000	-	-	176,000	-	
TOTAL 2022 Requested ONE TIME Projects	176,000	-	-	176,000	-	176,000

ONE TIME Projects 2021 INCLUDING CARRY FORWARDS

Project Description	TOTAL PROJECT BUDGET	2021 BUDGET	TOTAL COSTS	2021 COSTS	2021 REMAINING BUDGET	External Funding			Internal Funding			Notes	COMPLETED	CARRY FORWARD	ADDITIONAL FUNDING	
						MSI Grant	Other Grant	Other Sources (non-grant)	Municipal levy	Restricted Surplus (previous years)	RS-type					
(12) - Administration Department																
Cumulative Effects Assessment Study (CF 2017)	270,000	9,363	269,554	8,917	446					9,363	GOR		X			
FV - Asset Management (2018)	45,000	9,500	35,500	-	9,500					9,500	GOR		X			
Mackenzie County 25 Year Anniversary	2,525	2,525	-	-	2,525					2,525	GOR		X			
Emergency Flood Response Supplies (2021)	80,000	80,000	68,973	68,973	11,027					80,000	GOR	CM 21-01-035	X			
MOST Project - COVID 19 Asst	1,271,952	1,145,035	1,272,035	1,145,118	(83)	1,145,035					GOR	CM 20-10-605	X			
FireSmart Home Assessments - FRIAA (2021)	34,000	34,000	-	-	34,000		34,000				FRIAA	CM 21-04-525	X			
Zama Trailer Furnishing Project (2021)	12,000	12,000	-	-	12,000					12,000	GOR	cm 21-08-575	X			
FV - Asset Management (2021)	125,000	125,000	-	-	125,000			50,000		75,000	GOR	CM 21-09-660	X			
Total department 12	1,715,477	1,292,423	1,646,062	1,223,008	69,415	1,145,035	34,000	-	-	113,388	-	1,292,423				
(23) - Fire Department																
FV - Fire Dept Training Props (2018)	30,000	30,000	-	-	30,000			15,000		15,000	GOR	SU/SD PVFD		X		
Total department 23	30,000	30,000	-	-	30,000	-	-	15,000	-	15,000	-	30,000				
(32) - Public Works																
FV - Repair Shop Operations Fence	6,600	6,600	-	-	6,600					6,600	GOR			X		
Total department 32	6,600	6,600	-	-	6,600	-	-	-	-	6,600	-	6,600				
(33) - Airport																
Airport Master Plan (CF 2016)	75,000	33,005	41,995	-	33,005					33,005	GOR		X			
Airport Operations/Safety Manuals	30,000	30,000	-	-	30,000					30,000	GOR	Required by Nav Canada and Transport Canada		X		
Total department 33	105,000	63,005	41,995	-	63,005	-	-	-	-	63,005	-	63,005				
(41) - Water																
LC - La Crete Future Water Supply Concept (2018)	200,000	190,910	9,090	-	190,910					190,910	GOR			X		
Water Diversion License Review	35,000	11,121	25,830	1,951	9,170					11,121	GOR			X	\$ 10,000	
Total department 41	235,000	202,031	34,920	1,951	200,080	-	-	-	-	202,031	-	202,031				
(42) - Sewer																
LC - Future Utility Servicing Plan (2018)	102,000	32,413	86,587	17,000	15,413					32,413	GOR	CM 21-01-025	X			
Total department 42	102,000	32,413	86,587	17,000	15,413	-	-	-	-	32,413	-	32,413				
(61) - Planning & Development Department																
Economic Development Investment Attraction Marketing Packages	114,000	24,500	114,000	24,500	-		12,250			12,250	GOR	CARES Grant CM 20-03-203	X			
Municipal Development Plan	305,000	273,448	148,712	117,159	156,288					273,448	GOR	20-08-494		X		
Total department 61	419,000	297,948	262,712	141,659	156,288	-	12,250	-	-	285,698	-	297,948				
(63) - Agricultural Services Department																
Irrigation District Feasibility Study	30,000	30,000	-	-	30,000					30,000	GOR	Motion 18-08-589		X		
Total department 63	30,000	30,000	-	-	30,000	-	-	-	-	30,000	-	30,000				
(72) - Parks																
LC - Walking Trail	6,000	6,000	-	-	6,000					6,000	GOR			X		
La Crete Walking Trail LOC	2,400	2,400	-	-	2,400					2,400	GOR			X		
Wadlin lake Phase 2 Campground Expansion Development Plan	3,000	3,000	-	-	3,000					3,000	GOR			X		
LC - Tree Removal 99 Ave	6,000	6,000	2,000	2,000	4,000					6,000	GOR		X			
Machesis Lake Glamping (2021)	4,500	4,500	5,856	5,856	(1,356)					4,500	RP	CM 21-03-219	X			
Wadlin Lake Fire wood (2021)	7,500	7,500	7,500	7,500	-					7,500	GOR	CM 21-06-528	X			
La Crete Lagoon Fire Wood (2021)	7,500	7,500	-	-	7,500					7,500	GOR	CM 21-08-568	X			
Total department 72	36,900	36,900	15,356	15,356	21,544	-	-	-	-	36,900	-	36,900			Funding to come from General Operating \$ 10,000	
TOTAL 2021 ONE TIME Projects	2,679,977	1,991,319	2,087,632	1,398,975	592,345	1,145,035	46,250	15,000	-	785,035	-	1,991,320			ADDITIONAL FUNDING	
2021 Contingent on Grant Funding																
Bridge Maintenance (7 bridges)	250,000	-	-	-	-		250,000								Contingent on Grant Funding	
2021 Contingent on Grant Funding- Total	250,000	-	-	-	-	-	250,000	-	-	-	-	-	-	-	-	

Funding Sources for the 2021 Approved Non TCA projects is as follows:

FGTF / MSI	\$ 1,145,035
Other Grants/Sources	\$ 61,250
General Operating Reserve	\$ 780,535
PR	\$ 4,500
Total	\$ 1,991,320



Mackenzie County

REQUEST FOR DECISION

Meeting:	Budget Council Meeting
Meeting Date:	December 16, 2021
Presented By:	Carrie Simpson, Director Legislative & Support Services
Title:	2022 Budget Amendment - Council Meals

BACKGROUND / PROPOSAL:

Council made a change to the Budget for 2022 to reduce the costs of Councillor meals to \$300.

Administration was approached with regards to cutting the cost for meals by area providers who stated it would be difficult to offer their services at a reduced cost.

Administration is asking Council to consider that the price of groceries has increased, as well, gasoline prices (we are not currently charged for delivery service). With all factors being considered the vendor is asking for a 20 person minimum, as well the cost of \$20/person.

According to the *Canada Revenue Agency Meals and Allowances Rates* \$21.60 is the current amount for lunch.

Administration believes the cost should be increased to \$500/meeting Budget to accommodate the rising costs associated with having this service provided.

OPTIONS & BENEFITS:

Option 1:

Council increases the cost of meals to \$500/meeting due to supply increases.

Option 2:

Council remain with the cost of meals to \$400.

Author: C. Simpson **Reviewed by:** _____ **CAO:** Len Racher

Option 3:

Council reduce the rate to \$300/meeting as discussed at the December 7th Budget Meeting, with Administration finding different alternatives to provide meals at a reduced rate.

COSTS & SOURCE OF FUNDING:

2022 Operating Budget.

SUSTAINABILITY PLAN:

COMMUNICATION / PUBLIC PARTICIPATION:

POLICY REFERENCES:

RECOMMENDED ACTION:

Simple Majority Requires 2/3 Requires Unanimous

For Discussion.

Author: C. Simpson Reviewed by: _____ CAO: Len Racher



Mackenzie County

REQUEST FOR DECISION

Meeting:	Budget Council Meeting
Meeting Date:	December 16, 2021
Presented By:	Don Roberts, Director of Community Services
Title:	Organizational Chart Change Request – Community Services Administrative Assistant

BACKGROUND / PROPOSAL:

Prior to staff reduction, the Community Services Organizational Chart reflected a position of a “Public Works Administrative Officer”. The duties and responsibilities of this position far exceeded the administrative support role.

After the abolishment of the full time Public Works Administrative Officer, the Organizational Chart was amended to show a half time position that was shared with the Agriculture department.

The position being down graded to half time didn’t decrease the work load.

Some of the extra work load was assumed by the half time position, while other tasks were assigned to multiple staff members.

The use of multiple staff members to perform roles and responsibilities of the Community Services is not working. Setting priorities is a challenge, changing staff from current positions resulting in wasted training time and time management for these staff members are not controlled by the Director of Community Services.

The following motion was made at the November 19, Budget meeting:

MOTION 21-11-787

That the Community Services Administrative Assistant positions discussion be TABLED until future Council meeting.

This would be considered an entry level position. It was suggested that administration provide further information on the job description for the proposed incumbent.

Author: D. Roberts **Reviewed by:** _____ **CAO:** Len Racher

Under the direction of the Director of Community Services, the following duties and responsibilities would apply for this position.

- Provide clerical support to the Director of Community services in order for the director to focus on other priorities;
- Photocopy, track and file invoices as required (invoice tracking would be required if there are certain services requiring tracking outside of the regular financial program);
- Maintain the records of various TCA and project files;
- Assist with budget preparation and tracking throughout the fiscal year;
- Assist with obtaining quotes as per Purchasing Policy;
- Take minutes at various meetings including evenings and weekends in urgent situations;
- Assist in the preparation of agendas and various committee/departmental meetings;
- Assist with provincial/federal applications (i.e., grants, dispositions, authorizations, etc.) as required;
- Assist with the development and maintenance of contracts and agreements for the Campgrounds, Waste Transfer Stations, Waste Haulers and facilities;
- Assist with the administration of Waste Transfer Station (WTS) and Waste Management, including invoice verification;
- Maintain all statistics through the collection and digital entry of all reports generated through Waste Transfer Stations and Waste Management;
- Assist with the administration of Fire and Protective Services, including billing, invoicing and contracts as required per Policy;
- Assist the Director with Emergency Management as required;
- Assist the Director with Occupational Health and Safety within the workplace;
- Draft Requests for Decision (RFD's) for Council and Committees;
- Assist with the tracking and cost of all maintenance performed on Mackenzie County facilities;
- Other duties as assigned.

OPTIONS & BENEFITS:

Option 1

Amend the Community Services Organizational Chart to reflect a full time Administrative Assistant

Option 2

That the Organizational Chart Change Request – Community Services Administrative Assistant be received for information.

Author: D. Roberts Reviewed by: _____ CAO: Len Racher

COSTS & SOURCE OF FUNDING:

As per the Collective Agreement
Administrative Support – \$21.44/hr. - \$29.48/hr
(Administrative Assistant) or \$61,249 - \$82,367/yr

SUSTAINABILITY PLAN:

Organizational structure and job designs are important to successful and sustainable operations of the County.

COMMUNICATION / PUBLIC PARTICIPATION:

N/A

POLICY REFERENCES:

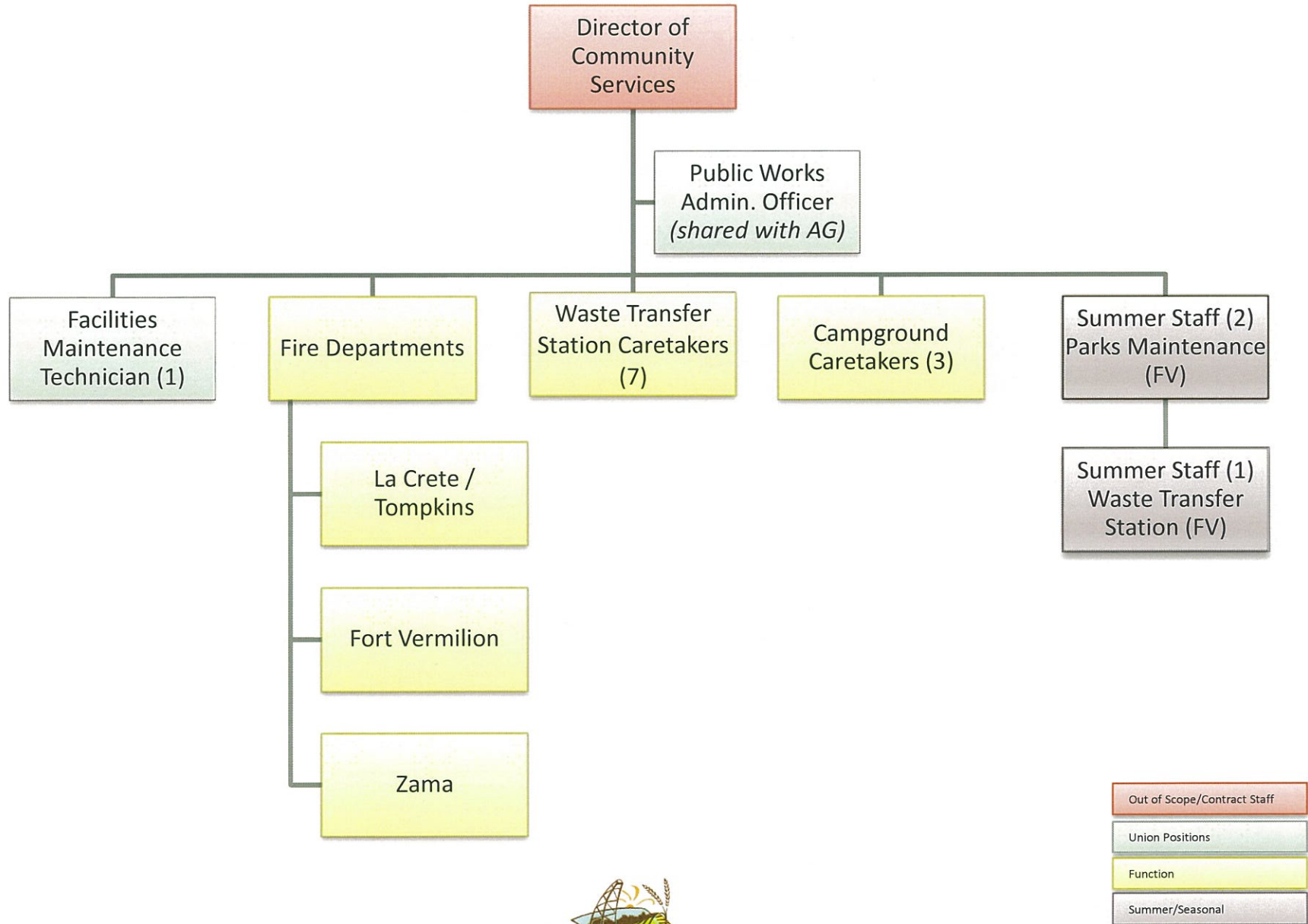
RECOMMENDED ACTION:

Simple Majority Requires 2/3 Requires Unanimous

That the Community Services Administrative Assistant position be approved and added to the Organizational Chart.

Author: D. Roberts Reviewed by: _____ CAO: Len Racher

Community Services





Mackenzie County

REQUEST FOR DECISION

Meeting:	Budget Council Meeting
Meeting Date:	December 16, 2021
Presented By:	Jennifer Batt, Interim Director of Finance
Title:	2022 Interim Operating Budget

BACKGROUND / PROPOSAL:

The fiscal year for all municipalities in Alberta is the calendar year i.e. starts January 1st and ends December 31. Municipalities need to adopt an interim operating budget to continue day-to-day operations until the annual operating budget is adopted by Council. Over the last 5 years the earliest Council has adopted the annual Operating Budget has been April 7th. *Section 242(2) of the Municipal Government Act* provides the legislative authority for Councils to adopt an Interim Operating Budget for part of a calendar year.

As administration is anticipating reductions in the County’s linear assessments in 2020, administration is recommending that Council pass an Interim Operating Budget based on approximately 50% of the approved 2021 Operating Budget as detailed in Appendix I until all assessments are received. The recommended interim budget includes only approved programs and levels of services (i.e. no new expenditures, only base programs) and excludes one time projects, and extra-ordinary expenditures that may have occurred in 2021 or items being proposed in the 2022 Operating Budget Submission.

No 2022 Capital or 2022 One Time Projects will move forward, as these items are new and are not considered part of the 2021 Budget.

Historically, when Council passes the Interim Operating Budget, they released 50% of the Non Profit Organizations Operating Grants that was previously approved. Administration is requesting a motion if Council wishes to continue this practice.

Author: J. Batt Reviewed by: _____ CAO: _____

OPTIONS & BENEFITS:

The approval of an interim operating budget is required to comply with legislation since the 2022 Annual Operating Budget will not be adopted prior to January 1, 2022. The approval of the interim will allow for the payment of expenses for normal operating needs and the provision of services to the ratepayers.

COSTS & SOURCE OF FUNDING:

The municipality will be relying on its working funds until the 2021 tax levy.

SUSTAINABILITY PLAN:

This report ensures the fiscal plan for the municipality is approved within the framework required under the *Municipal Government Act*.

COMMUNICATION/PUBLIC PARTICIPATION:

This information and data within this report will form the basis for the financial reporting and monitoring of the budget to Council related to the fiscal year.

POLICY REFERENCES:

Policy FIN004 Operating Budget
Policy FIN022 Budget Development

RECOMMENDED ACTION:

Motion 1

Simple Majority Requires 2/3 Requires Unanimous

That the 2022 Interim Operating Budget as detailed in Appendix I - 2022 Interim Operating Budget be approved.

Motion 2

Simple Majority Requires 2/3 Requires Unanimous

That fifty percent (50%) of the recommended Operating Grants for Non-Profit Organizations for 2022 be released.

Author: J. Batt Reviewed by: _____ CAO: _____

Appendix I – 2022 Interim Operating Budget

Operational Budget by Department	2021 Budget	2022 Interim Budget
Council	\$876,891	\$438,446
Administration	\$9,050,865	\$4,525,433
Fire Services	\$761,082	\$380,541
Ambulance	\$7,687	\$3,844
Enforcement Services	\$489,371	\$244,686
Public Works	\$11,176,039	\$5,588,020
Airports	\$314,660	\$157,330
Water Distribution	\$3,407,602	\$1,703,801
Sewer Disposal	\$1,155,891	\$577,946
Waste Management	\$775,841	\$387,921
Non Profit Organizations	\$797,848	\$398,924
Planning & Development	\$1,453,448	\$726,724
Agriculture	\$1,575,197	\$787,599
Subdivisions	\$496,931	\$248,466
Recreation Boards	\$1,241,222	\$620,611
Parks & Playgrounds	\$463,613	\$231,807
Tourism	\$39,250	\$19,625
Library	\$264,559	\$132,280
TOTAL EXPENDITURES:	<u>\$34,347,997</u>	<u>\$17,173,999</u>

Author: J. Batt Reviewed by: _____ CAO: _____



Mackenzie County

REQUEST FOR DECISION

Meeting:	Budget Council Meeting
Meeting Date:	December 16, 2021
Presented By:	Jennifer Batt, Director of Finance
Title:	2022 Capital Projects

BACKGROUND / PROPOSAL:

Attached is the 2022 requested Capital Projects that administration is recommending for review by Council, and once approved to be incorporated into the 2022 Budget. All projects currently would be funded by 2022 various reserves, or grants if applicable and available.

OPTIONS & BENEFITS:

N/A

COSTS & SOURCE OF FUNDING:

Various reserves, or grants.

SUSTAINABILITY PLAN:

N/A

COMMUNICATION/PUBLIC PARTICIPATION:

N/A

POLICY REFERENCES:

Author: J. Batt Reviewed by: _____ CAO: _____

N/A

RECOMMENDED ACTION:

Simple Majority Requires 2/3 Requires Unanimous

For discussion

Author: J. Batt Reviewed by: _____ CAO: _____

2022

CAPITAL PROJECT COSTS:

	2022 BUDGET REQUEST	Recommended Dec 8/21	Notes	PAGE #
(71) - Recreation Boards				
FV - Community Hall Air Conditioning	\$65,000	\$50,000	FV - Community Hall Air Conditioning	
FV - Main lobby epoxy floor	\$8,400	\$8,400	FV - Main lobby epoxy floor	
FV - Roof leak exploration and repair	no estimate	\$15,000	FV - Roof leak exploration and repair	
LC - Ball Diamond Water Line	\$6,000	\$6,000	LC - Ball Diamond Water Line	
LC - 3 new industrial snowblowers for outdoor rinks	\$18,000	\$18,000	LC - 3 new industrial snowblowers for outdoor rinks	
LC - New beach volleyball court	\$10,000	\$10,000	LC - New beach volleyball court	
LC - Replace concrete pad by shop door	\$7,500	\$7,500	LC - Replace concrete pad by shop door	
LC - Zamboni Electric	\$25,000		ADDITION Recreation Board is requesting that Mackenzie County apply for a grant under the "Electric Vehicles for Municipalities Program". The Zambonie grant is eligible for 30% funding up to \$50,000, and the Charging Station is eligible for 50% of costs up to \$2,000 per station. The La Crete Recreation Board would fund all costs not included in the grant, and is requesting that the County contribute \$25,000 to the project.	Handout letter
ZA - Plexiglass Window in Park Shelter	\$17,000	\$17,000	ZA - Plexiglass Window in Park Shelter	
ZA - Cabin Utilities Development - \$120,000 - County share \$20,000	\$20,000	\$20,000	ZA - Cabin Utilities Development - \$120,000 - County share \$20,000 / Cost Sharing	
Total department 71	\$176,900	\$151,900		

(12) - Administration Department

FC - Photocopier	\$62,500		The current Xerox 125 located in the Fort Vermilion office is in need of replacement. The current machine has a lengthy record of breakdowns which require a technician to travel to service. This is the main copy machine for the Fort Vermilion office which is used for all billing purposes. Continuous breakdowns have a direct impact to the time required to get the billing sent out in the required time.	85
Zama Building - Air Conditioning	\$79,000		The building completed constructed in 2009. The original plan for the building had an air conditioner component, this was cut due to financial restraints. This building houses not only the County office but also the Zama library and historical artifacts.	86
Total department 12	\$141,500	\$0		

(23) - Fire Department

LC - Air Compressor - Bottle Filling Station	\$87,000		Presently the La Crete Fire Department have a Bottle Filling station to fill their air tanks used during fires and practise. This compressor is old and provides low PSI. This low PSI means shorter period of time before needing to switch out bottles. With newer bottles and higher PSI air volumes the air tanks last for an extended amount of time reducing change out and the possible need to return to the fire hall for recharging. The Zama Fire Department have no bottle filling capabilities and are required to obtain this service from the High Level Fire department or travel to Fort Vermilion. If La Crete acquires a new unit, Zama will use the old one.	87
FV - Fire hall	\$1,000,000		The existing fire hall is in a poor location and is becoming too small for the FV needs. Trucks are forced to exit through the back alley and there are obstacles that make it difficult to maneuver. Council has directed administration to consider the construction of a new hall for Fort Vermilion.	88
Total department 23	\$1,087,000	\$0		

(32) - Transportation Department

FV - Office truck	\$50,000		Replacement of 2 pickups that are requiring additional repairs ad services, and have very high mileage 350k+. New assets would be 1/2 ton units w 4x4, medium level equipped. Maintain the cost of operating, parts, and downtime that affects service levels. The current Administration pickups would be transferred down the fleet, and various units would be dispersed throughout the fleet to replace the high km units.	89
LC - Office truck	\$50,000		Replacement of 2 pickups that are requiring additional repairs ad services, and have very high mileage 350k+. New assets would be 1/2 ton units w 4x4, medium level equipped. Maintain the cost of operating, parts, and downtime that affects service levels. The current Administration pickups would be transferred down the fleet, and various units would be dispersed throughout the fleet to replace the high km units.	89
LC - Skidsteer	80,000		Replacement of 2014 Skidsteer 4500 hrs used for Public Works to assist with loading snow as unit has high lift capacity, unit also has a miller to asst with asphalt pot hole repairs. Maintain the cost of operating, parts, and downtime that affects service levels.	90
LC - Grader	571,000		Replacement of 3 motor graders 160M AWD on a guarantee buyback program under Canoe/Finning agreement. Motor graders are replaced rotationally following the 4 year 7500hr buyback option. To ensure that the motor graders are operated financially responsible with the full warranty reducing costs for repair, and down time affecting service levels. Estimating costs to own is \$43.33/hr	91
LC - Grader	571,000		Replacement of 3 motor graders 160M AWD on a guarantee buyback program under Canoe/Finning agreement. Motor graders are replaced rotationally following the 4 year 7500hr buyback option. To ensure that the motor graders are operated financially responsible with the full warranty reducing costs for repair, and down time affecting service levels. Estimating costs to own is \$43.33/hr	91
FV - Grader	571,000		Replacement of 3 motor graders 160M AWD on a guarantee buyback program under Canoe/Finning agreement. Motor graders are replaced rotationally following the 4 year 7500hr buyback option. To ensure that the motor graders are operated financially responsible with the full warranty reducing costs for repair, and down time affecting service levels. Estimating costs to own is \$43.33/hr	91
FV- Zero Turn	21,500		Replacement of 2015 front mount mower - 60" deck to downsized to a 60" zero turn mower. Maintain the cost of operating, parts, and downtime that affects service levels. The zero turn mower would be more suitable for the needs of the Hamlet/campgrounds.	92
Truck - Director of Utilities	\$50,000		Previous Director of Utilities was under the Personal Vehicle program. There are no additional units to supply the Director of Utilities.	93

FV - Airport Sweeper	\$300,000		The current airport sweeper is having numerous mechanical issues, causing down time at critical times. This unit would be recommended to be retained as a back up unit for both the Fort Vermilion and La Crete airport, and stationed out of La Crete, as the new unit would be in Fort Vermilion. Administration is still investigating the options and cost of a used sweeper. Currently unable to provide.	94
10" pump x 2 - USED	\$180,000		Purchase 2- 10" water pumps for water diversion. New units \$140,000-\$160,000 Used units \$40,000-\$60,000. Prices do not include the reels and hoses required to operate the unit. Estimated cost for used reel with hoses & reel pump \$30,000. The County has experienced various forms of flooding, from overland rapid snow melt to water pooling. These pumps would assist in diverting the water to assist various departments operations and possible emergency needs.	95
Summary Department 32 - Fleet and Equipment	\$2,444,500			\$0

Department 32 - Infrastructure

TWP RD 1050 (27 baseline) 2 miles	\$650,000		Year 2 of 4 year plan. Requires land purchasing for 30 meter ROW, first year (NEARLY COMPLETE). Road rebuild and drainage. Will rebuild 6 miles in over the next 3 years, 2 miles per year.	96
TWP RD 1060 (Airport Road) 2 miles	\$350,000		Requires land purchasing for 30 meter ROW, first year (NEARLY COMPLETE 2021). Road rebuild and drainage.	97
98 street/98 avenue Asphalt	\$900,000		This would complete the paving for the industrial area 98 Ave and 98 St. Subgrade Prep (150 mm), Granular Base Course (300mm) & Asphalt pave (100mm) This project could be treated like the initial portion with a local improvement of 30% for businesses in the area.	98
Sawmill Road Asphalt 1.5 miles	\$1,500,000		This would pave 1.3 KM of access road from HWY 697 West to the Sawmill and any other future industrial development in the area and would include Subgrade Prep (150 mm), Granular Base Course (300mm) & Asphalt pave (100mm). This project could be funded through a local improvement for the businesses in the area.	99
113 Avenue Asphalt	\$1,200,000		This would complete the paving for 113 St (RGE RD 154) from 94 Ave to TWP RD 1060 (Prairie Packers RD) Subgrade Prep (150 mm), Granular Base Course (300 mm) & Asphalt pave (100 mm).	100
FV - Repair & Replace Sidewalk & Curb River Road to High School	\$200,000		This would be to replace the curb & sidewalk from High School to River RD. The repair of the sidewalk is because of the damage due to wear-and-tear.	101
FV - Salt Shed base leveling	\$60,000		This would include the repair and leveling of the floor/base to prevent unwanted drainage into the shed.	102
Zama Pavement Repair	\$1,000,000		Repair approximately 300 metres of failed road east of Zama City. Deteriorating road, heavily used. This road was built on muskeg. Water within the muskeg is trapped and saturating the base of the road.	103
Endeavour to Assist - New Road Infrastructure	\$250,000		From Policy PW039, endeavour to assist. Assisting applicants/farmers with building roads to new lands; survey stakes, water act, culverts, gravel, etc. In addition, the Public Works Department would like to up the current budget from \$250,000 to \$500,000 annually as previous council's have opted to top up the \$250,000 to \$500,000 yearly.	104
100 st & 109 ave Intersection rebuild	\$1,153,000		Intersection upgrade to accommodate increased traffic from future development to include traffic lights. Industrial area to north and east of town is expanding. The new hospital to west and additional development will draw increased traffic to the intersection.	105
109 ave West - expansion & pave	\$2,422,000		Double lanes on 109 Ave. Prep, excavation, granular base course, asphalt concrete pavement, etc. Industrial area to north and east of town is expanding. The new hospital to west and additional development will draw increased traffic to the intersection.	106
100 st North - expansion & pave	\$4,654,000		Double lanes on La Crete North Access Prep. Excavation, granular base course, asphalt concrete pavement etc.	107
La Crete North access east expansion & rebuild	\$787,000		Double lanes on 100 St North Prep, excavation, granular base course, asphalt concrete pavement, etc. Industrial area to north and east of town is expanding. The new hospital to west and additional development will draw increased traffic to the intersection.	108
BF 78209 NW 17 105 14 W5M - Teepee Creek	\$550,000		NW 17 105 14 W5M Located over Teepee Creek Severe corrosion at main reinforcing steel, and spalls with severely corroded rebar at prestressed girders. A Low Rating Advisory was issued for this bridge October of 2019. The crossing weight has been posted at 10 tonnes.	109
Range Road 155 - In 108-15	\$350,000		Rebuild 1 mile of road.	Hand out
Summary Department 32 - Infrastructure	\$16,026,000			\$0

Department 32 - Operations Total	\$18,470,500		\$0
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(33) - Airports

FV - Heat Pole Building	\$50,000		This would include the insulating and the installation of a natural gas heater. The insulation and heating of this building will allow for Public Works to store its airport sweeper and to ensure it is ready for operation during the winter months.	110
Summary Department 33 - Airports	\$50,000		\$0	

(41) - Water Treatment & Distribution Department

LC - Motor Starters	\$90,000		These motor starters will improve energy efficiency as these motors are our biggest energy consumption item at the La Crete Water Plant. It will improve the cardlock customers experience at the La Crete Truck Fill as it won't be as hard on their hoses and fittings when starting a fill. Improved energy efficiency as motors run at required speeds instead of at full speed.	111
Main Lift Station Pump Control Board	\$51,000		Control panel is quite old causing components to break down, the age of the panel also makes it non compatible to any newer products that need to be attached to it (motors and pumps).	112
Water line Relocation	\$45,000		Abandoning waterline that crosses Old Colony graveyard parking lot and 94 Avenue and moving it north along the 113 Street road allowance. Waterline needs to be moved prior to the graveyard being expanded to the west (parking lot).	113
Water Point Building Replacements (BHP, Tompkins, Rocky Lane)	\$106,000		Replacement of 4 Rural Waterpoint Buildings (Tompkins Rural Waterpoint, Buffalo Head Prairie Rural Waterpoint, Rocky Lane Rural Waterpoint, and High Level Rural Waterpoint). The pumphouse buildings at the rural waterpoints are old (1980's) and in need of replacement. This is a safety concern due to metal floors rusting etc.	114
Department 41 - Water Treatment & Distribution	\$292,000		\$0	

(42) - Sewer Disposal Department

LC - North Sanitary Trunk Sewer	\$4,474,000		New lift station and force main near the lagoon, sized to handle significant future growth. Installation of roughly 3000m of new sanitary trunk main on the north side of La Crete, oversized in order to also accommodate a large additional area on the west side of the community. The sanitary sewer infrastructure is at its limits and the community requires a new trunk main to the lagoon in order to accommodate future growth. This project aligns with County planning documents and growth strategies by serving residential, commercial and industrial lands. Various developments have already been approved that require this infrastructure to be installed in order to provide sewer service to the development.	115
Department 42 - Sewer Disposal	\$4,474,000		\$0	

Department 61- Planning

GIS Computer	\$7,500		The GIS computer is used by the GIS Tech to create mapping which is used by the Planning and Development Department in many projects at any given time. The GIS Tech also creates maps for other departments as well as ratepayers and external entities which would not be possible without the GIS computer. The GIS computer is reaching the end of its life expectancy and needs to be replaced before it starts having major issues. The current GIS computer is the only one the County has available with the mapping capabilities necessary to maintain the services the Planning and Development Department and other Departments within the County provide on a regular basis.	116
Plotter	\$13,000		The Plotters in both La Crete and Fort Vermilion are used for printing large maps, aerial photos, and posters for all departments across the County as well as for ratepayer purchase. The main Plotter is located in La Crete with an older back-up located in Fort Vermilion. The Plotter in Fort Vermilion has reached the end of its life expectancy and the main Plotter in La Crete is nearing the end of its life expectancy meaning a new one is needed before either one is no longer usable. The Plotter in Fort Vermilion has reached an age which makes it unrepairable as parts are no longer available in the event that anything breaks, making it an unreliable back-up in the event that issues occur with the main Plotter in La Crete.	117
Total department 61	\$20,500			\$0

(72) - Parks & Playgrounds Department				
FV - Streetscape (CF 2017)	\$25,000		Annual contribution	
Streetscape - La Crete	\$25,000		Annual contribution	
Wadlin Lake Campground - Major Improvements	\$100,000		Improvements for the Campground as recommended by the Community Services Committee. County Campgrounds have 10 year plans with no funding to support the plans or certain improvements that are identified annually.	118
Hutch Lake Campground - Major Improvements	\$100,000		Improvements for the Campground as recommended by the Community Services Committee. County Campgrounds have 10 year plans with no funding to support the plans or certain improvements that are identified annually.	119
Bridge Campground - Major Improvements	\$200,000		Improvements for the Campground as recommended by the Community Services Committee. County Campgrounds have 10 year plans with no funding to support the plans or certain improvements that are identified annually.	120
Zama Campground - Major Improvements	\$100,000		Improvements for the Campground as recommended by the Community Services Committee. County Campgrounds have 10 year plans with no funding to support the plans or certain improvements that are identified annually.	121
Hamlet Park Development	\$75,000		The improvements of hamlet parks to include but not held to Playground equipment, installation of single sport venue (basket ball, tennis courts exampl), additional buildings (shelters, gazebo) fencing, etc. Mackenzie County hamlets are expanding each year resulting in the need for recreational areas within the hamlets that are within residential spaces. New developments are encouraged to have "park" components. Excising park areas have basic equipment recognizing the need for improvements.	122
Total department 72	\$625,000			\$0
TOTAL Capital Projects, by Year	\$25,337,400			\$151,900

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Xerox Machine Replacement FV

DEPARTMENT	Administration	PROJECT #		CHANGE OF LEVEL OF SERVICE	Increased level of service
LOCATION	Fort Vermilion County Office	PRIORITY	Medium #	NEW OR REPLACEMENT ASSET	New and replacement
				EXPECTED LIFE OF ASSET	7 years

DESCRIPTION	Xerox machine to be replaced at the Fort Vermilion County office.
NEED FOR PROJECT	The current Xerox 125 located in the Fort Vermilion office is in need of replacement. The current machine has a lengthy record of breakdowns which require a technician to travel to service. This is the main copy machine for the Fort Vermilion office which is used for all billing purposes. Continuous breakdowns have a direct impact to the time required to get the billing sent out in the required time.
ADDITIONAL INFO	During high volume times recommended replaced unit was not available and continues to have maintenance issues monthly.

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES	(2,500)	(2,500)	HEALTH & SAFETY	<input checked="" type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	<u>(2,500)</u>	<u>(2,500)</u>						
FINANCING COST								
TOTAL COST	<u>(2,500)</u>	<u>(2,500)</u>						
REVENUE								
NET COST	<u>(2,500)</u>	<u>(2,500)</u>						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	62,500	-	-	-	-	-	-	-	-	-	62,500
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	62,500	-	-	-	-	-	-	-	-	-	62,500
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	5,000	-	-	-	-	-	-	-	-	-	5,000
	-	5,000	-	-	-	-	-	-	-	-	-	5,000

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
 CAPITAL PROJECT JUSTIFICATION SHEET
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Zama Administration Building Air Conditioner

DEPARTMENT	Administration	PROJECT #		CHANGE OF LEVEL OF SERVICE	Increased level of service
LOCATION	Zama Administration Building Air Conditioner	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	New asset
		#		EXPECTED LIFE OF ASSET	

DESCRIPTION	Install Air conditioner in the Zama administration Building (Cornerstone)
NEED FOR PROJECT	The building completed constructed in 2009. The original plan for the building had an air conditioner component, this was cut due to financial restraints. This building houses not only the County office but also the Zama library and historical artifacts.
ADDITIONAL INFO	Quote attached

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input checked="" type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
OTHER						
TOTAL OPERATING COST	-	-				
FINANCING COST						
TOTAL COST	-	-				
REVENUE						
NET COST	-	-				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
		79,000	-	-	-	-	-	-	-	-	-	79,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
 CAPITAL PROJECT JUSTIFICATION SHEET
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT La Crete/Zama Fire Department Bottle Filling Station.

DEPARTMENT	Fire	PROJECT #		CHANGE OF LEVEL OF SERVICE
LOCATION	La Crete/Zama Fire Hall	PRIORITY	High	NEW OR REPLACEMENT ASSET
		#		EXPECTED LIFE OF ASSET

DESCRIPTION Presently the La Crete Fire Department have a Bottle Filling station to fill their air tanks used during fires and practise. This compressor is old and provides low PSI. This low PSI means shorter period of time before needing to switch out bottles. With newer bottles and higher PSI air volumes the air tanks last for an extended amount of time reducing change out and the

NEED FOR PROJECT The Zama Fire Department have no bottle filling capabilities and are required to obtain this service from the High Level Fire department or travel to Fort Vermilion. If La Crete acquires a new unit, Zama will use the old one.

ADDITIONAL INFO

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA		
	<u>1st Year</u>	<u>2nd Year</u>			
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ASSET MANAGEMENT
OTHER					COORDINATION WITH OTHER AGENCY
TOTAL OPERATING COST	-	-			ENVIRONMENTAL ISSUES
FINANCING COST					
TOTAL COST	-	-			
REVENUE					
NET COST	-	-			

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
		60,000	-	-	-	-	-	-	-	-	-	60,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
 CAPITAL PROJECT JUSTIFICATION SHEET
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Fort Vermilion Fire Hall Replacement

DEPARTMENT	Parks	PROJECT #		CHANGE OF LEVEL OF SERVICE
LOCATION	Fort Vermilion	PRIORITY	Medium	NEW OR REPLACEMENT ASSET
		#		EXPECTED LIFE OF ASSET

DESCRIPTION Replace the excising fire hall in Fort Vermilion with a new facility. This replacement was reconized and requested funding in 2017.

NEED FOR PROJECT The existing fire hall is in a poor location and is becoming too small for the FV needs. Trucks are forced to exit through the back alley and there are obstacles that make it difficult to maneuver. Council has directed administration to consider the construction of a new hall for Fort Vermilion.

ADDITIONAL INFO

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
 CAPITAL PROJECT JUSTIFICATION SHEET
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Pickup replacement x2

DEPARTMENT	Administration	PROJECT #		CHANGE OF LEVEL OF SERVICE	Maintain level of service
LOCATION	Fort Vermilion / La Crete	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	Replacement of asset
		#		EXPECTED LIFE OF ASSET	10 years

DESCRIPTION	Replacement of 2 pickups that are requiring additional repairs ad services, and have very high mileage 350k+. New assets would be 1/2 ton units w 4x4, medium level equipped
NEED FOR PROJECT	Maintain the cost of operating, parts, and downtime that affects service levels. The current Administration pickups would be transferred down the fleet, and various units would be dispersed throughout the fleet to replace the high km units.
ADDITIONAL INFO	Older units have required a fuel pump, and various other repairs causing roadside breakdowns.

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input checked="" type="checkbox"/>
PURCHASED MATERIALS	(4,000)		PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input checked="" type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	(4,000)	-						
FINANCING COST								
TOTAL COST	(4,000)	-						
REVENUE								
NET COST	(4,000)	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	100,000	-	-	-	-	-	-	-	-	-	100,000
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	100,000	-	-	-	-	-	-	-	-	-	100,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	5,000	-	-	-	-	-	-	-	-	-	5,000
	-	5,000	-	-	-	-	-	-	-	-	-	5,000

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
 CAPITAL PROJECT JUSTIFICATION SHEET
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Skidsteer S850 Bobcat

DEPARTMENT	Transportation	PROJECT #		CHANGE OF LEVEL OF SERVICE	Maintain level of service
LOCATION	La Crete	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	Replacement of asset
		#		EXPECTED LIFE OF ASSET	7 years

DESCRIPTION	Replacement of 2014 Skidsteer 4500 hrs used for Public Works to assist with loading snow as unit has high lift capacity, unit also has a miller to asst with asphalt pot hole repairs
NEED FOR PROJECT	Maintain the cost of operating, parts, and downtime that affects service levels.
ADDITIONAL INFO	Miller will fit on new Skidsteer

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS	(1,500)	(1,500)	PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	<u>(1,500)</u>	<u>(1,500)</u>						
FINANCING COST								
TOTAL COST	<u>(1,500)</u>	<u>(1,500)</u>						
REVENUE								
NET COST	<u>(1,500)</u>	<u>(1,500)</u>						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	80,000	-	-	-	-	-	-	-	-	-	80,000
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	80,000	-	-	-	-	-	-	-	-	-	80,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	40,000	-	-	-	-	-	-	-	-	-	40,000
	-	40,000	-	-	-	-	-	-	-	-	-	40,000

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
 CAPITAL PROJECT JUSTIFICATION SHEET
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Motor Grader Replacement x 3

DEPARTMENT	Transportation	PROJECT #		CHANGE OF LEVEL OF SERVICE	Maintain level of service
LOCATION	Blue Hills/ High Level/ La Crete	PRIORITY	High #	NEW OR REPLACEMENT ASSET	Replacement of asset
				EXPECTED LIFE OF ASSET	4 years

DESCRIPTION	Replacement of 3 motor graders 160M AWD on a guarantee buyback program under Canoe/Finning agreement. Motor graders are replaced rotationally following the 4 year 7500hr buyback option.
NEED FOR PROJECT	To ensure that the motor graders are operated financially responsible with the full warranty reducing costs for repair, and down time affecting service levels. Estimating costs to own is \$43.33/hr
ADDITIONAL INFO	If the motor graders are kept past the 7500 hr - 4 year term an anticipated negative operating budget impact may occur due to mechanical repairs and parts

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	1,712,301	-	-	-	-	-	-	-	-	-	1,712,301
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	1,712,301	-	-	-	-	-	-	-	-	-	1,712,301
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	675,000	-	-	-	-	-	-	-	-	-	675,000
	-	675,000	-	-	-	-	-	-	-	-	-	675,000

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
 CAPITAL PROJECT JUSTIFICATION SHEET
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Zero Turn Mower

DEPARTMENT	Parks	PROJECT #		CHANGE OF LEVEL OF SERVICE	Maintain level of service
LOCATION	Fort Vermilion	PRIORITY	High	NEW OR REPLACEMENT ASSET	Replacement of asset
			#	EXPECTED LIFE OF ASSET	10 years

DESCRIPTION	Replacement of 2015 front mount mower - 60" deck to downsize to a 60" zeroturn mower
NEED FOR PROJECT	Maintain the cost of operating, parts, and downtime that affects service levels. The zeroturn mower would be more suitable for the needs of the Hamlet/campgrounds.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>
PURCHASED MATERIALS	(1,500)	(1,500)	PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
OTHER						
TOTAL OPERATING COST	(1,500)	(1,500)				
FINANCING COST						
TOTAL COST	(1,500)	(1,500)				
REVENUE						
NET COST	(1,500)	(1,500)				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	21,500	-	-	-	-	-	-	-	-	-	21,500
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	21,500	-	-	-	-	-	-	-	-	-	21,500
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	6,500	-	-	-	-	-	-	-	-	-	6,500
	-	6,500	-	-	-	-	-	-	-	-	-	6,500

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
 CAPITAL PROJECT JUSTIFICATION SHEET
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Pickup

DEPARTMENT	Water	PROJECT #		CHANGE OF LEVEL OF SERVICE	Maintain level of service
LOCATION	La Crete	PRIORITY	High	NEW OR REPLACEMENT ASSET	New asset
			#	EXPECTED LIFE OF ASSET	10 years

DESCRIPTION Purchase pick up for Director of Utilities

NEED FOR PROJECT Previous Director of Utilities was under the Personal Vehicle program. There are no additional units to supply the Director of Utilities.

ADDITIONAL INFO

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS	1,700	1,700	PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	1,700	1,700						
FINANCING COST								
TOTAL COST	1,700	1,700						
REVENUE								
NET COST	1,700	1,700						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	50,000	-	-	-	-	-	-	-	-	-	50,000
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	50,000	-	-	-	-	-	-	-	-	-	50,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
 CAPITAL PROJECT JUSTIFICATION SHEET
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Airport Sweeper

DEPARTMENT	Airport	PROJECT #		CHANGE OF LEVEL OF SERVICE	Maintain level of service
LOCATION	Fort Vermilion	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	New asset
		#		EXPECTED LIFE OF ASSET	15 years

DESCRIPTION	Airport sweeper - New Currently unable to provide.		Administration is still investigating the options and cost of a used sweeper.
NEED FOR PROJECT	The current airport sweeper is having numerous mechanical issues, causing down time at critical times. This unit would be recommended to be retained as a back up unit for both the Fort Vermilion and La Crete airport, and stationed out of La Crete, as the new unit would be in Fort Vermilion.		
ADDITIONAL INFO	No current back up units available		

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>
PURCHASED MATERIALS	1,500	1,500	PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input checked="" type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
OTHER					COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
TOTAL OPERATING COST	1,500	1,500			ENVIRONMENTAL ISSUES	<input type="checkbox"/>
FINANCING COST						
TOTAL COST	1,500	1,500				
REVENUE						
NET COST	1,500	1,500				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	300,000	-	-	-	-	-	-	-	-	-	300,000
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	300,000	-	-	-	-	-	-	-	-	-	300,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
 CAPITAL PROJECT JUSTIFICATION SHEET
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT 10" pump x 2

DEPARTMENT	Administration	PROJECT #		CHANGE OF LEVEL OF SERVICE	Maintain level of service
LOCATION	Various	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	New asset
		#		EXPECTED LIFE OF ASSET	10 years

DESCRIPTION Purchase 2- 10" water pumps for water diversion. New units \$ 140,000-\$160,000 Used units \$40,000-\$60,000 Prices do not include the reels and hoses required to operate the unit.
NEED FOR PROJECT Estimated cost for used reel with hoses & reel pump \$30,000
 The County has experienced various forms of flooding, from overland rapid snow melt to water pooling. These pumps would assist in diverting the water to assist various departments operations and possible emergency needs.

ADDITIONAL INFO

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS		
	1st Year	2nd Year
LABOUR		
PURCHASED MATERIALS	5,000	5,000
PURCHASED SERVICES		
TRSF TO RES / RES FUND		
OTHER		
TOTAL OPERATING COST	<u>5,000</u>	<u>5,000</u>
FINANCING COST		
TOTAL COST	<u>5,000</u>	<u>5,000</u>
REVENUE		
NET COST	<u>5,000</u>	<u>5,000</u>

PRIORITY CRITERIA		
MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED <input type="checkbox"/>
PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING <input type="checkbox"/>
HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED <input type="checkbox"/>
FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ASSET MANAGEMENT <input type="checkbox"/>
		COORDINATION WITH OTHER AGENCY <input type="checkbox"/>
		ENVIRONMENTAL ISSUES <input type="checkbox"/>

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	180,000	-	-	-	-	-	-	-	-	-	180,000
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
		<u>180,000</u>										<u>180,000</u>
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Rebuild 27th Baseline (2 Miles)(TWP RD 1050)

DEPARTMENT	Transportation	PROJECT #	OR01	CHANGE OF LEVEL OF SERVICE	No change
LOCATION	Rural	PRIORITY	High	NEW OR REPLACEMENT ASSET	Replacement of asset
		#	#	EXPECTED LIFE OF ASSET	50 years

DESCRIPTION	Year 2 of 4 year plan. Requires land purchasing for 30 meter ROW, first year (NEARLY COMPLETE). Road rebuild and drainage. Will rebuild 6 miles in over the next 3 years, 2 miles per year.
NEED FOR PROJECT	Deteriorating road, heavily used
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ASSET MANAGEMENT	<input checked="" type="checkbox"/>
OTHER					COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
TOTAL OPERATING COST	-	-			ENVIRONMENTAL ISSUES	<input type="checkbox"/>
FINANCING COST						
TOTAL COST	-	-				
REVENUE						
NET COST	-	-				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	50,000	50,000	50,000	-	-	-	-	-	-	-	150,000
Construction	-	600,000	600,000	600,000	-	-	-	-	-	-	-	1,800,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	80,000	-	-	-	-	-	-	-	-	-	-	80,000
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	80,000	650,000	650,000	650,000	-	-	-	-	-	-	-	2,030,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	80,000	650,000	650,000	650,000	-	-	-	-	-	-	-	2,030,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	80,000	650,000	650,000	650,000	-	-	-	-	-	-	-	2,030,000

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Rebuild Airport Road West of RGE RD 144 (1 Mile) (TWP RD 1060)

DEPARTMENT	Transportation	PROJECT #	OR02	CHANGE OF LEVEL OF SERVICE	No change
LOCATION	Rural	PRIORITY	High	NEW OR REPLACEMENT ASSET	Replacement of asset
			#	EXPECTED LIFE OF ASSET	20 years

DESCRIPTION	Requires land purchasing for 30 meter ROW, first year (NEARLY COMPLETE 2021). Road rebuild and drainage.
NEED FOR PROJECT	Deteriorating road, heavily used.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input checked="" type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	350,000	-	-	-	-	-	-	-	-	-	350,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	40,000	-	-	-	-	-	-	-	-	-	-	40,000
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	40,000	350,000	-	-	-	-	-	-	-	-	-	390,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	40,000	350,000	-	-	-	-	-	-	-	-	-	390,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	40,000	350,000	-	-	-	-	-	-	-	-	-	390,000

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Asphalt Industrial Loop (98 St & 98 Ave)

DEPARTMENT	Transportation	PROJECT #	LC05	CHANGE OF LEVEL OF SERVICE	No change
LOCATION	La Crete	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	New asset
		#		EXPECTED LIFE OF ASSET	40 years

DESCRIPTION This would completed the paving for the industrial area 98 Ave and 98 St. Subgrade Prep (150 mm), Granular Base Course (300mm) & Asphalt pave (100mm) This project could be treated like the initial portion with a local improvement of 30% for businesses in the area.

NEED FOR PROJECT

ADDITIONAL INFO

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS

	1st Year	2nd Year
LABOUR		
PURCHASED MATERIALS		
PURCHASED SERVICES		
TRSF TO RES / RES FUND		
OTHER		
TOTAL OPERATING COST	-	-
FINANCING COST		
TOTAL COST	-	-
REVENUE		
NET COST	-	-

PRIORITY CRITERIA

MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	900,000	-	-	-	-	-	-	-	-	-	900,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
		900,000	-	-	-	-	-	-	-	-	-	900,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	900,000	-	-	-	-	-	-	-	-	-	900,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
		900,000	-	-	-	-	-	-	-	-	-	900,000

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Asphalt Sawmill RD

DEPARTMENT	Transportation	PROJECT #	OR05	CHANGE OF LEVEL OF SERVICE	No change
LOCATION	La Crete	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	New asset
			#	EXPECTED LIFE OF ASSET	40 years

DESCRIPTION This would pave 1.3 KM of access road from HWY 697 West to the Sawmill and any other future industrial development in the area and would include Subgrade Prep (150 mm), Granular Base Course (300mm) & Asphalt pave (100mm). This project could be funded through a local improvement for the businesses in the area.

NEED FOR PROJECT

ADDITIONAL INFO

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Asphalt 113 St South of 94 Ave

DEPARTMENT	Transportation	PROJECT #	LC06	CHANGE OF LEVEL OF SERVICE	No change
LOCATION	La Crete	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	New asset
			#	EXPECTED LIFE OF ASSET	40 years

DESCRIPTION	This would complete the paving for 113 St (RGE RD 154) from 94 Ave to TWP RD 1060 (Prairie Packers RD) Subgrade Prep (150 mm), Granular Base Course (300 mm) & Asphalt pave (100 mm).
NEED FOR PROJECT	
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	1,200,000	-	-	-	-	-	-	-	-	-	1,200,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	1,200,000	-	-	-	-	-	-	-	-	-	1,200,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	1,200,000	-	-	-	-	-	-	-	-	-	1,200,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	1,200,000	-	-	-	-	-	-	-	-	-	1,200,000

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT FV Curb & Sidewalk from High School to River RD

DEPARTMENT	Transportation	PROJECT #	FV03	CHANGE OF LEVEL OF SERVICE	No change
LOCATION	Fort Vermilion	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	New asset
			#	EXPECTED LIFE OF ASSET	40 years

DESCRIPTION	This would be to replace the curb & sidewalk from High School to River RD.
NEED FOR PROJECT	The repair of the sidewalk is because of the damage due to wear-and-tear.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input checked="" type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	200,000	-	-	-	-	-	-	-	-	-	200,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	200,000	-	-	-	-	-	-	-	-	-	200,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	200,000	-	-	-	-	-	-	-	-	-	200,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	200,000	-	-	-	-	-	-	-	-	-	200,000

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT FV Salt Shed

DEPARTMENT	Transportation	PROJECT #	FV01	CHANGE OF LEVEL OF SERVICE	No change
LOCATION	Fort Vermilion	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	New asset
			#	EXPECTED LIFE OF ASSET	40 years

DESCRIPTION This would include the repair and leveling of the floor/base to prevent unwanted drainage into the shed.

NEED FOR PROJECT

ADDITIONAL INFO

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	<u>1st Year</u>	<u>2nd Year</u>						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	60,000	-	-	-	-	-	-	-	-	-	60,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	60,000	-	-	-	-	-	-	-	-	-	60,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	60,000	-	-	-	-	-	-	-	-	-	60,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	60,000	-	-	-	-	-	-	-	-	-	60,000

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Upgrade Zama Road

DEPARTMENT	Transportation	PROJECT #	OR04	CHANGE OF LEVEL OF SERVICE	No change
LOCATION	Rural	PRIORITY	High	NEW OR REPLACEMENT ASSET	Replacement of asset
			#	EXPECTED LIFE OF ASSET	20 years

DESCRIPTION	Repair approximately 300 metres of failed road east of Zama City
NEED FOR PROJECT	Deteriorating road, heavily used. This road was built on muskeg. Water within the muskeg is trapped and saturating the base of the road.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
OTHER						
TOTAL OPERATING COST	-	-				
FINANCING COST						
TOTAL COST	-	-				
REVENUE						
NET COST	-	-				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	108,400	-	-	-	-	-	-	-	-	-	108,400
Construction	-	722,200	-	-	-	-	-	-	-	-	-	722,200
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	83,060	-	-	-	-	-	-	-	-	-	83,060
	-	913,660	-	-	-	-	-	-	-	-	-	913,660
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	913,660	-	-	-	-	-	-	-	-	-	913,660
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	913,660	-	-	-	-	-	-	-	-	-	913,660

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Endeavor to Assist

DEPARTMENT	Transportation	PROJECT #	OR06	CHANGE OF LEVEL OF SERVICE	Increased level of service
LOCATION	Rural	PRIORITY	High	NEW OR REPLACEMENT ASSET	New asset
			#	EXPECTED LIFE OF ASSET	40 years

DESCRIPTION From Policy PW039, endeavour to assist. Assisting applicants/farmers with building roads to new lands; survey stakes, water act, culverts, gravel, etc. In addition, the Public Works Department would like to up the current budget from \$250,000 to \$500,000 annually as previous council's have opted to top up the \$250,000 to \$500,000 yearly

NEED FOR PROJECT Farmers request access to new lands.

ADDITIONAL INFO

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input checked="" type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input checked="" type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
OTHER						
TOTAL OPERATING COST	-	-				
FINANCING COST						
TOTAL COST	-	-				
REVENUE						
NET COST	-	-				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	250,000	250,000	250,000	250,000	250,000	250,000	-	-	-	-	-	1,500,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	250,000	250,000	250,000	250,000	250,000	250,000	-	-	-	-	-	1,500,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	250,000	250,000	250,000	250,000	250,000	250,000	-	-	-	-	-	1,500,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	250,000	250,000	250,000	250,000	250,000	250,000	-	-	-	-	-	1,500,000

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Intersection Upgrade at 100 St & 109 Ave

DEPARTMENT	Transportation	PROJECT #	LC01	CHANGE OF LEVEL OF SERVICE	Increased level of service
LOCATION	La Crete	PRIORITY	High	NEW OR REPLACEMENT ASSET	New asset
			#	EXPECTED LIFE OF ASSET	20 years

DESCRIPTION Intersection upgrade to accommodate increased traffic from future development to include traffic lights.

NEED FOR PROJECT Industrial area to north and east of town is expanding. The new hospital to west and additional development will draw increased traffic to the intersection.

ADDITIONAL INFO

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input checked="" type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	1,153,000	-	-	-	-	-	-	-	-	-	1,153,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	1,153,000	-	-	-	-	-	-	-	-	-	1,153,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	1,153,000	-	-	-	-	-	-	-	-	-	1,153,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	1,153,000	-	-	-	-	-	-	-	-	-	1,153,000

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Widening 109 Ave West

DEPARTMENT	Transportation	PROJECT #	LC02	CHANGE OF LEVEL OF SERVICE	Increased level of service
LOCATION	La Crete	PRIORITY	High	NEW OR REPLACEMENT ASSET	New asset
			#	EXPECTED LIFE OF ASSET	20 years

DESCRIPTION	Double lanes on 109 Ave. Prep, excavation, granular base course, asphalt concrete pavement, etc.
NEED FOR PROJECT	Industrial area to north and east of town is expanding. The new hospital to west and additional development will draw increased traffic to the intersection.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input checked="" type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	2,422,000	-	-	-	-	-	-	-	-	-	2,422,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	2,422,000	-	-	-	-	-	-	-	-	-	2,422,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	2,422,000	-	-	-	-	-	-	-	-	-	2,422,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	2,422,000	-	-	-	-	-	-	-	-	-	2,422,000

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Widening La Crete North Access

DEPARTMENT	Transportation	PROJECT #	LC03	CHANGE OF LEVEL OF SERVICE	Increased level of service
LOCATION	La Crete	PRIORITY	High	NEW OR REPLACEMENT ASSET	New asset
			#	EXPECTED LIFE OF ASSET	20 years

DESCRIPTION	Double lanes on La Crete North Access Prep, excavation, granular base course, asphalt concrete pavement, etc.
NEED FOR PROJECT	Industrial area to north and east of town is expanding. The new hospital to west and additional development will draw increased traffic to the intersection.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input checked="" type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	4,654,000	-	-	-	-	-	-	-	-	-	4,654,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	4,654,000	-	-	-	-	-	-	-	-	-	4,654,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	4,654,000	-	-	-	-	-	-	-	-	-	4,654,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	4,654,000	-	-	-	-	-	-	-	-	-	4,654,000

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Widening 100 St North

DEPARTMENT	Transportation	PROJECT #	LC04	CHANGE OF LEVEL OF SERVICE	Increased level of service
LOCATION	La Crete	PRIORITY	High	NEW OR REPLACEMENT ASSET	New asset
			#	EXPECTED LIFE OF ASSET	20 years

DESCRIPTION	Double lanes on 100 St North Prep, excavation, granular base course, asphalt concrete pavement, etc.
NEED FOR PROJECT	Industrial area to north and east of town is expanding. The new hospital to west and additional development will draw increased traffic to the intersection.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input checked="" type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	787,000	-	-	-	-	-	-	-	-	-	787,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	787,000	-	-	-	-	-	-	-	-	-	787,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	787,000	-	-	-	-	-	-	-	-	-	787,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	787,000	-	-	-	-	-	-	-	-	-	787,000

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT BF 78209

DEPARTMENT	Transportation	PROJECT #	OR03	CHANGE OF LEVEL OF SERVICE	No change
LOCATION	Rural	PRIORITY	High	NEW OR REPLACEMENT ASSET	Replacement of asset
			#	EXPECTED LIFE OF ASSET	50 years

DESCRIPTION NW 17 105 14 W5M Located over Teepee Creek Severe corrosion at main reinforcing steel, and spalls with severely corroded rebar at prestressed girders

NEED FOR PROJECT A Low Rating Advisory was issued for this bridge October of 2019. The crossing weight has been posted at 10 tonnes.

ADDITIONAL INFO

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input checked="" type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	50,000	-	-	-	-	-	-	-	-	-	50,000
Construction	-	500,000	-	-	-	-	-	-	-	-	-	500,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	550,000	-	-	-	-	-	-	-	-	-	550,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT FV Heating of Pole Building

DEPARTMENT	Airport	PROJECT #	FV02	CHANGE OF LEVEL OF SERVICE	No change
LOCATION	Fort Vermilion	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	New asset
			#	EXPECTED LIFE OF ASSET	40 years

DESCRIPTION This would include the insulating and the installation of a natural gas heater.

NEED FOR PROJECT The insulation and heating of this building will allow for Public Works to store its airport sweeper and to ensure it is ready for operation during the winter months.

ADDITIONAL INFO

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input checked="" type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	50,000	-	-	-	-	-	-	-	-	-	50,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	50,000	-	-	-	-	-	-	-	-	-	50,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	50,000	-	-	-	-	-	-	-	-	-	50,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
	-	50,000	-	-	-	-	-	-	-	-	-	50,000

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT LC - Motor Starters (VFD's)

DEPARTMENT	Water	PROJECT #		CHANGE OF LEVEL OF SERVICE	No change
LOCATION	La Crete	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	New asset
		#		EXPECTED LIFE OF ASSET	25 years

DESCRIPTION These motor starters will improve energy efficiency as these motors are our biggest energy consumption item at the La Crete Water Plant. It will improve the cardlock customers experience at the La Crete Truck Fill as it won't be as hard on their hoses and fittings when starting a fill

NEED FOR PROJECT Improved energy efficiency as motors run at required speeds instead of at full speed.

ADDITIONAL INFO

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS

	1st Year	2nd Year
LABOUR		
PURCHASED MATERIALS		
PURCHASED SERVICES		
TRSF TO RES / RES FUND		
OTHER	(1,000)	(1,000)
TOTAL OPERATING COST	(1,000)	(1,000)
FINANCING COST		
TOTAL COST	(1,000)	(1,000)
REVENUE		
NET COST	(1,000)	(1,000)

PRIORITY CRITERIA

MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input checked="" type="checkbox"/>
FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	19,900	-	-	-	-	-	-	-	-	-	19,900
Construction	-	65,000	-	-	-	-	-	-	-	-	-	65,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	5,000	-	-	-	-	-	-	-	-	-	5,000
	-	89,900	-	-	-	-	-	-	-	-	-	89,900
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Main Lift Station Pump Control Board Upgrade

DEPARTMENT	Sewer	PROJECT #		CHANGE OF LEVEL OF SERVICE	No change
LOCATION	La Crete	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	Replacement of asset
		#		EXPECTED LIFE OF ASSET	20 years

DESCRIPTION	Replacement of existing Flygt Control Panel.
NEED FOR PROJECT	Control panel is quite old causing components to break down, the age of the panel also makes it non compatible to any newer products that need to be attached to it (motors and pumps).
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	14,600	-	-	-	-	-	-	-	-	-	14,600
Construction	-	30,000	-	-	-	-	-	-	-	-	-	30,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	6,400	-	-	-	-	-	-	-	-	-	6,400
	-	51,000	-	-	-	-	-	-	-	-	-	51,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Relocation of Water Line

DEPARTMENT	Water	PROJECT #		CHANGE OF LEVEL OF SERVICE	No change
LOCATION	La Crete	PRIORITY	High	NEW OR REPLACEMENT ASSET	
		#		EXPECTED LIFE OF ASSET	30 years

DESCRIPTION	Abandoning waterline that crosses Old Colony graveyard parking lot and 94 Avenue and moving it north along the 113 Street road allowance.
NEED FOR PROJECT	Waterline needs to be moved prior to the graveyard being expanded to the west (parking lot).
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	40,690	-	-	-	-	-	-	-	-	-	40,690
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	4,310	-	-	-	-	-	-	-	-	-	4,310
	-	45,000	-	-	-	-	-	-	-	-	-	45,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
CAPITAL PROJECT JUSTIFICATION SHEET
2019 TO 2028 CAPITAL FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Rural Waterpoint Buildings

DEPARTMENT	Water	PROJECT #		CHANGE OF LEVEL OF SERVICE	No change
LOCATION	La Crete & Fort Vermilion	PRIORITY	High	NEW OR REPLACEMENT ASSET	Replacement of asset
		#		EXPECTED LIFE OF ASSET	35 years

DESCRIPTION	Replacement of 4 Rural Waterpoint Buildings (Tompkins Rural Waterpoint, Buffalo Head Prairie Rural Waterpoint, Rocky Lane Rural Waterpoint, and High Level Rural Waterpoint)
NEED FOR PROJECT	The pumphouse buildings at the rural waterpoints are old (1980's) and in need of replacement. This is a safety concern due to metal floors rusting etc.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input checked="" type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
OTHER						
TOTAL OPERATING COST	-	-				
FINANCING COST						
TOTAL COST	-	-				
REVENUE						
NET COST	-	-				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	106,000	-	-	-	-	-	-	-	-	-	106,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	10,600	-	-	-	-	-	-	-	-	-	10,600
	-	116,600	-	-	-	-	-	-	-	-	-	116,600
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
 CAPITAL PROJECT JUSTIFICATION SHEET
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT LC North Sanitary Sanitary Trunk Sewer

DEPARTMENT	Sewer	PROJECT #		CHANGE OF LEVEL OF SERVICE	Maintain level of service
LOCATION	La Crete	PRIORITY	High	NEW OR REPLACEMENT ASSET	New asset
		#		EXPECTED LIFE OF ASSET	100 years

DESCRIPTION New lift station and force main near the lagoon, sized to handle significant future growth. Insallation of roughly 3000m of new sanitary trunk main on the north side of La Crete, oversized in order to also accomodate a large additional area on the west side of the community.

NEED FOR PROJECT The sanitary sewer infrastructure is at its limits and the community requires a new trunk main to the lagoon in order to accommodate future growth. This project aligns with County planning documents and growth strategies by serving residential, commercial and industrial lands. Various developments have already been approved that require this infrastructure to be installed in order to provide sewer service to the development.

ADDITIONAL INFO

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA			
	1st Year	2nd Year				
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input checked="" type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input checked="" type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input checked="" type="checkbox"/>	ENVIRONMENTAL ISSUES	<input checked="" type="checkbox"/>
OTHER					ASSET MANAGEMENT	<input type="checkbox"/>
TOTAL OPERATING COST	-	-			COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
FINANCING COST						
TOTAL COST	-	-				
REVENUE						
NET COST	-	-				

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	280,000	-	-	-	-	-	-	-	-	-	-	280,000
Architect/Engineering Fees	-	250,000	-	-	-	-	-	-	-	-	-	250,000
Construction	-	5,500,000	-	-	-	-	-	-	-	-	-	5,500,000
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	280,000	5,750,000	-	-	-	-	-	-	-	-	-	6,030,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
 CAPITAL PROJECT JUSTIFICATION SHEET
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Replace GIS Computer

DEPARTMENT	Planning & Development	PROJECT #		CHANGE OF LEVEL OF SERVICE	Maintain level of service
LOCATION	La Crete	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	Replacement of asset
		#		EXPECTED LIFE OF ASSET	5 years

DESCRIPTION The GIS computer is used by the GIS Tech to create mapping which is used by the Planning and Development Department in many projects at any given time. The GIS Tech also creates maps for other departments as well as ratepayers and external entities which would not be possible without the GIS computer.

NEED FOR PROJECT The GIS computer is reaching the end of its life expectancy and needs to be replaced before it starts having major issues. The current GIS computer is the only one the County has available with the mapping capabilities necessary to maintain the services the Planning and Development Department and other Departments within the County provide on a regular basis.

ADDITIONAL INFO

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input checked="" type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST								
REVENUE								
NET COST								

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	7,500	-	-	-	-	-	-	-	-	-	7,500
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
		7,500										7,500
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
 CAPITAL PROJECT JUSTIFICATION SHEET
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Replace Plotter

DEPARTMENT	Planning & Development	PROJECT #		CHANGE OF LEVEL OF SERVICE	Maintain level of service
LOCATION	La Crete	PRIORITY	Medium	NEW OR REPLACEMENT ASSET	Replacement of asset
		#		EXPECTED LIFE OF ASSET	5 years

DESCRIPTION The Plotters in both La Crete and Fort Vermilion are used for printing large maps, aerial photos, and posters for all departments across the County as well as for ratepayer purchase. The main Plotter is located in La Crete with an older back-up located in Fort Vermilion.

NEED FOR PROJECT The Plotter in Fort Vermilion has reached the end of its life expectancy and the main Plotter in La Crete is nearing the end of its life expectancy meaning a new one is needed before either one is no longer usable. The Plotter in Fort Vermilion has reached an age which makes it unrepairable as parts are no longer available in the event that anything breaks, making it an unreliable back-up in the event that issues occur with the main Plotter in La Crete.

ADDITIONAL INFO

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA		
	1st Year	2nd Year			
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ASSET MANAGEMENT
OTHER					COORDINATION WITH OTHER AGENCY
TOTAL OPERATING COST	-	-			ENVIRONMENTAL ISSUES
FINANCING COST					
TOTAL COST	-	-			
REVENUE					
NET COST	-	-			

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	-	-	-	-	-	-	-	-	-	-	-
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	13,000	-	-	-	-	-	-	-	-	-	13,000
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	13,000	-	-	-	-	-	-	-	-	-	13,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
 CAPITAL PROJECT JUSTIFICATION SHEET
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Wadlin Lake Campground - Major Improvements

DEPARTMENT	Parks	PROJECT #		CHANGE OF LEVEL OF SERVICE
LOCATION	Wadlin Lake Campground - Major Improver	PRIORITY	Low	NEW OR REPLACEMENT ASSET
		#		EXPECTED LIFE OF ASSET

DESCRIPTION	Improvements for the Campground as recommended by the Community Services Committee.
NEED FOR PROJECT	County Campgrounds have 10 year plans with no funding to support the plans or certain improvements that are identified annually.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST								
REVENUE								
NET COST								

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	100,000	250,000	50,000	50,000	100,000	-	-	-	-	-	550,000
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	100,000	250,000	50,000	50,000	100,000	-	-	-	-	-	550,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
 CAPITAL PROJECT JUSTIFICATION SHEET
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Hutch Lake Campground - Major Improvements

DEPARTMENT	Parks	PROJECT #		CHANGE OF LEVEL OF SERVICE
LOCATION	Wadlin Lake Campground - Major Improver	PRIORITY	Low	NEW OR REPLACEMENT ASSET
		#		EXPECTED LIFE OF ASSET

DESCRIPTION	Improvements for the Campground as recommended by the Community Services Committee.
NEED FOR PROJECT	County Campgrounds have 10 year plans with no funding to support the plans or certain improvements that are identified annually.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	100,000	100,000	-	250,000	100,000	-	-	-	-	-	550,000
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	100,000	100,000	-	250,000	100,000	-	-	-	-	-	550,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
 CAPITAL PROJECT JUSTIFICATION SHEET
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Bridge Campground - Major Improvements

DEPARTMENT	Parks	PROJECT #		CHANGE OF LEVEL OF SERVICE
LOCATION	Fort Vermilion Bridge	PRIORITY	Low	NEW OR REPLACEMENT ASSET
		#		EXPECTED LIFE OF ASSET

DESCRIPTION	Improvements for the Campground as recommended by the Community Services Committee.
NEED FOR PROJECT	County Campgrounds have 10 year plans with no funding to support the plans or certain improvements that are identified annually.
ADDITIONAL INFO	

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST								
REVENUE								
NET COST								

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	200,000	-	100,000	-	100,000	-	-	-	-	-	400,000
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	200,000	-	100,000	-	100,000	-	-	-	-	-	400,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
 CAPITAL PROJECT JUSTIFICATION SHEET
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Zama Campground - Major Improvements

DEPARTMENT	Parks	PROJECT #		CHANGE OF LEVEL OF SERVICE
LOCATION	Zama City	PRIORITY	Low	NEW OR REPLACEMENT ASSET
		#		EXPECTED LIFE OF ASSET

DESCRIPTION Improvements for the Campground as recommended by the Community Services Committee.

NEED FOR PROJECT County Campgrounds have 10 year plans with no funding to support the plans or certain improvements that are identified annually.

ADDITIONAL INFO

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA					
	1st Year	2nd Year						
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED	<input type="checkbox"/>	ASSET MANAGEMENT	<input type="checkbox"/>
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING	<input type="checkbox"/>	COORDINATION WITH OTHER AGENCY	<input type="checkbox"/>
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED	<input type="checkbox"/>	ENVIRONMENTAL ISSUES	<input type="checkbox"/>
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>				
OTHER								
TOTAL OPERATING COST	-	-						
FINANCING COST								
TOTAL COST	-	-						
REVENUE								
NET COST	-	-						

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	100,000	100,000	100,000	100,000	100,000	-	-	-	-	-	500,000
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	100,000	100,000	100,000	100,000	100,000	-	-	-	-	-	500,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-

Form B - Capital Budget Template: Non-Growth Related Projects

MACKENZIE COUNTY
 CAPITAL PROJECT JUSTIFICATION SHEET
 2022 TO 2031 CAPITAL/One Time FORECAST

NEW PROJECT

CARRY OVER PROJECT

PROJECT Hamlet Park Development

DEPARTMENT	Parks	PROJECT #		CHANGE OF LEVEL OF SERVICE
LOCATION	Within all Hamlets	PRIORITY	Low #	NEW OR REPLACEMENT ASSET
				EXPECTED LIFE OF ASSET

DESCRIPTION The improvements of hamlet parks to include but not held to Playground equipment, installation of single sport venue (basket ball, tennis courts exampl), additional buildings (shelters, gazebo) fencing, etc.
NEED FOR PROJECT Mackenzie County hamlets are expanding each year resulting in the need for recreational areas within the hamlets that are within residential spaces. New developments are encouraged to have "park" components. Excising park areas have basic equipment recognizing the need for improvements.
ADDITIONAL INFO

ANNUAL IMPACT ON CURRENT OPERATING BUDGET FOR MAINTENANCE AND OPERATIONS			PRIORITY CRITERIA		
	<u>1st Year</u>	<u>2nd Year</u>			
LABOUR			MANDATED BY LAW	<input type="checkbox"/>	SOCIAL BENEFIT / COMMUNITY NEED
PURCHASED MATERIALS			PREVIOUSLY COMMITTED	<input type="checkbox"/>	HIGH EXTERNAL FUNDING
PURCHASED SERVICES			HEALTH & SAFETY	<input type="checkbox"/>	GROWTH RELATED
TRSF TO RES / RES FUND			FUTURE STRATEGIC PLANNING	<input type="checkbox"/>	ASSET MANAGEMENT
OTHER					COORDINATION WITH OTHER AGENCY
TOTAL OPERATING COST	-	-			ENVIRONMENTAL ISSUES
FINANCING COST					
TOTAL COST	-	-			
REVENUE					
NET COST	-	-			

ESTIMATED CAPITAL COST	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Predevelopment Costs	-	75,000	-	75,000	-	75,000	-	-	-	-	-	225,000
Architect/Engineering Fees	-	-	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-	-	-
Equipment/Furniture	-	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-	-
Contingency/Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-
	-	75,000	-	75,000	-	75,000	-	-	-	-	-	225,000
PROPOSED FINANCING	Previous Years	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Off-Site Levies	-	-	-	-	-	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Tax Levy	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-